

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday October 1 1987

Trade: A transatlantic threat to the EC car market, Page 6

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World News Business Summary

Coup leader suspends plans for Fiji republic

Coup leader Col Sitiveni Rabuka held talks with three of Fiji's key civilian leaders and said he had suspended plans to declare the country a republic after re-leasing from detention former Prime Minister Timoci Bavadra.

UK minister backs City of London watchdog

LOED YOUNG, the UK Secretary for Trade and Industry, backed his full support for the Securities and Investments Board, the new markets watchdog body which has come under vociferous attack in the City of London.

US Gulf escort

Minesweeping helicopters led about 15 US warships into the Gulf after a gunboat apparently manned by Iranian Revolutionary Guards attacked a Greek tanker. The US said the warships were protecting two American-owned freighters.

Next Nato chief named

West German Defence Minister Manfred Woerner has been assured the job of Nato secretary-general when Lord Carrington departs next year, Bonn officials said. Page 3

Lebanese tax strike

Lebanese trade unions voted to launch a civil disobedience campaign, including a tax strike, to protest against a new tax law which reached 245 per cent in the year to August.

Vatican challenge

Giovanni Goria's Italian coalition government faced a challenge from the Vatican over the teaching of religion in Italian schools. Page 2

Madrid bombings

Two bombs exploded near a central Madrid train station, killing eight Basque guerrillas in an attack in connection with more than 17 killings, causing panic but no injuries.

Milk lake dries up

The EC milk 'lake' was on the verge of drying up because tough production quotas and quotas after reports that the Dutch dairy federation said.

Curbs on Turks upheld

The European Court of Justice upheld West German restrictions on Turkish workers despite an EC agreement giving Turks the right eventually to move freely in the Community.

Manila coup alert

Soldiers and tanks were deployed on major roads in Manila after reports that rebel troops were moving to stage another coup attempt against President Corason Aquino - but withdrew after the military said no mutineers tried to enter the city.

Sri Lanka violence

Six people were killed and several shops and homes burned when fresh Tamil-Sinhalese violence erupted in eastern Sri Lanka. A curfew was imposed.

Zimbabwe crackdown

In a fresh crackdown on the Zanu (PF) Party of opposition leader Joshua Nkomo, the Zimbabwe Government dissolved six opposition-run district councils in Matabeleland province, saying the 104 councillors had links to armed rebels.

Transkei millions 'lost'

South Africa's debt-ridden black homeland of Transkei lost \$22m because of improper actions by the two brothers who have ruled it since 1976, an inquiry commission said.

Najib tightens grip

Afghan leader Najib tightened his grip on government by taking over as head of state, a post due to acquire sweeping powers under a draft constitution being drawn up.

Electricity-cancer link

Possible links between cancer and exposure to electricity were being investigated by Danish researchers.

Lawson urges move to managed rates for major currencies

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN WASHINGTON

MR NIGEL LAWSON, Britain's Chancellor of the Exchequer, yesterday called for a decisive break with the system of free-floating exchange rates, established in 1973, in favour of a move to a permanent regime of managed rates.

His call, at the annual meeting of the International Monetary Fund, came as Mr James Baker, the US Treasury Secretary, suggested that a more prominent role should be given to the gold price in international economic policy and exchange rate management.

Mr Lawson's speech, which had been under preparation in the UK Treasury for several weeks, emphasised his long-term commitment to the system of "managed floating" which industrial countries have been operating since February's Louvre Accord.

The informal target ranges which governments had been working with since then should be the basis for a more permanent system of exchange rate bands for the major currencies, he said.

Mr Lawson added that he was not advocating a return to the Bretton Woods fixed exchange rate system, which operated until 1973. Governments should retain a degree of flexibility in terms of the width of the bands established around agreed central rates for their currencies.

Industrial nations to consider tax evasion clampdown

By Paul Betts in Paris

PROPOSALS for an international clampdown on tax evasion and avoidance are likely to be accepted next week by the leading industrialised nations, although the plans face fierce opposition from business lobbies.

The controversial scheme, which would operate under the framework of the Organisation for Co-operation and Development, would open the way for the cross-border exchange of information on tax matters between the organisation's 24 member countries.

Baker calls for IMF aid to bolster debt plan

BY ALEXANDER NICOLL IN WASHINGTON

MR JAMES BAKER, the US Treasury Secretary, called yesterday for a new International Monetary Fund lending facility as part of a package of measures to strengthen his Baker Plan strategy for handling the international debt problem.

Addressing the International Monetary Fund and World Bank annual meetings, Mr Baker said that his plan, unveiled two years ago, "remains the only viable, mutually acceptable approach to debt problems."

His proposal for a new IMF facility followed the Fund's own announcement this week that it will review lending mechanisms. It underlined a new official impetus to bolster debt strategy in evidence at the Washington meetings.

The drive appeared designed to counter fears that the debt problem was sliding out of control. It would speed financing to developing countries while relieving pressure on middle-income debtors to undertake policy reforms and at the same time recognising the deeper problems of poorer nations.

Among these were the External Contingency Facility suggested by Mr Baker would compensate debtor countries pursuing IMF-approved economic programmes for unforeseen external shocks.

OECD issues warning on rate of job creation

BY IAN DAVIDSON IN PARIS

THE Organisation for Economic Development and Co-operation warned yesterday that there was no sign of an early improvement in unemployment and called for a rapid increase in job creation and new forms of employment.

In its latest report on the employment outlook, the Paris-based OECD said that total employment in member countries was expected to grow at an annual rate of 1.1-1.5 per cent in 1987 and 1988.

But since the growth of employment was expected to be smaller than that of the workforce, the numbers of unemployed might increase further, to 31.5m in 1987 and 31.5m in 1988.

India says Pakistan started border clash

BY JOHN ELLIOTT IN NEW DELHI

INDIA CLAIMED yesterday that one of its most serious border clashes with Pakistan since the two countries fought their last war in 1971 took place last week on the Siachen Glacier.

Government spokesmen in New Delhi alleged that 150 Pakistani troops, and an undisclosed smaller number of Indians, died when Pakistan unsuccessfully tried to remove Indian forces from their high ground positions on the 75km long glacier which is in the disputed territory of Kashmir near the border with China.

Although the OECD and the other backers of the scheme have tried to play down the eventual impact and importance of the convention, its opponents fear that its purpose is not only to fight tax criminals but also to curtail legitimate international tax avoidance.

The critics are also concerned that taxpayers' rights will not be adequately protected by the convention. They are further worried over possible breaches of confidentiality and the improper use of the information exchanged between countries.

STERLING closed in New York at \$1.6250, it fell in London to \$1.6255 (\$1.6255); but rose to DM2.9975 (DM2.9950); to SF2.4950 (SF2.49); and to FF9.9725 (FF9.97); and remained unchanged at ¥258.0. The pound's exchange rate index was unchanged at 73.1. Page 22

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Jardine Matheson buys 20% of Bear Stearns in \$390m deal

BY RODERICK ORAM IN NEW YORK AND DAVID DODWELL IN HONG KONG

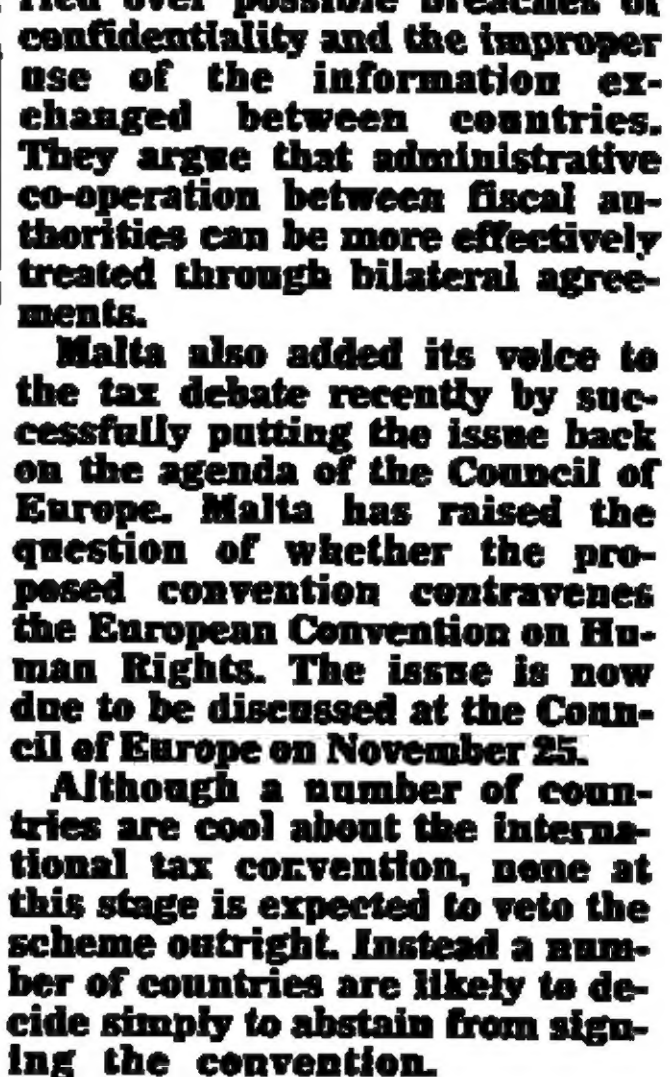
JARDINE MATHESON, the Hong Kong-based trading and investment group, is to take a 20 per cent stake in Bear Stearns Companies, parent company of one of Wall Street's most profitable securities dealers.

The \$390m deal, which will further expand Jardine's worldwide investments in financial services, is the latest in a series of transactions by leading Wall Street firms to strengthen their capital bases to meet the challenge of an intense profits squeeze and the high costs of gearing up for global markets.

Most notably, earlier this week Salomon Inc, parent of Wall Street's largest firm, brought in Mr Warren Buffett, a prominent mid-Western US investor, as its largest shareholder.

Jardine said yesterday it would offer \$33 each for 18.3m common shares of Bear Stearns Cos, which was one of Wall Street's last private securities dealers before being taken public in October 1985. Some 45 per cent of its shares are currently held by its partners, who will make up any shortfall in the offering, including the 12th largest US insurance broker, for US\$62m.

Since then, the group has been entirely reorganised and the shattering marriage with Hongkong Land undone.



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NICARAGUA
EXPECTS
LEGITIMACY
AS PEACE
FACT PRIZE

Commandante Jaime Wheelock, who foresees need for change in both attitudes and style, Page 6

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EUROPEAN NEWS

OECD report says youth unemployment is declining slowly

BY IAN DAVIDSON

YOUTH UNEMPLOYMENT in the member countries of the Organisation for Economic Co-operation and Development has been improving slowly, but it remains particularly high in France, Britain and Italy, according to the Paris-based organisation's latest employment outlook.

Last year unemployment among those below 25 years of age in Italy rose again, to 39.3 per cent, and is expected to increase to more than 43 per cent next year. The French rate dropped slightly last year, to 23.4 per cent, but it is forecast to rise again next year to above

23 per cent.

In Britain the trend is more encouraging, since the youth unemployment rate is forecast to decline from more than 20 per cent last year to 15 per cent in 1988.

On the general employment outlook, the OECD says that if labour forces, labour productivity and output continue to grow at their trend rates of recent years, there will continue to be insufficient paid employment in most countries to absorb a significant proportion of those who would like to have a conventional job. "What is at issue is the economic and social

health of societies over a run of years. There are going to have to be changes and there is a key role for policy in facilitating these."

The organisation goes on to argue that societies will need for reasons of personal income and social satisfaction, but also to sustain commitments to health and education services, and income support for those not in work or on pensions imply the need for an expanded tax base.

But these commitments will add to budgetary pressures in

future, while many countries perceive themselves to be at the limits of taxable capacity of the present workforce. Hence, says the OECD, "there is going to be a strong future requirement, lasting at least several decades, for large net gains in the number of jobs in order to satisfy (these) demands."

Without specifying just how these needs are to be met, the OECD identifies a number of characteristics which it believes will be crucial in the job environment.

● Rapid and perhaps accelerating technological and structural change;

● Below-average growth of real

wages, for some years at least;

● Relatively rapid growth of private sector jobs;

● A major proportion of employment growth occurring in relatively small companies.

As for the first factor, the OECD believes that change is likely to be accelerated by the open trading environment, as well as by the increase in the rate of technological progress.

One symptom is the rate of job turnover. "On average the total number of old jobs destroyed in a decade, and the total number of new jobs created, both approximately equal the total number of jobs

in an economy," says the report. Since job turnover rates are not significantly lower in Europe than in North America, the difference in unemployment rates cannot be explained by resistance to change. The most plausible interpretation, according to the OECD, is that structural change in Europe has favoured capital intensity rather than job creation.

If new jobs are to be created in large numbers, however, the report argues that on resource grounds alone they would have to be jobs which require below-average amounts of capital and for which the supportable real wage would be correspondingly

modest. This would in turn imply, for some years, moderate rates of growth of both aggregate productivity and real wages, either through a generally lower rate of growth of real wages, or through the average real wage of the new jobs being for some years below the average real wage of existing jobs.

Thirdly, most of the new jobs would have to be in the private sector, because the public sector could not finance them.

Finally, a significant proportion of new jobs are likely to be created in small companies, because they typically pay below average wages.

Kohl calms US concern about visit by Honecker

By Peter Bruce in Bonn

CHANCELLOR Helmut Kohl went out of his way yesterday to reassure the US leadership that last month's visit to West Germany by the East German leader, Mr Erich Honecker, had done nothing to weaken Bonn's ties with the West.

Welcoming US Vice-President George Bush during a short stop-over in Bonn, Mr Kohl insisted that West Germany did "not wander between two worlds. We are part of the free world."

His remarks seem designed to still disquiet, particularly among conservatives in some of Bonn's allies, about the real purpose of the Honecker visit. He said West Germany would always do what it could to relieve East German citizens of any hardships and that talking to East Germany was one way of achieving this.

He said, not for the first time, that he hoped the Reagan Administration would be able to reach agreement with Moscow this year to scrap all intermediate nuclear force (INF) weapons and added, pointedly, that he wanted the disarmament process to continue.

Bonn differs with France and Britain over how to proceed after an INF deal with its partners wanting to fix a timetable which would give long-range ballistic missiles, and chemical and conventional weapons priority over further talks on short-range nuclear missiles, most of which threaten West Germany.

Mr Bush, who said the US had no doubts about Bonn's commitment to Nato, tried also to reassure West German conservatives who fear that the INF agreement reached in principle with the US might be the start of an American military withdrawal from Western Europe.

"There is no danger. In my view, that the US will use any arms agreement to decouple," he said. Mr Bush brought a personal letter to Mr Kohl from President Ronald Reagan. It said the US and Soviet Union were on the verge of a great improvement in relations—which was being interpreted here as meaning that a US-Soviet summit would be finalised soon.

Vatican challenge strains Gorla coalition

BY JOHN WYLES IN ROME

THE ITALIAN Government and the Vatican were yesterday gingerly reviewing possible solutions to a dispute over the teaching of religion in Italian schools which has been suddenly heated by an unexpected Papal intervention.

The flare-up with the Vatican is putting a heavy strain on the Italian coalition government led by the Christian Democrat, Mr Giovanni Gorla, because of the extreme nervousness within his own party about how the issue should be handled.

A political agreement on the so-called "hour of religion" between the Christian Democrats and the lay parties in the coalition which was due to be confirmed by a parliamentary committee on Tuesday evening was peremptorily blocked by an appeal from the Vatican for state-to-state talks on the issue.

At the heart of the problem lies the Italian state's difficulty in applying clauses in the new concordat signed with the Vati-

can in 1984 after years of painful negotiations. This committed the state to maintaining the teaching of Catholicism in schools while respecting "parents' freedom of conscience" and allowing children, or their parents deciding for them, to opt out of classes on religion.

The system which was then applied, in agreement with the

business sector underpins some mildly optimistic forecasts by the study's authors. They argue that a 0.8 per cent growth in employment by 1990 is a reasonable expectation and that, as a result, the national unemployment rate may fall from 10.79 per cent in 1985 to 10.55 per cent in 1990. On their worst assumption of no overall growth in employment, the national jobless rate would be 12.12 per cent.

Vatican, required children to take alternative lessons if they rejected religion. But this was ruled out of order by the regional court of Lazio whose judgment was subsequently upheld by the Italian Council of State.

When the politicians finally moved towards a solution based on putting the "hour of religion" at the beginning or end

of the school day, the Italian bishops declared that it was totally unacceptable. Last Sunday, to everyone's great surprise, the Pope declared his full support for their position.

They are claiming that the Government is "unilaterally" rewriting the concordat and that any statement which clearly makes the attendance at religious classes optional is unacceptable. In recent weeks it has been generally held that about 90 per cent of students opted last year for the hour, although there is no official corroboration.

Some observers believe that any solution which enabled children to avoid classes on religion by coming to school later or leaving earlier would turn out to be a referendum on religious commitment in Italy, the results of which would be all too embarrassing for the church.

French state assets sold 'too cheaply'

By George Graham in Paris

FRANCE's opposition Socialist Party has stepped up its attack on the Government's handling of its privatisation programme.

The party yesterday published a "black book" on the privatisations, accusing the Government of selling off national assets too cheaply, placing its cronies in control of the privatised companies and despoiling insurance policyholders of their rightful share in the profits of the soon-to-be privatised insurance companies.

The black book estimates that the eight major privatisations to date have been undervalued by 25-30 per cent.

The Socialist also contest the claim of Mr Edouard Balladur, the Economy Minister, that no group has yet been allowed more than two stakes in the "hard core" of friendly shareholders which he selects before each privatisation. They say that this claim ignores several privatisations.

The report does not make new accusations on the conduct of the privatisation programme, nor does it back up recent Socialist claims that the privatisations had stuffed the coffers of Mr Balladur's right-wing RPR party.

It announces plans, however, to propose a bill to "moralise the privatisations" by banning any civil servant or politician involved in the programme from taking a job in a privatised company for a space of five years.

EC curbs movement of Turkish labour

BY QUENTIN PEEL IN BRUSSELS

TURKISH MIGRANT workers in West Germany have lost a key test case in the European Court of Justice, effectively ruling out any early enforcement of the free movement of migrant labour in the European Community.

The case was brought by Mrs Maryem Demirel, the wife of a Turkish worker in West Germany, fighting an expulsion order when her visa expired. She sought to prove that the current EC-Turkey Association Agreement gave her protection, because it contains a commitment to negotiate the free movement of migrant workers by December 1 1986.

The Turkish case for such free movement—a major embarrassment to West Germany, where some 1.5m of the 1.8m Turkish migrant workers in the EC reside—has been a major bargaining chip for Ankara in its bid for full future membership of the Community.

However the European Court decided yesterday that the provisions of an association agreement, where they were not a precise commitment but dependent on subsequent negotiations, could not be enforced in any individual member state.

The Court concluded that the deadline of December 1 1986 was not an unconditional date for agreement on free movement which could be enforced, regardless of whether the precise conditions had been negotiated or not.

It also pointed out that the commitment was linked to the

The Cyprus Government said in Athens yesterday that Turkey had created a dangerous situation by increasing the number of Turkish troops and settlers in Cyprus, Reuters reports. He told a news conference that Turkish military forces in Cyprus had increased from about 20,000 two years ago to between 35,000 and 39,000, and the number of Turkish settlers had risen from 40,000 to 65,000 in the same period.

progressive establishment of a customs union, and co-ordination of economic policies. Turkey still has to dismantle most of its customs duties and tariffs imposed on EC imports, a point on which EC negotiators have insisted as a quid pro quo for further liberalisation of movement.

Any other decision in the case of Mrs Demirel would have caused grave embarrassment to Bonn, and the EC member states as a whole, already worried about the prospect of Turkey's full membership application.

The European Commission has been asked to produce its own opinion on the Turkish membership application—submitted last April—and could take at least 18 months to do so. Full-scale negotiations for membership after that could well take a decade, diplomats in Brussels believe, and even then result in rejection.

Dublin ends royalties on oil and gas output

BY OUR DUBLIN CORRESPONDENT

IN A RADICAL reversal of previous government policy, the Irish Energy Minister Mr Ray Bourke yesterday abolished royalty payments on oil and gas production in Irish waters and dropped measures allowing state participation in offshore discoveries. Acknowledging that the existing taxation regime had discouraged oil exploration in Irish waters, Mr Bourke said that more than Ir£1bn (\$586m) had been spent drilling, with-

out a single commercial oil find. The only hydrocarbon production activity currently in Ireland is the Kinsale gas field off the Irish coast.

Mr Bourke said that when he came into office earlier this year the Energy Department was aware of plans for a single exploration well to be drilled in Irish waters. He hoped the new regime would encourage exploration managers, and announced that BP was to drill in

the South Porcupine area 150 miles off the southwest coast. BP is to drill in a water depth of nearly one thousand metres, and plans to drill to a total depth of 4,500 metres subsea.

The details of the new oil exploration terms announced yesterday are:

● The exemption of all oil or gas production from royalty payments previously provided for.

● An alteration of the exist-

ing taxation system to allow free depreciation on development and exploration capital expenditure, including expenditure already undertaken.

● The abolition of all other state participation in profit from oil and gas developments.

● The introduction on production of 100m barrels of oil or 0.6 trillion cubic feet of gas of a levy on profits sufficient to bring the Irish Government's annual share of revenue from a field to a level of 60 per cent.

De Beers Consolidated Mines Limited
CDM (Pty) LimitedGranada T.V. Programme
"World in Action"

Monday, 28th September, 1987

De Beers and CDM have already refuted and continue to refute the allegations which form the basis of the "World in Action" programme televised on Monday, 28th September.

1.

CDM denies that it pays no more than a nominal rental for the right to mine its Concession in Namibia. In total CDM's tax payments including the rental annually exceed 70% of operating profits which is consistent with the top rates of tax paid by the De Beers Group on any of its mines anywhere in the world. As a result CDM has for long been a major contributor to Namibia's revenues.

2.

De Beers and CDM strongly deny that they have overmined and secretly exported diamonds in anticipation of Namibia's independence. At no stage has CDM conducted mining operations other than in terms of its mining lease, nor has it mined higher grade reserves to the detriment of the life of the mine. On the contrary, the life has been extended continually by investment in new and innovative methods of mining and recovery. Granada claims that the mine will close in 1992. Current reserves indicate that the mine has a life of at least eleven years and it is hoped that on-going investment in prospecting should extend the life beyond the turn of the century.

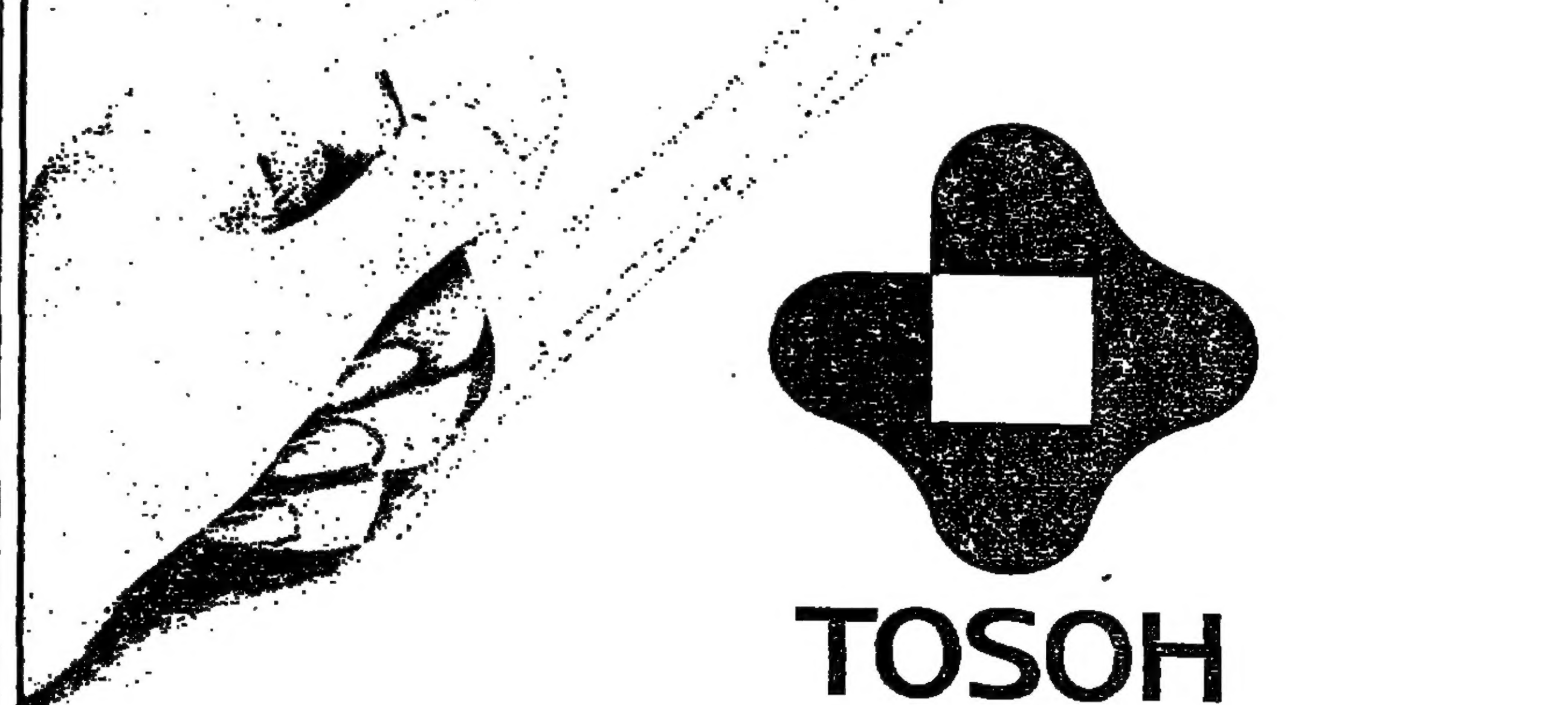
3.

It is also incorrect that CDM understates the price of its diamonds for the purpose of export from Namibia and for calculation of Namibian tax or that no independent check is done on De Beers sorting and valuing of the diamonds. Long-standing independent verification procedures ensure that CDM and hence the Namibian state are receiving the Central Selling Organisation's selling price for the diamonds less an agreed margin. The arrangements for the pricing and marketing of CDM's production are accordingly as favourable to CDM and Namibia as they are to any other producer or producing country.

Submissions on these and other matters have been made to the Government Committee appointed to examine the Thirion Report and CDM looks forward to the publication of its findings, which it is understood will take place shortly.

30th September, 1987

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As of October 1, 1987

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EUROPEAN NEWS

Eurofighter work goes ahead despite political delays

BY DAVID BUCHAN, RECENTLY IN MUNICH

JET ENGINE-MAKERS in the UK, Italy and Spain are having to dip into their own pockets to cover development of the new Eurofighter engine, because of the delay of their three governments, along with that of West Germany, in signing a full development contract. The four nations in the 230km programme to develop and produce some 800 units of the European Fighter Aircraft (Efa) had earlier hoped to give the go-ahead to full-scale development by August 1. But arguments about general contract conditions and worries about the cost of a radar, plus lengthy legislative procedures in Bonn, have pushed likely signature of development contracts to January or early February next year.

The delay bears most on the engine, which always takes longer to develop than the airframe, even though an interim engine, probably the RB-199 which powers the collaboratively-built Tornado, will be used to flight-test the Efa airframe and weapons, before the Efa's EJ-200 engine is finally ready. Mr Colin Green, general manager of the Munich-based Eurojet consortium, said he had no doubt governments would soon approve, and start funding, full development. "But the problem now," he said in an interview, "is that our spending curve is climbing fast, with the companies having to buy machinery and tool up."

Therefore, Rolls-Royce of the

UK, Fiat Avio of Italy, and SENER of Spain had come to various arrangements with their respective governments that they would be reimbursed, on contract signature, for whatever of their own money they spent in the interim. The fourth Eurojet member, MTU of West Germany, had not had to do this, because Bonn recently released a further slice of Efa funding, Mr Green said.

The funding problem was eased for Rolls-Royce and MTU, Mr Green said, because they both had other work which their governments could regard as of direct relevance to EJ-200 and fund accordingly. In the case of Rolls-Royce, this was the KX-40 which the UK company developed as a technology demonstrator for the Efa

engine. Ironically, it is in Bonn that the most vocal doubts have been expressed, in and outside the coalition government, about rising estimates of Efa development. The most recent public estimate for this is Ecu 6.5bn (\$4.5bn) for airframe and engine together. For comparison, Bonn has asked McDonnell-Douglas of the US for an estimate of updating its F-15 fighter. The UK, whose Defence Ministry is to decide formally on further participation in the Efa in early November, Italy and Spain seem less ready to contemplate any alternative to the Efa, though Spain is still being wooed by France to join its rival Rafale project. The Eurofighter organisation, which is also based in Munich

and responsible as prime contractor for the Efa airframe and weapons systems, says it is close to final agreement with governments, which rejected its first three submissions of a draft contract. Part of the problem was a division between the governments themselves, with the UK under Mr Peter Levene, its aggressively competition-minded defence procurement chief, initially pushing for tougher contract terms than the three other governments were ready to impose.

It now appears accepted that 80-90 per cent of the value of the Efa contract will be awarded on a maximum price basis, to be converted to fixed price as soon as possible. This is in contrast to the Tornado

project, which the UK, West Germany and Italy developed largely on a cost-plus basis in the financially more lax 1970s. Contractors will also only receive full payment of costs on results, an apparent innovation from the UK to its Continental partners. However, the governments have told Eurofighter to take another look at the factors which have led to two rival consortia — one led by AEG of West Germany with Hughes of the US, and the other all-European and led by Ferranti of the UK — to submit very expensive bids to build the Efa radar. The implication is that the governments may settle for a less effective, though cheaper, radar than they originally wanted.

Economic failings prompt another Romanian reshuffle

BY JUDY DEMPSEY IN VIENNA

THE ROMANIAN Electricity Minister and a Deputy Prime Minister have been dismissed from their posts for "unsatisfactory work" and several other officials, including the Foreign Trade Minister, have been reshuffled in what appears to be a further attempt by the Romanian authorities to improve economic performance.

Mr George Petrescu, a Deputy Prime Minister, and Mr Ion Avram, the Minister of Electric Power, were sacked after a meeting of the political executive committee, which was chaired by Mr Nicolae Ceausescu, the President and Communist Party leader.

During the meeting, which discussed in detail the state of the country's power stations, Mr Ceausescu sharply criticised the serious shortages in the power stations, saying that repair and commissioning work had not been carried out, particularly at the Rovinari and Turceni stations.

He also said that senior officials at the power plants would be sacked and would face prosecution, and that both Mr Petrescu and Mr Avram would be dropped from the central committee.



Ceausescu: sharply critical.

The announcement comes at a time when the country is preparing for another winter. Since 1982, Romanians have been subjected to long power cuts and strict energy rationing. The energy problems are largely due to the high consumption of energy from the metallurgical, building and petrochemical industries, poor maintenance of the power plants, and a highly centralised economic structure.

In October 1985, Mr Ceausescu sacked a Deputy Prime Minister and two ministers responsible for energy and mining.

Woerner in line to succeed Carrington

WEST GERMANY'S Defence Minister, Mr Manfred Woerner, has been guaranteed the job of Nato secretary-general when Britain's Lord Carrington retires next year, according to German reports from Bonn.

They said the US Government had assured Chancellor Helmut Kohl of its backing for Mr Woerner and this would create a decisive majority for his candidacy among the 16 member states. Mr Woerner was pitted in the first open contest for Nato's top political post against former Norwegian Prime Minister, Mr Kaare Willoch, whose candidacy was announced by Oslo on August 14.

Mr Kohl proposed Mr Woerner for the job on August 28, the same day that he pledged to remove Pershing-1A nuclear missiles from West Germany as part of a superpower pact to dismantle medium-range weapons.

The Chancellor's decision to scrap the Pershing-1A overrode Conservative opposition within his governing coalition, and diplomats suggested Washington would reward him by backing Mr Woerner for the Nato job.

In Oslo, the Norwegian Foreign Ministry said its ambassador to Washington, Mr Kjell Eliassen, was called to the state Department last week and told that Mr Willoch's candidacy was complicated by the fact that Mr Kohl was pushing for Mr Woerner.

The Foreign Ministry spokesman, Mr Sten Paster, said Mr Eliassen was told by Mr Charles Thomas, the Deputy Assistant

Secretary of State, that Mr Willoch was "competent in every respect," but that "when a country like West Germany presents a candidate, it constitutes a very difficult situation."

The West German newspaper Die Welt reported yesterday that the State Department had told Mr Eliassen the US would back Mr Woerner "because of Kohl's personal commitment." However, Norway's Foreign Ministry dismissed the Bonn report that Mr Woerner would get the job, describing it as a rumour, and said Mr Willoch was still in the running.

"We have heard nothing to that effect and have not withdrawn Willoch's candidature," Mr Paster said.

The Bonn officials said Britain, France, Italy, Belgium, Luxembourg and the Netherlands had tacitly indicated that they would endorse Mr Woerner.

Diplomats said the backing of Nato's largest and most influential members — the US, Britain, France, Italy and West Germany — had laid the groundwork for a majority in Mr Woerner's favour. But none of those governments will endorse Mr Woerner publicly at present to avoid offending the smaller Nato members, such as Norway, who favoured Mr Willoch's candidacy.

They said the wave of support for Mr Woerner would probably prompt Mr Willoch to withdraw his candidacy. Nato's top job has traditionally been a consensus appointment. Bonn was expected to consult privately with Oslo to head off any open dispute.

Austrian state sector faces radical change

AUSTRIA'S state-owned industry will undergo a large-scale reorganisation aimed at making the sector more competitive and less reliant on government subsidies.

The programme, described as the "biggest overhaul of Austrian industry since the Second World War," involves the splitting up of large industrial conglomerates, a restructuring of the management and the loss of several thousand jobs.

The plan also involves the setting up of joint ventures and a partial privatisation of some sections of the holding companies.

A spokesman for Oesterreichische Industrieholding (Oig), the holding company of the state-owned industries, the bulk of which are based in the heavy industrial sector, said yesterday: "It is now or never. Either we make the radical changes now or we will remain uncompetitive."

The decision to act now was partly motivated by increasing losses over several years by nearly all of the seven groups within Oig.

Last year, the Austrian taxpayer paid out more than Sch 32bn (\$2.4bn) on subsidies for Oig. Mr Hugo Michael Sekyra, 46-year-old chairman of Oig, made it plain that the subsidies would have to last

until 1990. "We cannot keep returning to the government for more money. We have to think about profit," he said recently.

During the first six months of this year, Oig lost Sch 3.7bn. Oig officials admit that the restructuring will take time to have a positive impact. But one of the most immediate effects will be to break down the giant industries and cut back on duplication.

Vöest-Alpine, Austria's largest steel and engineering group, will be completely reorganised. Instead of acting as the holding company for its 81 subsidiaries, a steel corporation will be set up which will act as an umbrella for the disparate elements of the Austrian steel industry.

The small mining sector, up until now a separate company within Oig, will join the steel corporation along with the mechanical engineering sector, which contains Simmering-Graz-Pauker and Vew, the loss-making special steel groups.

The electrical and electronics group will be reorganised as well to encourage investment and modernisation. Oig said the smaller subsidiaries would be free to look abroad for foreign investments and could even sell off some of their own shares. This is a strategy the successful Austria Metall Group (Amag), which is part of Oig, has recently adopted.

It is also a strategy which would have been unthinkable a few years ago. "The perception used to be that the state industries could do no wrong and needed no outside co-operation," an Oig spokesman said. "Now it is changing. Survival is also about profit. If we want to live, then this will also require a change on the part of the management in Oig has been cushioned by the state and not particularly profit-oriented."

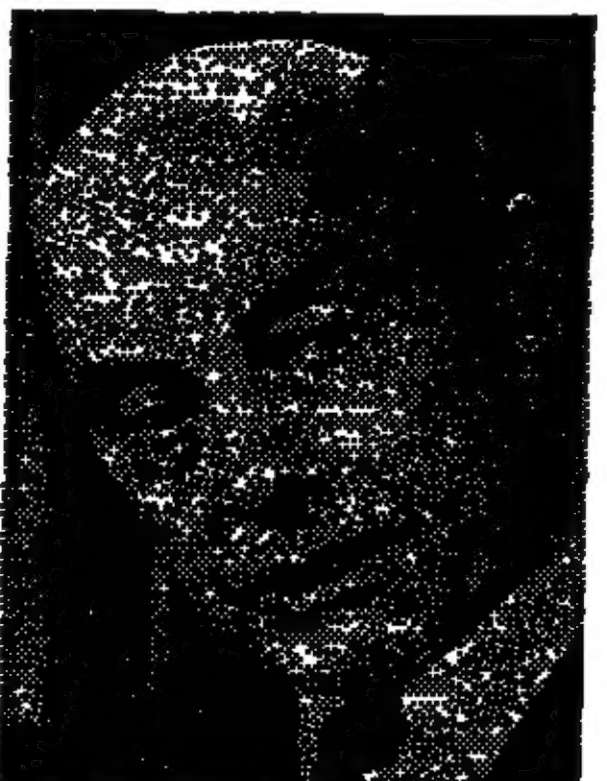
The radical plans, known in Austria as "Sanierung," will also mean substantial job losses. At the end of 1986, Oig employed 96,000 people. That figure was reduced to 89,000 by the end of August and Austrian economists reckon the restructuring will entail a further loss of 19,000 jobs by the end of 1989.

The trade unions, who are preparing for their annual congress next week, are considering the plans, the first print of which will be thrashed out at an Oig management meeting in October.

Whatever the outcome of these meetings, the growing consensus is that the days of the pampered Oig are drawing to a close.

Bombings as Eta trial opens

BY TOM BURNS IN MADRID



Woerner: Backing from Washington

TWO SMALL bombs exploded in streets adjoining Madrid's main court building yesterday as eight members of Eta, the Basque separatist organisation, went on trial on charges of terrorism. There were no casualties.

Meanwhile, Mr Santiago Arrospide, known as Santi Forcos, who had been named by the Spanish Government as the effective leader of Eta, was arrested at Anglet, close to the Spanish border in southwest France.

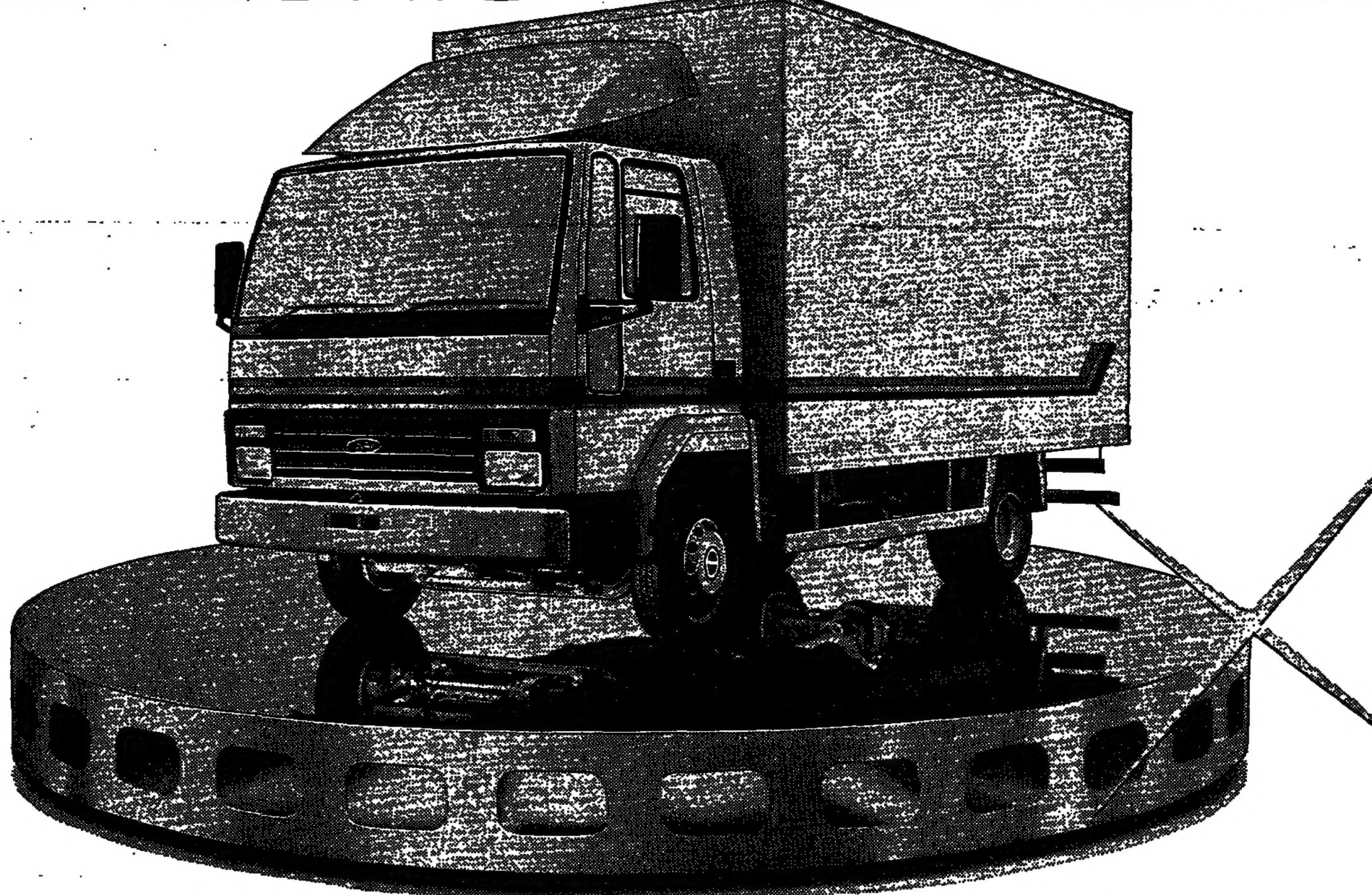
The eight Eta defendants are allegedly members of the so-called Madrid Commando. They were arrested in January and charged in connection with a succession of terrorist actions in the Spanish capital during 1986 which caused 41 deaths.

It was not clear whether the explosives outside the courtroom had been placed by Eta, thus indicating that the organisation had managed to replace its arrested activists in Madrid, or by right-wing extremists who used the trial to stage an angry

anti-Government demonstration. The arrest of Mr Arrospide was regarded as extremely important by the Spanish authorities. He is believed to have run Eta as its supreme commander for at least the past two years. Over this period more than 90 members of Eta living in southwest France have been handed over to the Spanish police by the French authorities, but Madrid has in the past voiced its complaints that the terrorist leadership had eluded detention.

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AMERICAN NEWS

Managua makes haste to comply with peace pact

A MONTH after five Central American presidents signed their historic regional peace treaty, Nicaragua's Sandinista Government is making the running to carry it out.

As its neighbours ponder ambiguities in the wording of the pact, Managua has already set up the National Reconciliation Commission which is to monitor compliance with the Guatemala Accord.

The Government has also announced the lifting of the ban on the country's Catholic radio station, the reopening of La Prensa, the opposition newspaper, plans for a unilateral ceasefire in some parts of the country and invited back three expelled Catholic priests.

Sandinista leaders are showing signs that they are taking the treaty seriously, as officials here argue privately, because they have nothing to lose.

"Let no one believe that this is a strategy to win time," Commander Jaime Wheelock told a meeting of Sandinista party members last week. "We are convinced for reasons of principle that this is the right

Peter Ford looks at the Sandinistas' moves towards greater democracy

path for the Nicaraguan people."

The nascent peace accord requires Managua to loosen up its political system in important ways. No longer will the authorities be able to muzzle the press by censoring or closing newspapers and radio stations. Nor, with their commitment to "total party political pluralism" will they be allowed to outlaw opposition protests.

The Sandinistas have introduced one caveat to note that under the treaty they are not obliged to move one inch towards more democracy unless the US simultaneously suspends its aid to the Contras.

Opposition leaders here do not believe the Government's pledges. "The Sandinista Front will do 'as little as possible' to comply with the peace pact," warns Virgilio Godoy, Liberal Party president. But that will be enough to fulfil the letter of the treaty and to satisfy international opinion, he concedes.

A debate has already opened, for example, over what the treaty's call for an amnesty means. Some opposition figures are urging the release of all political prisoners including Somocera's National Guardsmen.

The opposition is so divided it will be hard-pressed to make real use of the unaccustomed freedom

alled in the wake of the 1979 revolution.

The Government has not yet decided its interpretation on this, but there are signs it may offer the amnesty only to Contras in the field who hand in their weapons, arguing that anything more would constitute a general pardon which the Guatemala Pact does not require.

Judging such issues, is the National Reconciliation Commission, headed by Cardinal Miguel Obando y Bravo, the

Sandinista's sternest critic, and also comprising Vice-president Sergio Ramirez for the Government, Mauricio Diaz of the Popular Social Christian Party for the opposition, and Gustavo Somocera, a leading Protestant

churchman, sitting as a non-political notable. Though some opposition leaders complain that Diaz is too sympathetic to the Sandinistas and that the Commission will bend to the Government's will, in a sense they have only themselves to blame. Asked to present candidates for the slot on the Commission the 11 opposition parties could not agree on a unified list.

Instead, they broke into two factions, one offering a list

headed by Diaz, the other putting up Erick Ramirez, Social Christian Party chief, a much fiercer critic of the Government.

President Daniel Ortega exploited this weakness choosing Diaz as the opposition's full commission member and picking Ramirez as his alternate.

The incident illustrates one reason why the Sandinistas appear so confident they can weather the unpredictability of a democratic opening-up. The opposition is so divided and leaderless they believe it will be hard-pressed to make real use of the unaccustomed freedom under the Guatemala Treaty.

At the same time, the pact offers the Sandinistas an important prize—legitimacy. The Sandinistas conceded the principle that outsiders have the right to put democracy on the table," says one Western diplomat here. "In return, the other presidents have accepted that the Sandinistas are here to stay."

For the pact requires no fundamental changes in the nature of "Sandinismo." The three pillars of the revolution, the party, the state and the army, remain untouched.

The Sandinistas' readiness to hand over power should they lose an election will not be tested until presidential elections due in 1990.

At the same time, the Government has made it clear that it will not step back from the revolution's central tenets.

But the Sandinistas appear to be readying their supporters for a political free-for-all unlike anything Nicaragua has seen since the 1984 election campaign.

"There is a change in the situation that we consider historic, transcendent," Wheelock told Sandinista militants last week. "We are going to be living through a very complicated political situation which requires changes in attitudes, styles, structures and tasks."

Party members, he added, "must prepare ourselves to develop a powerful political and ideological offensive."



Jaime Wheelock: "the right path for Nicaragua."

Argentine officers held after new army protest

BY TIM COONE IN BUENOS AIRES

THE Argentine Government was yesterday doing its best to play down the latest outbreak of military unrest at the weekend, and has arrested six officers involved in what were officially described as "acts of indiscipline."

An army barracks in Buenos Aires of the Third Mechanised Infantry Regiment was temporarily taken over by its officers last Sunday night in protest at the proposed transfer of the unit's commanding officer, Lt-Col Dario Fernandez Magner, to another garrison.

Lt-Col Magner is one of the officers placed under arrest. He was indirectly involved in the Easter military rebellion this year. Along with many other officers, he disobeyed orders to advance his troops upon the rebellious officers who seized the Campo de Mayo infantry school in Buenos Aires, causing a major crisis within the Government.

The rebellion was carried out in protest at the trials of junior- and middle-ranking officers for human rights abuses during military rule from 1976-1983 and resulted in the government ramrodding a controversial bill through the Congress, known as the "Due Obedience" law, which absolves all junior and middle ranks from any human rights crimes committed.



Lt-Col Rico: appeal refused

The Defence Minister, Mr Horacio Jaurena, told members of the Congressional Defence Committee on Tuesday night that "the military situation has returned completely to normal" following the arrests and that he did not expect any repetitions of the incident.

None the less, opposition legislators who attended the secret session of the committee said later that the minister's report was "inadequate and

superficial" and that it added little to what was already publicly known of the incident.

The Easter rebellion, led by ex-Lieutenant Colonel Aldo Rico, found widespread support among the junior and middle ranks of the officer corps. Those involved in last Sunday's rebellion claimed that the new head of the armed forces, General Jose Dante Cardel, by transferring their commanding officer, had betrayed an agreement that only Lt-Col Rico would be punished for the Easter mutiny.

The latest incident is linked to the annual review under way by the Army's Promotions Board, which determines the career prospects of all the force's officer corps. President Alfonsin and senior officials of the Defence Ministry have held a series of meetings with the Chiefs of Staff of the armed forces since the beginning of the last year to discuss the year's promotions, apparently with a view to the early retirement, or preventing the promotion, of those officers involved in the Easter rebellion.

Sunday's incident followed on the heels of another unprecedented incident last Thursday night at a military arsenal in the capital, in which soldiers carried out an unscheduled exercise in the middle of the night using explosives and dummy ammunition.

Shultz hope for S Africa future

MR GEORGE SHULTZ, US Secretary of State, has outlined a hopeful vision of South Africa's future and said the US would not abandon the country as it struggled to end apartheid.

Mr Shultz made no mention of economic sanctions against South Africa imposed last year by Congress over President Reagan's veto.

He appeared to lay the ground for a US initiative on positive moves to help South Africa rather than sanctions, which the President has opposed as ineffective.

Mr Shultz admitted that many conditions in South Africa had worsened, and that there was increased repression of blacks, escalating violence, greater press censorship, growing economic problems and a lack of negotiations between the white minority government and the black majority.

But he said: "I emphatically reject the fatalistic notion that the country's future has already been written, that it is too late for accommodation."

He cited as a positive development talks in Senegal last summer between leaders of South Africa's Afrikaaner community and the outlawed African National Congress.

Reagan names weapons chief

BY DAVID BUCHAN

PRESIDENT Reagan has nominated Mr Robert Costello to replace Mr Richard Godwin, who last month resigned as the Pentagon's director of procurement.

Mr Costello, a former General Motors director of purchasing, brought into the Pentagon this year as Mr Godwin's deputy, inheriting the job of Undersecretary for Acquisition, a post established last year on the recommendation of the Packard Commission which was set up to reform the much-publicised

procurement excesses of the early Reagan Administration. However, it is not clear that Mr Costello will have any defence industry backing from Mr Costello's predecessor, Mr Weinberger, the Defence Secretary, than Mr Godwin did in asserting central civilian control over the procurement chiefs of the three US armed services.

Even if he does, he will only have the remaining 15 months of the Reagan Administration in which to tackle a bureaucratic problem that has defeated many before him.

As an Assistant Secretary for Production and Logistics for

the past few months, Mr Costello has been chiefly responsible for evaluating proposals to improve the US defence industrial base by giving direct Pentagon subsidies to upgrade US manufacturing techniques in semi-conductors, optics, ball bearings, and other components used extensively in US weaponry.

Though portrayed as simply reducing US security dependence on Japan, such proposals could, according to some European officials, lead to US protectionism in arms procurement.

Canada hit by new post strike

BY DAVID OWEN IN TORONTO

CANADA was hit by its second postal strike in four months at midnight yesterday when the 23,000-strong Canadian Union of Postal Workers launched a series of rotating walkouts.

Union leaders called the strike to protest a programme to replace union-staffed postal stations with franchised operations by non-union drug and convenience stores. The union fears that the move would eliminate more than 4,000 of its most desirable jobs.

Observers are speculating, however, that Ottawa may quickly put an end to the stoppage by enacting back-to-work legislation.

On Tuesday afternoon, Mr Pierre Cadieux, Labour Minister, sent Mr William Kelly—his top troubleshooter—to meet both sides and assess whether an early negotiated settlement is possible.

Mr Kelly, who acted as mediator in the previous strike by post office letter carriers, said he planned to advise Mr Cadieux "expeditiously" of his conclusions.

Canada Post's chief negotiator, Mr Harold Dunstan, has promised that mail would move "very well" during the rotating strikes.

Meanwhile, the chances of avoiding a strike at Ford of

Canada plants by 13,000 Canadian Auto Workers members improved markedly yesterday, following the union's receipt of a contract offer dubbed "a blueprint for a settlement" by Mr Bob White, CAW president.

Mr White said that the offer appears to meet all the economic terms, including partly-indexed pensions, obtained from Chrysler. Canada after a four-day strike in mid-September.

The union's strike deadline of 10 am today for the moment remains in effect, however, pending the resolution of outstanding local issues.

Dukakis aide leaked Biden video

By Lionel Barber in Washington

GOVERNOR MICHAEL Dukakis of Massachusetts, the Democratic presidential candidate, admitted yesterday that his campaign manager had provided reporters with embarrassing video tapes that torpedoed the rival candidacy of Senator Joseph Biden of Delaware.

Governor Dukakis—who said he only discovered the source of the leak on Tuesday—said his top aide, Mr John Sasso, had offered to resign but he had refused to fire him.

Earlier this week, Gov Dukakis had disputed a published report that had fingered his staff as the source of the tapes which showed that Senator Biden had borrowed heavily from a speech by the British Labour Party leader, Mr Neil Kinnock.

Senator Biden dropped out of the 1988 presidential campaign last week following further revelations that he plagiarised a paper in law school, borrowed chunks of other politicians' speeches, and misrepresented his academic credentials.

Yesterday, the Greek-American candidate said "he had never thought to ask Mr Sasso a senior aide for the past seven years—whether he was responsible for the initial leak."

Governor Dukakis called the incident a "very, very serious error in judgment."

US indicators show 0.6% rise

BY LIONEL BARBER IN WASHINGTON

THE US Government's leading indicators rose by 0.6 per cent in August, signalling continuing strength in the economy, the Commerce Department reported yesterday.

The leading indicators, the main barometer of economic growth, have risen for seven consecutive months this year, underpinning almost five years of expansion.

On Tuesday, President Reagan challenged economic leaders from West Germany and Japan, who were at the World Bank and International

Monetary Fund meetings, to stimulate their economies and buy more exports from the US and developing countries.

The August increase was higher than some analysts had expected and was mainly due to a surging stock market. But the recent rise of half a percentage point in the discount rate to 6 per cent—coupled with increased borrowing costs—could threaten long-term growth.

The Commerce Department revised downwards the July increase to 0.3 per cent from a

previously reported 0.5 per cent. This followed an official reduction of calculations in the amount of outstanding credit.

Four of the nine leading indicators were positive in August. While higher stock prices were the largest component, other positive indicators were a drop in claims for unemployment insurance and a growth in building permits and money supply.

Negative indicators included lower contracts for plant and equipment, and lower manufacturers' orders for consumer goods.

Tories' golden boy rides out illegal trading charge

BY DAVID OWEN IN TORONTO

THERE was a time when Mr Peter Blaikie was the great white hope of the Canadian federal Conservative Party.

When elected to the Tory presidency in 1981, his youthful good looks and bilingualism were thought to make him a natural successor to Mr Joe Clark, the then beleaguered party leader.

Since withdrawing from the subsequent leadership race won by current Prime Minister Mr Brian Mulroney in 1983, on the grounds of political experience, Mr Blaikie has however faded into the comparative obscurity of his Montreal law firm, Heenan Blaikie.

Until last week, that is. Now he has been thrust into the limelight again by allegations from the Quebec Securities Commission linking Mr Blaikie and six others to illegal trading prior to the February sale of Tele-globe Canada to Memotec Data, a previously obscure Montreal data communications company.

The QSC is questioning Mr Blaikie's purchase on January 16 of 1,000 Memotec Data shares for inclusion in a retirement savings plan. The commission alleges that Mr Blaikie was privy to insider information when the purchase was made.

Memotec emerged in Feb-

ruary as the surprise victor in a spirited bidding war for government-owned Tele-globe, the company that handles all Canadian overseas telephone calls. Heenan Blaikie helped to prepare the successful Memotec bid.

At a Montreal press conference on Tuesday, Mr Blaikie, a public speaker of some repute, denied the QSC's charges in no uncertain terms. "I consider myself innocent," he said, describing the commission's conduct in the case as "intolerable" and "outrageous."

Mr Blaikie added that a similar charge against Mr Kenneth Atlas, another Heenan

Blaikie lawyer, was "totally without foundation." Mr Atlas knew "absolutely nothing about this transaction," he said. Mr Atlas is accused of using insider information to purchase 300 Memotec shares on January 9.

During the course of his rather chequered political career, Mr Blaikie, who once described himself as "a classic 19th-century Liberal after the fashion of John Stuart Mill" and was a Rhodes scholar, twice ran unsuccessfully for a seat in the House of Commons.

It was in conceding defeat in 1979 to Liberal, Mr Rod Blaker, that he made the utterance

which has so far proved his most enduring legacy to Quebec politics. "It's not my loss," he said in a statement which has gone down in Liberal party folklore. "The loss is to the people of this riding (constituency) and the people of Canada."

Among his other accomplishments, Mr Blaikie, who once worked part-time for the Sherbrooke Daily Record, was one of three lawyers who challenged in the Supreme Court Quebec's controversial Bill 101—the Parti Quebecois legislation designating French as the province's official language.

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IMF AND WORLD BANK MEETINGS

West German growth 'satisfactory'

BY PHILIP STEPHENS IN WASHINGTON

WEST GERMANY'S economy has moved back on to a satisfactory growth path, with domestic demand rising at an annual rate of 3.4 per cent, Mr Karl Otto Poehl, the Bundesbank's president, told the International Monetary Fund annual meeting yesterday.

Responding to criticism of West Germany's sluggish growth rate so far this year, Mr Poehl said that tax cuts planned for next January would give added impetus to the pace of expansion.

Overall, between 1986 and 1990 the country's tax reform programme would involve cuts totalling DM 50bn, or 2.1 per cent of national income. The process of tax reform and reduction would continue to improve

the conditions for domestically-led growth, both on the supply and demand sides of the economy. Mr Poehl underlined, however, his central bank's continuing commitment to price stability.

Quoting from the IMF's World Economic Outlook, he said: "The key objective of monetary policy remains the containment of inflation and inflationary expectations... We should not forget the lessons of past recovery phases, in which accelerating inflation brought the upswing to a premature end."

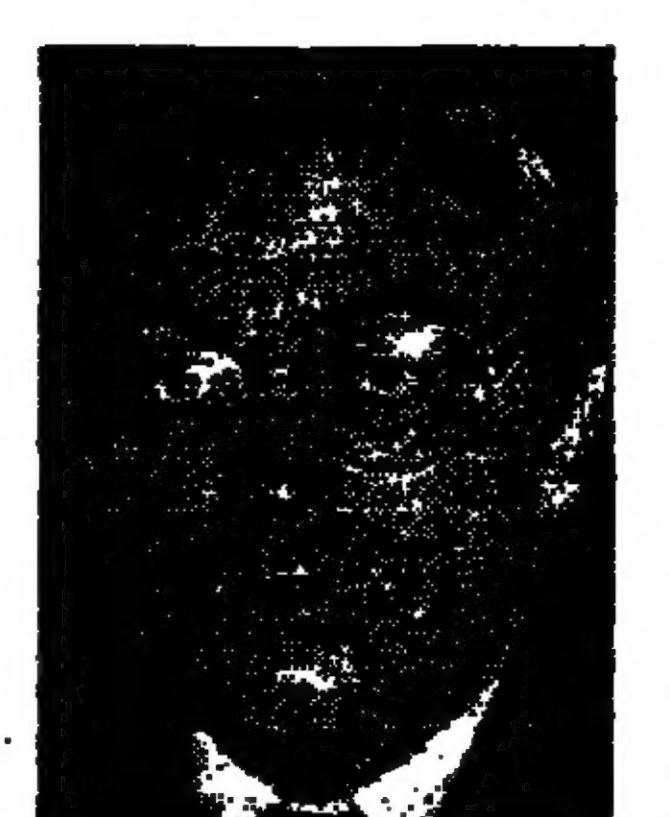
His comments were seen as signalling the Bundesbank's unwillingness to lead any downward shift in West German

interest rates in the face of recent upward pressure in financial markets.

The Bundesbank president said that close co-ordination of policies between leading industrial nations was crucial if the adjustment in the imbalances now underway was not to be undermined by volatile exchange rates.

He made it clear, however, that they could not rely on exchange rates alone to secure more balanced growth.

While close co-operation between governments and central banks was essential, "the primary responsibility for restoring internal and external balance rests with each individual country," he said.



Karl Otto Poehl: tax cuts will aid expansion

Yugoslavia prepares to unveil austerity package

BY ALEXANDER NICOLL IN WASHINGTON

YUGOSLAVIA said yesterday it was preparing a stabilisation programme for its economy with the aim of reaching agreements with the International Monetary Fund and commercial banks.

The country has run into payments difficulties this year although previously it had performed better than many deb-

tors and had been repaying debt principal.

Mr Stjepan Rikanovic, Yugoslavia's Finance Minister, told the IMF/World Bank meeting yesterday that the programme would be austere but serve as a basis for adjustment with growth.

He said, however, that external adjustment over the past

five years had "aggravated domestic imbalances and brought about accelerated price increases."

Capital outflows to service debt had been rising, especially to banks, and nearly 10 per cent of the country's gross national product had to be allocated to debt service in 1986 and 1987 while the GNP growth rate was

less than 3 per cent.

Mr Rikanovic, who is chairman of the Group of 24 developing countries, noted that financial flows to developing countries "are negative and represent an absurd contrast to the efforts of these countries that are trying to adapt and structurally reform their economies."

Ecuador loan talks making progress

BY ALEXANDER NICOLL

ECUADOR is asking its creditor banks for a \$400m loan as part of a package of financing under negotiation with the International Monetary Fund and other creditors, bankers said yesterday.

The country suspended interest payments earlier this year after an earthquake disrupted oil exports. It is understood, however, to be making substantial progress in its talks with the Fund. Bankers are also well disposed towards Ecuador because, until this year's deterioration, the country had stuck zealously to its undertakings.

Bankers said, however, that considerable work remained to be done on analysing Ecuador's economy before finalising the amount that banks would be asked to provide.

Meanwhile, Uruguay is understood to be seeking a substantial new loan, perhaps as much as \$700m as well as a rescheduling.

A \$1bn loan for Colombia, regarded as a key example of voluntary lending because the country has not been forced into a debt scheduling, is almost fully syndicated. Though bankers were asked

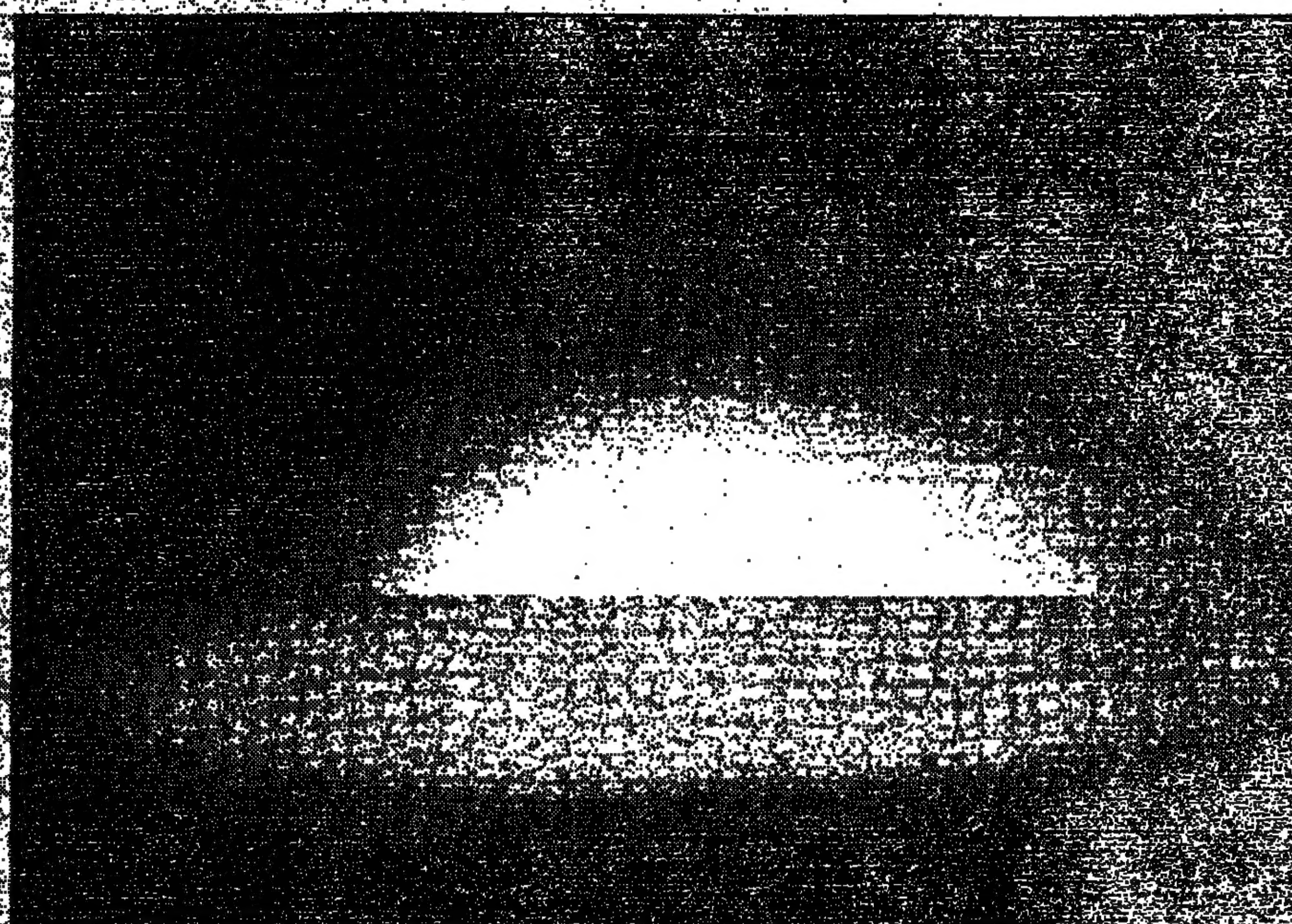


WASHINGTON 1987

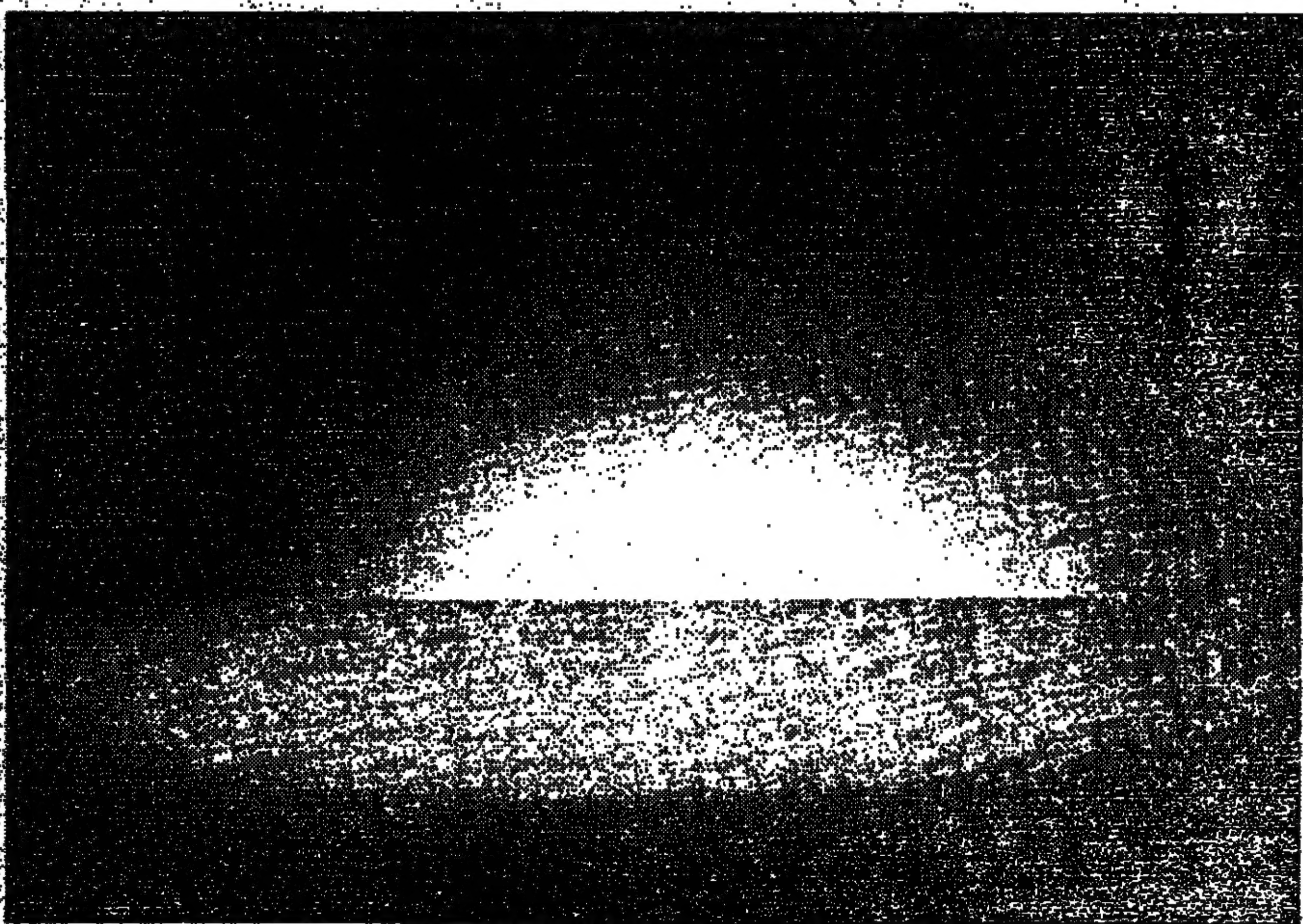
PERSISTENT attempts by Arab countries to diversify out of oil production are being thwarted by protectionist barriers in industrial markets, Saudi Arabia's Finance Minister, Sheikh Mohammed Abulkhail, told the IMF, Reuters report.

The international community should not stand by and allow this alarming trend to continue," Sheikh Abulkhail said, noting that as much as half of all trade was now affected by non-tariff barriers. Protectionism has hampered Arab expansion into petrochemicals and is endangering other areas of trade, including agriculture and textiles, he added.

For a proportion of their existing exposure as is normal with a "forced" Latin American loan, a number have put in more than their quotas.



THEY'LL BE HERE ON 1ST OCTOBER 2001.



OVERSEAS NEWS

Leaders' rivalry irks Korean opposition

By Maggie Ford in Seoul

THE continued refusal of the two South Korean opposition leaders to agree to a single candidate in the presidential election due next December provoked anger in their party and public consternation yesterday.

Mr Kim Dae Jung and Mr Kim Young Sam have been holding repeated meetings for months over the issue without result. Each has asked the other to stand down. Concern is growing that they may both stand, thus splitting the opposition vote and allowing the ruling party candidate, Mr Roh Tae Woo, to win.

Mr Kim Young Sam yesterday demanded that his rival take over the presidency of the opposition Reunification Democratic Party, and allow him to stand for president. He said that he planned to call a party convention in the middle of next month where he would be declared the candidate.

Party members, who are split into factions supporting one Kim or the other, expressed strong dissatisfaction with both leaders and pressed them to decide on one candidate. Newspaper editorials expressed dismay at their intransigence.

Although a list of four candidates for the presidency is now possible (a third Kim declared himself a likely contender last Monday), Mr Roh cannot be sure of victory. Analysts believe that voting intentions will remain unclear until very close to the December poll date.

Lebanon unions vote to strike

LEBANON'S trade unions decided yesterday to launch a civil disobedience campaign, including a tax strike and an indefinite work stoppage, to protest against the ruling Nationalist Party over the proposed visits.

The party's Central Standing Committee, in its regular weekly meeting yesterday, declined for the second week in a row to address the question—even as many Lebanese residents prepare for visits across the country.

The visits, which were proposed some months ago by members of parliament and academics, were originally for ageing Nationalist partisans, most of whom have not seen

Iraq launches programme for economic recovery

By Tony Walker, recently in Baghdad

IRAQ'S President Saddam Hussein could not be accused of lacking in boldness. Just at the moment earlier this year when his country was seeking to regain its equilibrium after withstanding a four-year Iranian thrust on its southern borders, the Iraqi leader announced a series of dramatic economic initiatives aimed at enlivening Iraq's moribund economy.

Some of the reforms, in a country dominated for two decades by a heavy-handed socialist orthodoxy, would not have been out of place in Mrs Thatcher's Britain. Indeed, in several instances such as the unilateral abolition of trade unions, Mr Hussein exhibited a zeal that Mrs Thatcher could but dream about.

Central to the Iraqi leader's attempts to revive his country's war-weary economy is a programme of privatisation and bureaucratic reform. He is gambling heavily on the co-operation of remnants of Iraq's private sector who have somehow managed to survive the lean years of Baath Party rule since 1968.

The response of private businessmen to the reforms has, thus far, been cautious, but there are some signs of enthusiasm. For example, the Government has managed to sell off dozens of fairly small enterprises in the agricultural and service sectors.

Inefficient state farms are being sold, along with poultry farms, dairies and apiculture. State-owned su-



Mr Saddam Hussein

permarkets have been auctioned off, and so too have hundreds of petrol stations and car maintenance centres.

State-owned transport companies have also been sold. A number of bus companies have been taken over by private operators. Iraqi Airways, the national carrier, is being restructured to allow about 50 per cent of its shares to be offered to the public.

Iraqi businessmen, including a handful of wealthy families, have

taken the opportunity to secure businesses at book value prices or less. But there is little sign yet that prosperous Iraqis have begun to utilise billions of dollars held in bank accounts outside the country.

Mr Hussein has made no secret of the fact that a desire to encourage the use of these funds to revitalise the economy is behind the reforms. He has issued a decree saying in effect that "no questions will be asked" about the source of such funds if they are used to import raw materials or spare parts or machinery for productive purposes.

Iraqi businessmen, who have been forced for years to operate under rigid and sometimes capricious applied foreign exchange regulations, are understandably hesitant about taking advantage of Mr Hussein's "amnesty".

A hugely over-valued (by a factor of five to one against the black market price) Iraqi dinar is a hindrance to the government's efforts to unlock funds held abroad by Iraqi nationals.

No reliable figures are available as to the volume of these funds, but according to some estimates Iraqi savings in foreign banks could run into several billions of dollars. "There are very considerable sums stashed away overseas," said a Western commercial attaché. "Old wealth still plays a large role in this country."

Radical Sri Lanka group kills soldier

By Mervyn De Silva in Colombo

THE VIOLENCE in the Sinhalese south of Sri Lanka has taken a serious turn for the worse with the first killing of a Sinhalese soldier by the outlawed People's Liberation Front (JVP), an ultra-nationalist group.

The soldier was killed and a corporal wounded when an armed band of youths wearing blue JVP uniforms attacked an army camp near Galle, 70 miles south of Colombo.

The JVP spearheaded the Sinhalese uprising against the July 29 peace accord signed by President Jayawardene of Sri Lanka and Mr Rajiv Gandhi, the Prime Minister of India, to give partial autonomy to the minority Tamil community and end the five-year Tamil separatist revolt in the northern and eastern provinces.

The killing of the soldier is a reminder that while the Indian peace-keeping force is containing violence under control in the Tamil areas the Sinhalese army still faces a violent problem within the majority Sinhalese population. The JVP had been concentrating on murdering prominent supporters of the ruling United National Party (UNP) but appear to have included the military within their sights.

Up to 30 UNP activists, including several leaders of UNP local branches, have been killed.

Fears grow of new coup in Philippines

By Richard Gourlay in Manila

SOLDIERS LOYAL to President

Ferdinand Marcos stopped unauthorised troop movements at roadblocks outside Manila yesterday and a colonel who took part in a failed coup last year announced he was the leader of rebel junta.

Both events sparked fears that a repeat of the August 28 failed coup attempt was imminent. Manila's jumpy residents appear sometimes to relish painting coup scenarios, however unlikely they might be. Tension has been particularly high since the August coup attempt which nearly succeeded in toppling the 16-month-old Aquino Government.

The coup triggered a political crisis that has still not been resolved after a cabinet reshuffle that was supposed to be a fresh start. The funeral on Tuesday of a left-wing trade union leader who was assassinated 11 days ago by unknown gunmen and the anti-government march which accompanied it added to the tension yesterday.

The two most recent coup attempts have each followed widely supported left-wing demonstrations. The leader of the latest coup attempt, Col Gregorio "Gringo" Honasan, is still at large and has said he plans more action against the government, though he has not said what form it will take.

Soon after the August 28 coup, Col Honasan was reported to have set up a military junta, but the idea appears to have died until yesterday.

The rebel colonel, who declared he was the head of junta, Col Reynaldo Cabanatan, appeared to be involved in military rebel one-upmanship.

In a clandestine press conference in Manila he said he was not co-operating with Col Honasan and that the latter would support him and his junta.

A third colonel, Rodolfo Aguinaldo, operating in the northern Philippines, broke with the Government during the coup, but is still operating against the New People's Army (NPA) rebels.

Col Aguinaldo is believed to control close to 4,000 soldiers, constabulary, civilian militia, and surrendered guerrillas, and has been told by the regional commanders that he can continue to fight the Communists.

The unauthorised troop movements involved over 30 armed Philippine army soldiers. When they were stopped at a roadblock they claimed they were heading for armed forces headquarters at Camp Aguinaldo to complain about a commanding officer.

In a separate incident, troops in seven trucks were prevented from moving into the city by soldiers at a road block. However, it turned out that the movements were not unauthorised but only that the order had not got through to army headquarters.

Military observers dismiss Col Cabanatan's move as a flight of fancy.

Thais assail British film on sex and tourism

By Peter Ungphaphorn in Bangkok

THE THAI Cabinet has accused a British television team of gross misconduct over the filming of a documentary on sex and tourism and threatened unspecified retaliation if it is not given the right to reply.

In a strongly-worded statement ministers accused the team preparing a programme for Channel 4 of damaging Thailand's good name by concentrating on sex and corruption in the tourist sector. The film makers are said to have only gone through the motions of approaching a senior official for an interview that could not be arranged.

This is not the first time British journalists have picked Thailand's sensitivity. But the timing of the latest incident is particularly delicate because this year is Visit Thailand Year, a tourist promotion to coincide with the king's 60th birthday, an auspicious anniversary in the Oriental 12-year calendar.

The Government's attitude to sex and tourism is ambivalent. Its promotion concentrates on the more wholesome attractions of Thailand and this has brought increasing numbers of visitors in a record-breaking year for the industry that is now Thailand's largest foreign exchange earner. But the Government has also been quick to quash rumours about mounting numbers of people suffering from AIDS in some areas that cater specifically for sex tourism.

Thai women in particular complain about the attitudes of many foreign men who associate Thailand with sex and assume Thai women to be either promiscuous or prostitutes. In fact Thai culture is quite prudish, and prostitution is illegal.

The Government complains that the Channel 4 team obtained permission to film documentary on the geography and demography of Thailand but then shot footage dealing with police corruption, mass prostitution, and other aspects of the sex industry.

The Thai Government's statement says the Thai embassy in London will try to make sure a balancing interview can be filmed. Otherwise "appropriate action" will be taken.

Taiwan stalls on China visits

By Bob King in Taipei

TAIWAN IS stalling on the question of visits by its citizens to China, which observers think may reflect a serious difference of opinion within the ruling Nationalist Party over the proposed visits.

The party's Central Standing Committee, in its regular weekly meeting yesterday, declined for the second week in a row to address the question—even as many Taiwanese residents prepare for visits across the country.

The visits, which were proposed some months ago by members of parliament and academics, were originally for ageing Nationalist partisans, most of whom have not seen

There is concern that the Government will be seen as retreating from its oft-stated policy

their families in China for almost 40 years. But it quickly became clear that the Government could not give preferential treatment to one group.

Conservatives within the ruling party are clearly worried that the rapid pace of reforms, which began with the July lifting of more than 35 years of martial law, could destabilise

society. They are also concerned that, by allowing visits, the Government will be seen to be retreating from its oft-stated policy of "no contacts, no negotiations, and no compromise" with the Peking regime.

On the other hand, conservatives and pragmatists alike will have to grapple with the question of reciprocity should Taiwan residents be allowed to go to the other side: the Government has already stated that mainland Chinese will not be allowed to visit Taiwan in return, but its arguments to this end would possibly sound hollow in the ears of the international community.

Harare axes local councils

IN A crackdown on the Zanu (PF) Party of Mr Joshua Nkomo, the opposition leader, the Zimbabwe Government yesterday dissolved six opposition-run district councils in Matabeleland province, saying the 104 councillors had links to armed rebels. AP reports from Bulawayo.

It followed the banning of Zimbabwe African People's (Patriotic Front) party political rallies and the closure of all Zanu offices nationwide. Mr East Chikwore, the Local Government Minister, announced the dissolution of the councils in Bulawayo, administrative capital of Matabeleland province.

Zambia parcel bomb blast

By Victor Mallet in Lusaka

A SUSPECTED parcel bomb exploded in the centre of Lusaka, the Zambian capital, yesterday morning, killing a postal worker and injuring seven of his colleagues.

The powerful explosion, a few yards from Cairo Road, the city's main shopping street, ripped through a post office lobby as the men were unloading international mail from a railway wagon. Some of the injured are in a serious condition in hospital.

A report by Zambia's official news agency said the mail was from South Africa, although police could not immediately confirm this. Lusaka has been a target for bombs since the 1970s. The

city houses the headquarters of the African National Congress, the organisation seeking to overthrow white rule in South Africa. In the past Zambia was also a base for Zimbabwean guerrillas fighting Mr Ian Smith's white regime in neighbouring Rhodesia.

An ANC worker lost his left arm and the fingers of his right hand in December 1985 when a parcel bomb exploded in his hands at Lusaka's main post office, close to the scene of yesterday's blast. In 1974 an ANC official was killed when a parcel bomb exploded at the movement's offices. More recently, a post office in a Lusaka suburb was damaged by a mysterious explosion in February.

WORLD TRADE NEWS

Canada keeps alive hopes of US trade deal

By David Owen in Ottawa

CANADA'S International Trade Minister, Ms Patricia Carney, kept hopes of a free trade deal between Canada and the US alive when she emerged from a day-long cabinet meeting to say there had been "sufficient movement on the Canadian side to justify further consultations at the political level."

However, serious differences between the two sides—and apparently within the Canadian Government—appeared to remain. A spokesman in Prime Minister Brian Mulroney's office later cautioned against the assumption that Ms Carney's comments meant that formal negotiations will resume.

In Washington, American officials expressed bafflement over the Canadian delay in deciding whether to resume the talks. The US Assistant Trade Representative, Mr Roger Bolton, said the US had been expecting a quick decision, following lengthy discussions in Washington between high-level politicians on both sides.

The definition of subsidies now appears to have emerged as the major potential obstacle to further progress following indications of some US concessions on the Canadian demand for an "impartial, bilateral and definitive" method of resolving bilateral trade disputes.

Swiss and Hong Kong hotel chains link up

By John Wicks in Zurich

MOEVENPICK, the Swiss hotels and restaurant concern, has entered into a joint venture with the Park Lane hotel group, owned by the Chan family of Hong Kong. In the coming five years the two companies hope to start operating between five and 10 four-star or "upper three-star" properties in South-East Asia.

These hotels, to bear the name Moevenpick Park, are intended to have between 150 and 300 rooms. Priority will be given to such key cities as Bangkok, Singapore, Seoul and Manila, subsequent locations



Ms Patricia Carney

possibly to include Sydney and Kuala Lumpur. Park Lane currently operates the hotel of the same name in Hong Kong, as well as the Coco Palms in Hawaii and hotels in San Francisco and Oakland.

Moevenpick Hotels International manages 20 hotels in Switzerland, Germany and the Middle East.

At the same time, Park Lane is to join the existing co-operation between the Swiss partner and the American hotel group Radisson, leading to a joint reservation system and printed guide for a total of some 150 hotels.

Air Liquide in Japanese joint gas venture

By Ian Rodger in Tokyo

AIR LIQUIDE, the leading international industrial gases group, has set up a joint venture with Denki Kagaku Kogyo, a Japanese chemical company, for the production of monosilane gas.

Monosilane gas is used in the production of semi-conductors and is also the main raw material in solar batteries. Liquid crystal displays and the sensitive drum of copying machines. The joint venture will adopt a new process developed by Denki Kagaku for making the gas. The companies believe it will make possible the production of gas that is "several times purer" than that which has been available up to now via other production methods.

The increased purity plus a relatively low cost of production should, in turn, make some products, such as solar batteries, more attractive to consumers, the companies said.

The joint venture, in which Denki Kagaku has a 51 per cent interest, will be capitalised at ¥150m and production at the plant, which will have a capacity of "several hundred tonnes per year," is scheduled to begin in January 1989.

Air Liquide said it already operated two monosilane plants, one in France and one through its 65 per cent-owned Japanese subsidiary, Tetsuon, in Japan. The group intended to expand its position as a supplier of specialty gases to the electronics and new materials industries worldwide.

HK exports rise by over 36%

HONG KONG'S exports in August were more than 36 per cent ahead of exports in the same month last year, putting the British territory well on target to surpass the 27 per cent annual increase forecast by Mr Piers Jacobs, the territory's Financial Secretary, in his recent half-year economic review. David Dodwell reports.

According to provisional figures released by Hong Kong's census and statistics department, total exports in August amounted to HK\$24.7bn—36.5 per cent higher than the HK\$25.4bn total for August last year.

Europe faces a wave of imports from Japanese plants in the US, reports Kenneth Gooding

THE CAREFULLY constructed barriers put up to protect the European Community's car markets against imports from Japan face a new threat—from Japanese factories in North America.

Honda is setting the pace. It is committed to export 70,000 cars a year from the US by 1991, of which 50,000 will be for Japan and the rest of unspecified other markets.

There is little doubt, however, that western Europe will be the target for that 20,000 "surplus". This compares with the 130,000 Japanese-built cars Honda expects to sell in western Europe this year, a 7 per cent increase on 1986.

Many observers believe Honda's predictions about the number of cars it will build in the US for export are deliberately conservative.

Honda also says it aims to push up the US content of its cars from 60 per cent at present to 75 per cent. So the vehicles would easily avoid the protectionist measures which have held back the advance of Japanese car exports in many of Europe's main markets.

These include the "gentlemen's agreement" which restricts the Japanese to about 11 per cent of the UK new car market, diplomatic pressure which limits the Japanese to 3 per cent in France and an arrangement which pre-dates the Treaty of Rome keeping

Japanese car sales in Italy below 2,500 a year.

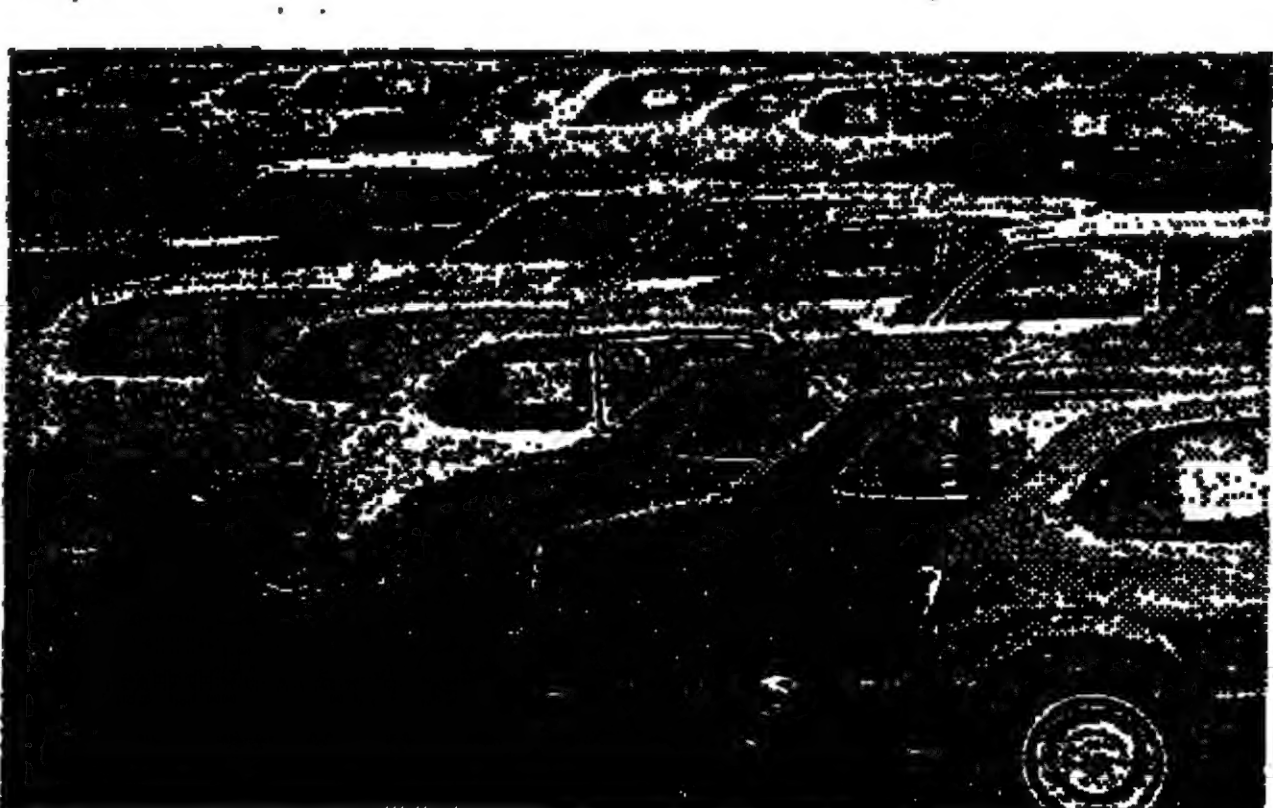
The European companies are extremely unlikely to put up obstacles to North American car imports because the US is the most important export market for many of them, not only because of the volumes involved but also because of the high value of the vehicles exported.

Last year, for example, BMW and Daimler-Benz sold nearly 100,000 high-priced cars each in the US, Volkswagen-Audi sold nearly 200,000 and, on a smaller scale, Jaguar 24,500—but that was more than half its total production for 1986.

Honda recently raised the possibility that the European motor industry might be squeezed by the Japanese from two directions—North America and Europe itself—when outlining its plans for a second car assembly plant in the US at East Liberty, Ohio, a few miles west of its existing factory at Marysville.

The new plant, to come into production in August 1989, will produce 150,000 cars a year. Privately Honda executives acknowledge that the second plant is expected to grow to the size of the Marysville factory, which has the capacity to assemble 350,000 cars annually.

Honda says not only does it want to be seen in the future as a domestic US producer, it also wants to become the biggest exporter of cars from



US-made Hondas: more destined for export.

North America.

Other Japanese car producers will be bound to examine the Honda export scheme to see if they should follow suit. It might well provide an answer for Toyota, the largest of the Japanese automotive companies, which has not announced plans to produce cars in Europe.

Toyota is to expand its car assembly in North America, firstly at the plant jointly owned with General Motors at Fremont, California, and then with two wholly-owned factories, one in Georgetown, Kentucky, in the US and the other in Canada.

If Toyota took full control of

the Californian factory, as many people expect, it would have the capacity to build about 500,000 cars a year in North America in the early 1990s.

Other Japanese companies are either building or already have North American factories, including Nissan (240,000 cars a year), Mazda (240,000), Mitsubishi (240,000), Suzuki, co-operating with General Motors (200,000), and Subaru and Isuzu in a joint venture (120,000).

In all, the capacity to produce more than 1.3m cars a year is about to be introduced by the Japanese in North America. Some of the cars will

replace imports from Japan, some will take market share away from the US "big three"—GM, Ford and Chrysler—some will be exported back to Japan and to Europe.

It is still too early to guess the scope of this threat to the European car makers, which have mainly been preoccupied with the thought that the Japanese would set up on their doorstep rather than attack from across the Atlantic.

Europe's protectionist restrictions are already under pressure from Nissan's car plant at Washington, Tyne and Wear, in the UK, which should be producing 100,000 annually by 1991, and Honda's arrangement for Austin Rover to build about 40,000 cars a year in Britain for Honda's European dealer network by the early 1990s.

All these cars will have a local content high enough to be classified as "European". The consensus of opinion in the European motor industry is that the Japanese should be held in check by protectionist barriers at roughly their present share of the European Community new car market—nearly 10 per cent last year—until the Japanese open up their own market to more imports.

Proof that the Japanese had dismantled some of the remaining non-tariff barriers would be if car imports to Japan increased to 5 per cent of the market compared with just over 2 per cent last year.

Cockerill, US group sign Soviet steel coating pact

By Nick Garnett

AUSTRALIAN John Lysaght group is a licensee of its own coating technology. Other equipment suppliers involved in the deal include the West German companies Fontaine Engineering and Otto Junker.

The Soviet Union, the world's largest steel maker, producing about 300m tonnes a year, has been shifting its steel industry towards lighter, flat rolled products and away from heavy, structural plate. The specially coated steels to be made on the new line are used in construction and some consumer related products, such as car exhausts.

EC drops Japan DAT move

By David Thomas

THE EUROPEAN Commission has ruled out taking interim measures to stop the launch of a revolutionary Japanese sound system scheduled for next month.

The Western music industry is worried that the system, called digital audio tape (DAT), will lead to a big increase in home taping, thereby draining its copyright income, because it allows almost perfect copying from a compact disc.

The industry has been lobbying the European Commission for legislation requiring manufacturers to include in the system's hardware and software an anti-copying device. The

Commission is intending to produce a green paper on the subject.

The industry has also asked for interim measures such as import duties on imported DAT recorders until recommendations in the green paper, which has been long awaited, are put into effect.

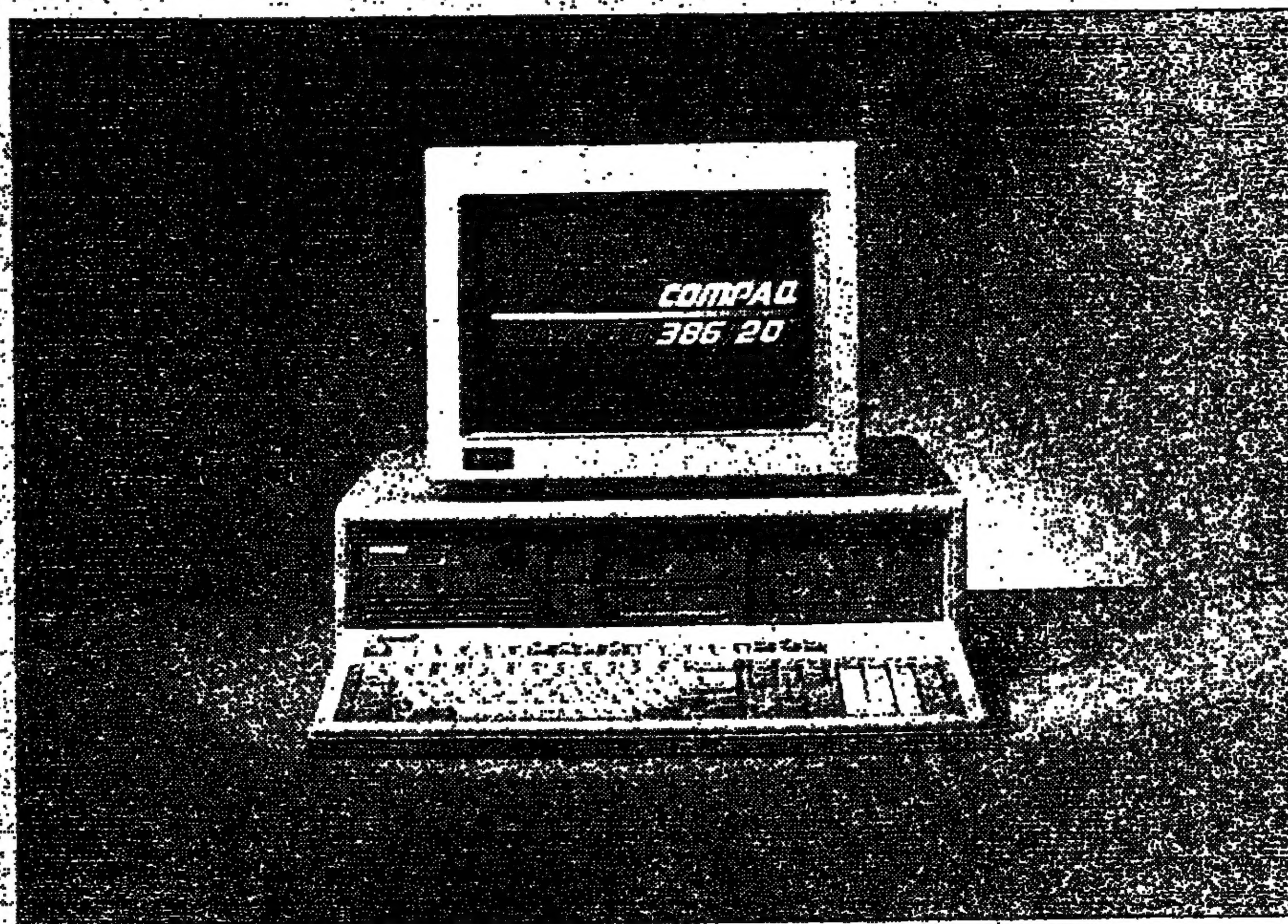
Added urgency has been given to the industry's lobbying by the decision of Sony, the Japanese electronics group, to launch DAT recorders in Europe next month.

However, Lord Cockfield, vice-president of the European Commission, has ruled out interim measures in answer to

questions from the European Parliament.

His statement was criticised by the music industry and by some MEPs on the ground that they would send a signal of European weakness to the Japanese.

Lord Cockfield explained that there was no consensus yet on how to stop DAT being used for unauthorised copying. He added that the Commission still had time to make sure it made the right decision in the first year of marketing of these devices sales are unlikely to exceed 10,000-15,000 because of the high cost of the apparatus involved.



These machines make the competition look like slide rules. They are the most advanced p.c.'s ever built. Well we

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You'll find they compare more than favourably with the new boxes from IBM. (A bit like a Maserati with a Morris Minor.) But don't take our word for it, nip round to your nearest Compaq Authorised Dealer and put them to the test. (Or give us a ring on Freephone 0800 444123 and we'll rush you details through the post.)

WE'LL NEVER CEASE TO AMAZE YOU

UK NEWS

Rival brokers strike deal over staff defections

BY NICK BUNKER

HOGG ROBINSON & Gardner Mountain, the insurance broker, has staved off a possible courtroom battle over the attempted poaching of 17 members of its 'political risks' team. It has struck a deal with Lloyd Thompson, a rival broker, which was trying to recruit them.

Both companies refused yesterday to disclose the exact terms of the agreement. However, it was widely believed in the City that the deal means that five of the 17 people who left Lloyd Thompson will be prevented from talking to Hogg's business clients.

The agreement followed a threat of legal proceedings by Hogg against Lloyd Thompson. In an official statement, Hogg said that the staff defections had been 'curtailed by mutual agreement' between the two companies 'in the interests of clients, underwriters and staff'.

It said that the position of 'certain directors' who had planned to leave was being reviewed and that discussions were continuing with more junior staff. Hogg said its position and those of its clients had been safeguarded.

The matter is sensitive, because Lloyd Thompson, a small but dynamic broker formed in 1981, is planning to obtain a full stock market listing later this month via a placing of 25 per cent of its shares.

Mr Ken Carter, Lloyd Thompson's chief executive, is understood to have told stockbroker analysts and institutional investors at a presentation yesterday that he was satisfied with the agreement.

A further complication is that 'political risks' broking is itself sensitive since it involves ar-



Ken Carter, satisfied with the agreement

range insurance for international companies against risks such as expropriation of their assets.

News of the agreement emerged yesterday morning, 10 days after word began to leak out that the 17 staff were planning to leave to join Lloyd Thompson. They consisted of 11 brokers, two claims brokers, insurance secretaries and a senior technician, and included two leading political risks experts, Mr Mark Drummond Brady and Mr Jack Barnes.

Hogg has emphasised publicly that it would not expect even the loss of the full 17 people to have a serious effect on its political risks business, where it has 170 employees altogether.

In its annual results for the year to March 31, 1987, Hogg disclosed that it had suffered a '22m reversal' in political risks.

A further complication is that 'political risks' broking is itself sensitive since it involves ar-

Transport study shows a nation on the move

By Kevin Brown, Transport Correspondent

THE PROPORTION of British households with two cars has risen from 11 per cent to 18 per cent since 1976, while the proportion of families without a car has fallen from 44 per cent to 37 per cent, according to a government report published yesterday.

The figures appear in the annual edition of 'Transport Statistics Great Britain', published by the Transport Department - a vast collection of 222 pages of detailed information on almost everything that moves.

The report shows that the average household spent £26 a week on transport, up from £22 in 1985, accounting for about 15 per cent of weekly expenditure. Around £22 of that was spent on purchasing and running motor vehicles.

As a nation, the British spend £26bn on transport in 1985, the last year for which full figures are available. Of that, £12bn went to the Treasury in taxes.

The report says total passenger movements by all types of inland travel rose by 27 per cent between 1976 and 1986. Travel by car and taxi rose by 37 per cent, bus and coach travel fell by 23 per cent, and rail travel remained steady.

Travel by motor cycle, which declined during the 1970s, increased rapidly between 1975 and 1982, but has declined in recent years, as has the use of pedal cycles.

Taking a longer view, the report says the principal change in travel habits since the 1950s has been an eightfold increase in the use of cars and taxis. Air travel has grown even faster, from motorising but still accounts for less than 1 per cent of the domestic market.

Other statistics produced by the report show that road deaths increased by 4 per cent between 1985 and 1986 to 5,400, although that was still 600 less than in 1980, and 2,100 less than in 1970.

Motorway traffic accounted for nearly 15 per cent of road traffic, compared with 11 per cent in 1980 and only 5 per cent in 1970.

In London, average traffic speeds during the evening rush hour fell to 17.3 mph in 1986 from 18mph three years ago, and 18.6 mph in 1970. The number of commuters using private transport fell by 10,000 last year, but an extra 28,000 used public transport.

Transport Statistics Great Britain HMSO £18.55.

Berni Inns starts franchising

BY DAVID CHURCHILL

BERNI INNS, the restaurant chain owned by the Grand Metropolitan group, is today expected to announce plans to expand its restaurant operation through franchising for the first time.

Berni is believed to be looking to add another 100 restaurants to its existing chain of 200 over the next five years.

Its decision comes as figures published yesterday show that sales through franchising grew by 40 per cent last year to top £2.1bn. The industry is forecast to be worth £7.7bn by 1992.

The figures came from the Power report on franchising which was commissioned by the British Franchise Association and sponsored by the National Westminster Bank.

The report shows that there are 293 companies offering franchising systems, accounting for about 15,000 outlets. The industry provides 169,000 jobs, according to the report.

Mr Tony Duffield, director of the association, said yesterday there had been confusion in the past about the numbers of companies involved in franchising.

As franchising has grown in popularity, the industry has begun to attract a number of people who have sought to use its successful image for their own businesses without necessarily adopting the same ethical procedures, he said.

'This has confused the overall picture and made it increasingly difficult for prospective franchisees to evaluate the options open to them.'

Franchising in the UK. Power Research Associates, 17 Wigmore Street, London, W1, 2NS.

Grand Metropolitan yesterday put its pub, hotels and restaurants businesses into one company called Grand Metropolitan Retailing. Mr Barry Gibbons, chairman of Grand Metropolitan Retailing, said: 'We are simply confirming the kind of business we have been developing in recent years and making some very clear signals for the future.'

Co-op Bank

IN YESTERDAY'S Financial Times it was reported that in July last year Lloyds Bank became the first clearing bank to introduce a standard tariff for its small business customers. The Co-op Bank has asked us to point out that it launched such a tariff in 1982.

Revolution 'needed in industry'

BY RALPH ATKINS

A REVOLUTION among Britain's industrial leaders and a reappraisal of the research and training in manufacturing industry were called for yesterday at a conference of economists and industrialists.

The conference on manufacturing in Britain, organised by the National Institute of Economic and Social Research in London, set out to examine the downturn in manufacturing in the early 1980s and the subsequent revival.

There was widespread feeling that action was needed if UK manufacturing companies were to make the jump necessary to catch up with competitors in Japan and West Germany.

Mr Andrew Britton, who chaired the debate, said official figures showed output was back to 1978 levels, making it an appropriate time to consider its future.

The conference, attended by about 30 representatives from industry, universities and the government, was the first to be

organised by the institute on the subject.

Papers presented included a discussion of the UK's industrial policy, the role of new technology and the productivity gap between the UK and Germany.

The papers will be published in the November issue of the National Institute Economic Review.

Mr David Mayes, of the National Economic Development Office, described the future of manufacturing as 'a subject of fundamental importance'. The UK, he said, remained dependent on manufacturing even though it accounted for declining shares of national income.

Such dependence was apparent, said Mr Mayes, from figures for the UK's balance of trade. Manufacturing also had considerable potential for productivity gains and spin-offs from research and development.

However, he emphasised that manufacturing was not of overriding importance for economic

prosperity.

In financial services and in oil production there is also room for productivity growth and it can grow here as fast as in manufacturing, he said.

Professor Christopher Saunders, of the University of Sussex, called for a re-examination of the economic history of Britain's competitor nations. He believed defeat in the Second World War had forced a change in leadership in government, education and industry in Japan and Germany.

Perhaps, he suggested, a similar revolution in the UK, bringing in younger blood, would boost substantially the performance of manufacturing companies.

The relationship between manufacturing and job creation was mentioned by only a few speakers. However, Mr Ronald Somerville, a director of Turner & Newall, argued that it was wrong to talk merely of a problem of transition when school leavers in some regions had no

chance of obtaining long-term employment.

Companies, he said, had to make a 'enormous jump forward'.

Mr Keith Pavitt, of the Science Policy Research Unit at Sussex University, asked whether the Ministry of Defence in the UK had a definite industrial policy.

The ministry, he thought, was a 'sleeping or twitching elephant' that put far more money into the electronics industry, for instance, than the Department of Trade and Industry could ever hope to do.

Later Mr Pavitt talked about 'key weaknesses' in the UK's new technology capability. In response to claims that there had been a significant improvement in the research and development performance of UK companies, he admitted there had been some change but other countries continued to spend more on creating horizontal links between research and industry.

Defence cuts may stop radar upgrading

BY DAVID SUCHAN

THE MINISTRY of Defence may postpone a £30m navy helicopter radar modernisation programme as part of economy measures negotiated by the Government with the House of Commons.

The report says total passenger movements by all types of inland travel rose by 27 per cent between 1976 and 1986. Travel by car and taxi rose by 37 per cent, bus and coach travel fell by 23 per cent, and rail travel remained steady.

Taking a longer view, the report says the principal change in travel habits since the 1950s has been an eightfold increase in the use of cars and taxis. Air travel has grown even faster, from motorising but still accounts for less than 1 per cent of the domestic market.

Other statistics produced by the report show that road deaths increased by 4 per cent between 1985 and 1986 to 5,400, although that was still 600 less than in 1980, and 2,100 less than in 1970.

Motorway traffic accounted for nearly 15 per cent of road traffic, compared with 11 per cent in 1980 and only 5 per cent in 1970.

In London, average traffic speeds during the evening rush hour fell to 17.3 mph in 1986 from 18mph three years ago, and 18.6 mph in 1970. The number of commuters using private transport fell by 10,000 last year, but an extra 28,000 used public transport.

Transport Statistics Great Britain HMSO £18.55.

MoD officials say that one of the cuts being contemplated is the postponement of the upgrading of the radar carried by Lynx helicopters on frigates.

The Lynx radar competition started in 1983 and it had been expected that a contract award would have been announced this summer, or at the latest at last month's Royal Navy Equipment Exhibition.

Further complicating factor is that Westland, the helicopter maker, is bidding to sell South Korea the Lynx helicopters, and the Royal Navy, without the MoD immediately placing an order with the winning company, that would not commit the Government to the precise timing of the frigate contracts, which is what the UK's beleaguered shipyards most want to know.

The Government has consistently refused to begin a formal review of defence policy, or of commitments that might save substantial sums of money. At the same time, it is sensitive to the charge that its commitment to the Trident nuclear programme is squeezing conventional defence equipment.

At next week's Conservative party conference, the Government is expected to announce that it is inviting tenders for four Type 23 frigates. But that would not commit the Government to the precise timing of the frigate contracts, which is what the UK's beleaguered shipyards most want to know.

For deterrence to remain effective, Britain must still press ahead with the Trident programme. Even if 50 per cent cuts in strategic weapons were achieved, Trident would still represent

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Younger 'cautious' on further arms cuts

BY JOHN HUNT

MR GEORGE YOUNGER, the Defence Secretary, yesterday urged a cautious approach to further nuclear disarmament in the wake of the agreement in principle between the US and the Soviet Union on intermediate-range nuclear weapons.

Mr Younger's speech, made to the House of Commons, was similar in tone to the statement made by Mrs Margaret Thatcher, Prime Minister, during her visit

lead to a Utopian nuclear-free Europe, he said.

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Coal price rise feared after electricity privatisation

BY MAURICE SAMUELSON

COAL PRICES might rise after privatisation of the electricity industry unless the Government simultaneously makes clear its proposals on the future of the coal industry, it is claimed today.

The Electricity Consumers' Council, the industry's statutory watchdog body, issues the warning in a study of the relationship between the two industries and the likely effect of privatisation.

Commenting on the report, Mr Tony Boorman, the council's deputy director, says: 'If the

Government isn't careful, coal prices may actually rise as a result of electricity privatisation and lead to higher bills.'

The regulation of a private electricity industry, he says, 'must be designed so that inflationary pressures are not automatically passed on to consumers.'

The report questions the belief that a privately owned electricity industry would be able to

lead to a Utopian nuclear-free Europe, he said.

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Industry 'pays more for gas than European rivals'

BY LUCY KELLAWAY

BRITISH GAS is paying significantly more for its gas than their European competitors, according to a survey by National Utility Services.

The survey shows that an average price of 34.2p a therm paid by British business this year is the highest in Europe. That is a marked change from the position last year when UK gas was cheaper than in West Germany, France and Belgium.

Since last year average prices have fallen by 1 per cent in the UK whereas in other European countries reductions have been as large as one third, the survey says.

The findings of the survey, which was carried out from a sample of 750,000 businesses around the world, will lend weight to a campaign started earlier this year by a group of industrial customers who are protesting at prices charged by

British Gas.

Earlier this year Sheffield Forgemasters wrote to the Office of Fair Trading and to the Consumers' Association complaining about the level of prices.

The report, released yesterday by the Gas Consumers' Council, found that 11 out of 211 meters overestimated consumers' bills by more than the legally permissible 2 per cent.

The meters, which are of the new 'pyrotherm' type, have been installed in the past six years in 6m of the 17m homes which use gas.

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Inner-city youth skills scheme to expand

By Alan Pile, Social Affairs Correspondent

THE GOVERNMENT will today announce plans to expand a scheme designed to spot and train young entrepreneurs in the inner cities. It will contribute £500,000 towards the cost of the scheme over the next 12 months.

Ministers have agreed that the industrial society should continue the work started a year ago in six areas and have added four new ones: Spitalfields in London, Handsworth in Birmingham, Moss Side in Manchester, and Hartlepool.

The scheme was launched a year ago in inner-city parts of Middlesbrough, Leeds, Leicester and Bristol, and North Peckham and North Kensington in London.

The society, in a report on the scheme, concludes that 'many people in the inner cities have been encouraged to identify and develop their skills'.

In the first year 75 young potential entrepreneurs were identified and began training for self-employment on the society's Head Start in Business training scheme.

That involves a seven-week course run by managers from industry and commerce. The course covers finance, book-keeping, marketing and other aspects of running a small business.

The young are given training, business contacts and other advice needed to start their own enterprises. Their early business efforts after training are then supervised by a local business person.

The society has also worked with 2,500 young people in inner-city schools. In the six areas, on other initiatives designed to improve school-industry links.

The society, in its report, emphasises the need to increase the number of companies supporting the initiative. A difficulty is that in some inner-city areas few companies have survived, resulting in a 'feeling within the areas of being cut off from the surrounding town and its economic life'.

The report lists the scale of problems in the six areas where it has been operating. Although the six areas showed an average unemployment level of 25 per cent, some had pockets of more than 40 per cent. The rate was much greater in the black community.

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BT to invest in Canadian exchange

By David Thomas

BRITISH TELECOM is to spend £500m (£27.5m) developing the flagship private telephone exchange, a project which will see BT invest in the Canadian telecommunications equipment manufacturer, of which BT owns 51 per cent.

In return, BT will receive a percentage of the sales of the exchange, known as SX-2000, once the developments come into effect.

BT said it was interested in the project as part of its strategy of increasing its involvement in information technology.

Allocating funds for a specific project in that way is a new phase in the relationship between BT and Mitel. BT has concentrated on providing the resources to turn Mitel round since it acquired its stake last year.

One of the main factors that plunged Mitel into financial difficulties before BT acquired its stake was that the company had underestimated the resources needed, particularly on software, to develop the SX-2000.

But was that the cause of the problem? BT said it was not. 'Many garages are still taking motorists for a ride. Despite the introduction of codes of practice and trade association guidelines, there are enough dodgy practices, misunderstandings and feeble excuses to worry the most confident customer.'

The Motor Agents' Association, which represents most of the UK's retail motor trade, said that although it could not defend low standards in the trade, 'most of the complaints in the survey seemed to be about very small omissions.'

A service by Kwik-Fit Euro, Britain's largest such chain, rated the worst category - 'very poor' - in the survey and a Pirelli-owned Motocycle Centre outlet rated 'poor'.

Trading Standards Officers, who revealed their identities when faultily serviced cars were returned to the garage for comment, were told by Kwik-Fit that it had already dismissed the mechanic responsible.

The overall conclusion from the study, the association said yesterday, was: 'Many garages are still taking motorists for a ride. Despite the introduction of codes of practice and trade association guidelines, there are enough dodgy practices, misunderstandings and feeble excuses to worry the most confident customer.'

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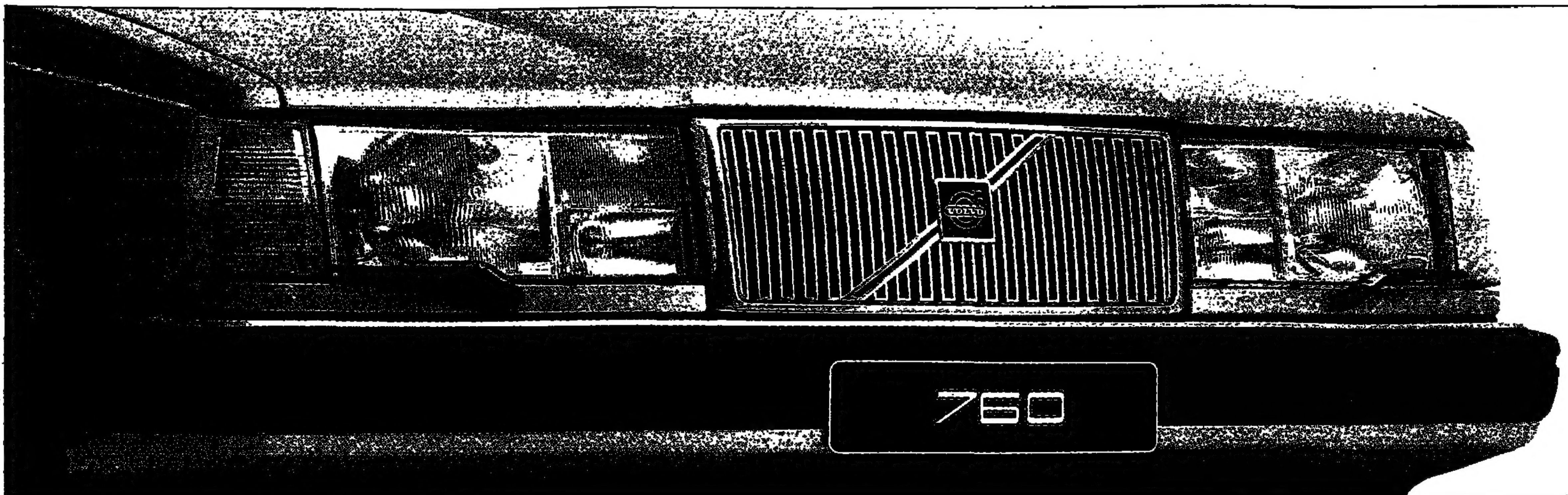
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UK NEWS

LORD YOUNG REJECTS CRITICISM OF STATUTORY FRAMEWORK

Government backs City watchdog

BY JOHN PLENDER

LORD YOUNG, Secretary for Trade and Industry, last night pledged his full support for the Securities and Investments Board, the new City of London watchdog, which has been under increasingly vociferous attack in the City.

In his first meeting with the full board, Lord Young indicated that there was no question of any further delay in the timetable for the implementation of the Financial Services Act, which provides the statutory framework for the new regulatory regime.

The Government announced last month that the starting date was to be deferred from January to April of next year.

Lord Young also moved to quell suggestions that he was out of sympathy with the board or that he was planning any marked change in the Govern-

ment's existing plans for investor protection.

The declaration of support for the SIB, which is headed by Sir Kenneth Berrill, comes after protracted haggling between the SIB and the City's new Self Regulatory Organisation over the SRO's rule books.

Under the new legislation before an SRO can win official recognition, it must draft rules offering investors protection equivalent to that provided by the SIB's rules. There have been accusations that the SIB has been excessively bureaucratic in its examination of the SRO's rules and that its staff has lacked practical experience.

At the same time as he sought to bolster the authority of the SIB, Lord Young sought to reassure City practitioners that the new system would be flexible. He is understood to have ar-

gued that SROs were well equipped to frame their own rules and that the Financial Services Act did not require them to follow the SIB's rule book slavishly. The SIB's task, he indicated, was to look at overall standards when it decided whether to recognise the SROs.

To counter City fears that the system will not respond sufficiently quickly to changing circumstances and to the needs of practitioners, Lord Young is proposing to ask the SIB to make regular assessments for him during the first two years of the system of the way in which the new rules are affecting the securities industry. It will also be asked to make recommendations on necessary changes.

Lord Young told the Financial Times yesterday he was convinced that the system will,

as it evolves over the months to come, and after April 1, be flexible, light and workable.

Significantly, he has yet to comment publicly on a recent call by Mr Andrew Large, chairman of the Securities Association, the regulatory organisation for the Stock Exchange and securities trading in the City, for a delay in the implementation of Section 62 of the Financial Services Act. Because this section exposes market practitioners to legal liability if there is a breach of the SRO's rule books, it has resulted in the new rule books being drafted in legal language.

This has caused dismay in the City, especially in areas such as the Eurobond market, which has until now operated with minimal regulation.

Labour starts policy overhaul after skirting embarrassment

BY PETER RIDDELL, POLITICAL EDITOR

THE PROCESS of changing the Labour Party's attitude towards share ownership and privatisation was started at its Brighton conference, although only after an embarrassing defeat had just been avoided.

A motion from the Union of Communications Workers was carried, urging a review of industrial policy, including the recognition both of individual and institutional shareholders and of employee rights and share ownership.

However, a contradictory motion from the National Union of Mineworkers, proposing that a

future Labour government should unequivocally win back into public ownership any sectors which have been privatised, was initially carried on a show of hands, thanks to the support of local constituency delegates. But amid characteristic confusion the chairman allowed a card vote and the trade union block votes ensured that the motion was defeated by 3,87m votes to 2,4m.

The leadership was obviously relieved that the first hurdle in its policy reappraisal had been cleared to permit a free hand. But the preceding debate was one of the most lively of a subdued week as Mr Bryan Gould,

Labour's trade and industry spokesman, was booed by a sizeable group of delegates for suggesting an extension of employee share ownership.

A further warning to the leadership against changing policies too much came last night from Mr Ken Livingstone, a newly elected member of the National Executive Committee. After expressing loyalty to the leadership, Mr Livingstone told the Tribune rally that "any attempt to abandon our non-aligned defence policy would lead to a civil war inside the party which would render it unselectable in 1991".

Conference reports, Page 12

Railways 'may need more cash'

By Kevin Brown

GOVERNMENT subsidies to state-owned British Rail may have to be increased if the corporation is to finance essential investment, the Monopolies and Mergers Commission says in a report on London commuter services published yesterday.

The report says efficiency in the Network South East sector has improved since the last inquiry in 1980, but it gives a warning that BR has "a long way to go before satisfactory quality of service is attained on all parts of the network".

The commission is most critical of the network's failure to meet standards for punctuality and reliability, and of the level of overcrowding on many heavily-used lines.

It says substantial improvements could be achieved without incurring extra costs, by filling vacancies, better labour relations and more efficient maintenance and control of rolling stock.

The commission also calls for a major shake-up in BR's industrial relations and collective bargaining machinery. Mr Paul Channon, the Transport Secretary, said the commission's findings would be studied closely.

Background, Page 13

Former MP jailed over share deals

BY RICHARD TOMKINS

A FORMER Conservative MP was yesterday sentenced to four months' imprisonment and fined £3,000 plus £1,500 costs after being found guilty of attempting to obtain shares in British Telecom by deception.

He is believed to be the first person in Britain to receive a prison sentence for making multiple applications in a public share offering. His lawyers

said an appeal had been ordered.

Mr Keith Best, who resigned as MP for Ynys Môn (Anglesey) before the June general election, had denied three specimen charges of dishonestly obtaining by deception 2,400 shares in BT when the company was privatised in 1984. Sentencing Mr Best at Southwark Crown Court in London, Judge Butler said: "You en-

gaged in carefully calculated acts of dishonesty, designed to provide a substantial profit. Now, have you expressed one word of regret."

Best's counsel, Mr Robin Simpson, QC, had said in mitigation that the MP was the only person to be prosecuted out of a "very large number of people" who put in applications with variations of their own name.

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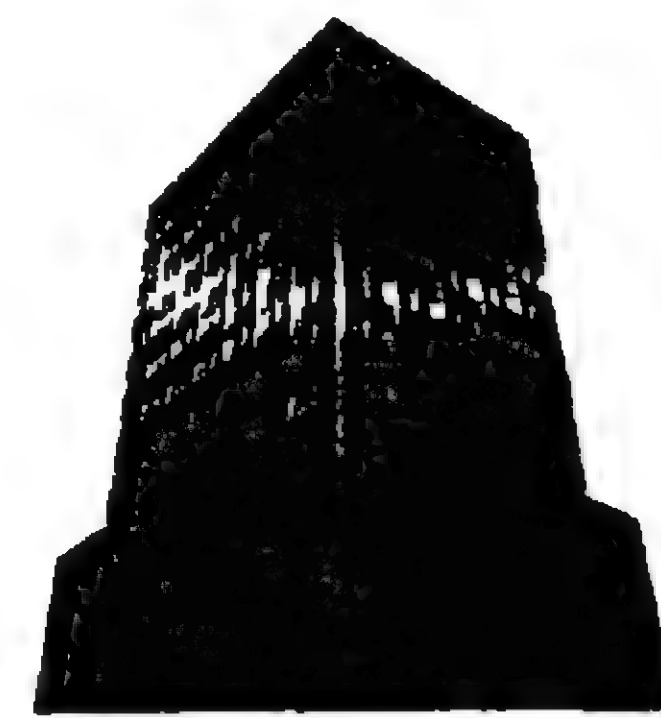
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The annual report is available in English, French, Dutch and German on request addressed to KBL's Documentation Department.

An (unaudited) balance sheet and profit and loss account have been published in the "Moniteur-Résumé Spécial des Sociétés et Associations" of the Grand-Duchy of Luxembourg.

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16/F The Bank of East Asia Building
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Hong Kong

Associated Company:
Brown Shipley Holdings plc
Founders Court
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London EC2M 7HE
United Kingdom

In June 1987, Philips confirmed its position as one of the world's leading manufacturers and suppliers of integrated circuits by announcing a major breakthrough in submicron IC technology: the development of a functional 1-Mbit SRAM (Static Random Access Memory) chip measuring only 90 sq. mm. and containing over 6 million transistors.

In fact the low power consumption, fast access speed and high packing density of this minuscule silicon chip make it the most advanced submicron device of its type in the world.

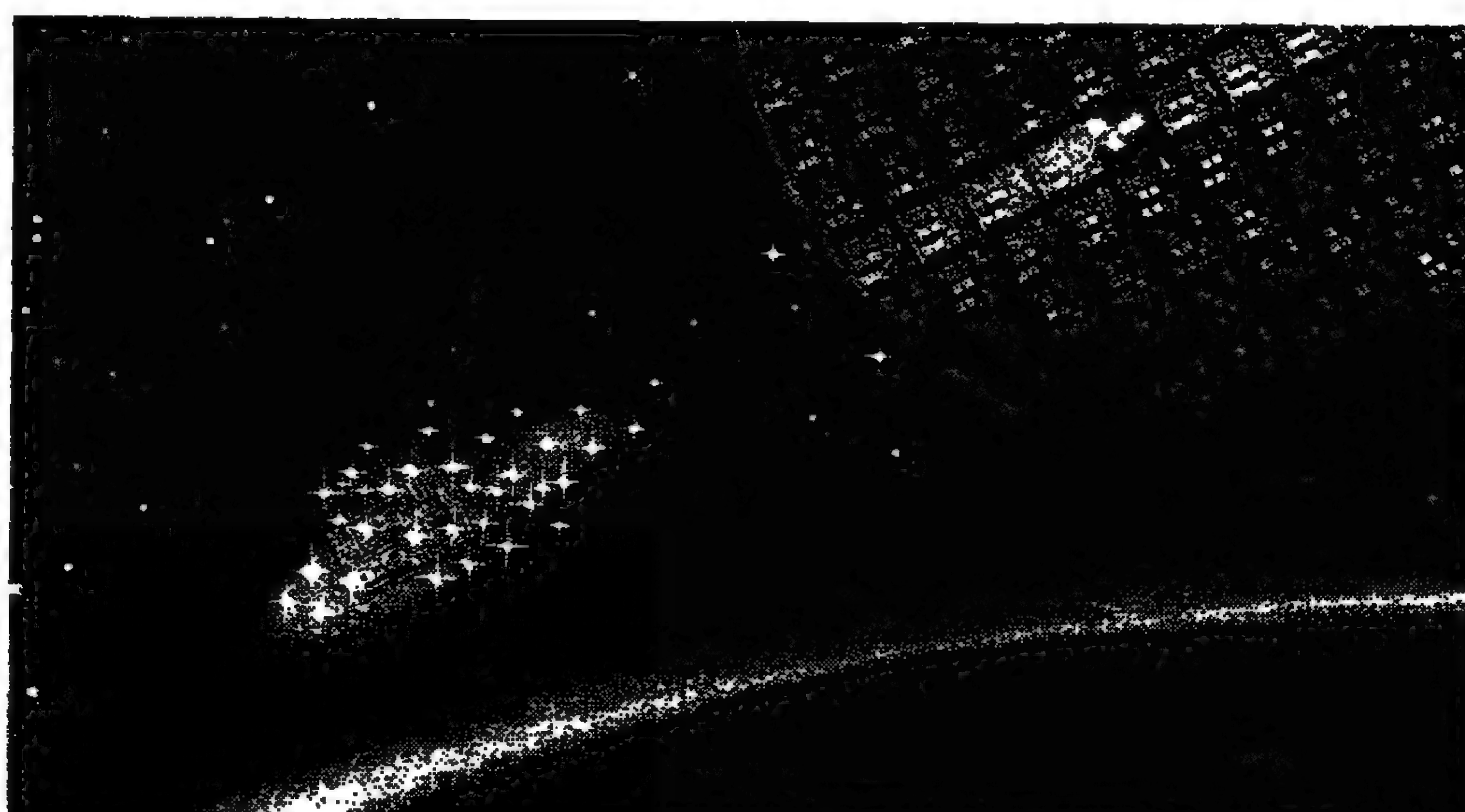
Submicron technology is fundamental to a new generation of superchips that will outperform all present semiconductors, and make it possible to pack the power of, say, a desktop computer into a few integrated circuits.

These 'little bits of silicon' are destined to play a profound role in modern society. Extremely inexpensive and highly intelligent, they can provide electronic-based machinery and equipment with unprecedented ability and flexibility.

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Ultimately, therefore, the major beneficiary will be the end-user... and that means all of us.

Which says quite a lot about such a little bit.



Philips has a lot to say about a little bit.

Little bits of silicon are also used in the Philips Smart Card - although the processing power required is, of course, much less than that of the superchip.

The Smart Card contains a microchip within its plastic cover to provide both security and intelligence. In fact, the Smart Card is a tiny personal computer which can be programmed for a variety of cardholder services.

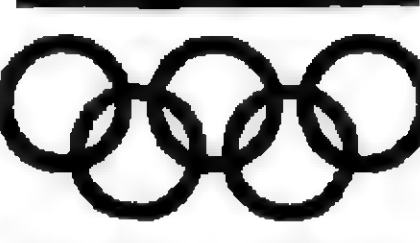
For example, as a personalized passkey, it can provide privileged access to a residence, a business complex, a computer system or an electronic network.

As a storage medium for the cardholder's medical history it can even become a lifesaver.

In France, where Philips helped to pioneer the Smart Card, the national banking association has adopted it for electronic financial transactions.

The 1-Mbit chip and the Smart Card are only two examples of Philips' extensive R&D programme on which the company spends over U.S.\$2 billion each year, translating high technology into tangible user benefits.

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UK NEWS - LABOUR AT BRIGHTON

Facing both ways in the land of red knights

Mr Neil Kinnock's aggressive takeover bid for the Tory vote ran smack into its first hurdle yesterday.

After the momentary signs of improvement in its political health, the Labour conference went into remission, adopting its traditional position - feet in mouth, head in sand and apparently facing both ways at once.

True, this is a difficult stance to take, but do not insist that ingesting Tory policies is always hard for dyed-in-the-wool socialists. It is nothing to worry about, merely the combined effect of ideological shock, senile ideas and the chairmanship of Mr Syd Tierney can often have.

The first symptoms of the remission came early in the afternoon when a woman delegate began advocating "left-wing sex". But it hit epidemic proportions when the debate on "social ownership" opened.

This is the new euphemism by which privatised companies remain, inoffensively, privatised. It was opposed by Mr Peter Heathfield, a miner with a tragically incurable case of socialist principles. He offered an alternative - thesis - nationalisation.

Despite lengthy explanations in BBC English from the kindly Mr Bryan Gould, Mr Heathfield still could not get the hang of it. Help came from the giant figure of Mr Ken Curran, unwisely pre-gang-banged by the platform to fill out the exciting new concepts.

"We must be practical and responsible," he explained. But it was no good, and in the confusion and excitement, Mr Tierney succeeded in declaring that both viewpoints had been agreed in the ensuing vote.

This was an obvious mistake probably derived from a premature assumption that one man, one vote was already a reality. For when the standing orders committee had finished overseeing a card vote it emerged that the forest of hands supporting the miners represented in fact a mere 2m Britons while the corpse opposing was nearly 4m.

But despite this happy outcome, there is evidence that Mr Kinnock's daring Tory-takeover ploy still has teeth. With astonishing unanimity, media analysts have cast doubt on the credibility of the long-expected raid, formally made public at the Labour Party conference on Tuesday.

The pundits point out that there are already four parties - Tories, Liberals, SDP and SDP (O) - offering an almost identical ideological product despite continuing consumer demand for political diversity.

Mr Kinnock already holds some 35 per cent of the electoral market and should be satisfied with that, they claim. The Labour leader has replied that there is nothing hostile in his bid and that he simply wants to explore ways of developing the common ground shared by all voters for his own big-hearted ends. Many believe they have heard that one before.

Opponents of Mr Kinnock claim that the Monopolies and Mergers Commission could not possibly allow another party to enter the mainstream of British politics.

If only for conservation and historical reasons, they argue, Labour opinions are still engaged in certain universities. But Mr Kinnock is a notoriously ruthless and determined political tycoon who usually gets what he wants. Moreover, many suspect that while publicly supporting such Tory fetishes as home and share ownership, he will quickly revert to his old interventionist, and dictatorial command economy habits once he has seized control.

If the government does not take steps, huge areas of its electorate could opt for the Kinnock offer. On the other hand, however, there is no shortage of red knights.

IVO DAWNAY



Roy Hattersley, feared selection on race or wealth grounds

Kinnock has his way over share ownership issue

AMID ANGRY protests from the hard left, the block votes of major unions spared Mr Neil Kinnock the embarrassment of defeat over his call to the Labour Party to recognise the political realities of the spread of share ownership at Brighton yesterday.

After a composite motion sponsored by the National Union of Mineworkers calling for the return of privatised British Telecom to the public sector and a major extension of public ownership had been declared carried on a show of hands the result was overturned by a card vote.

Mr Peter Heathfield, general secretary of the NUM, refused to allow the resolution to be remitted for consideration by the party's national executive, the platform recommended that it should be opposed.

Mr Sydney Tierney, the chairman, appeared reluctant to allow a card vote after he had declared the motion carried on a show of hands but eventually relented and it was defeated by 3,889,000 to 2,397,000 votes.

Mr Bryan Gould, the shadow Trade and Industry Secretary, who though successful in securing a section of the national executive on Monday had to be content with a brief speech from the floor, was given a rough ride when he argued that the party should seize the political initiative from Mrs Thatcher by launching its own campaign to encourage the development of employee share ownership schemes.

He battled through heckling and shouts of disagreement to insist that he was advocating an approach which would result in employees having a "real say in decisions which affect their working lives".

Mr Gould was momentarily

stopped in his tracks by a cry of "Yes" when he challenged delegates to say how such an objective could be described as revisionism or a sell-out.

He quickly recovered to retort: "I deny that."

Mr Gould pointed to the success achieved by socialist governments in other countries in applying the policy he had advocated as evidence of the "fertile areas" available for exploitation by new ideas.

He maintained that the policy review made necessary by three

Reports by Peter Riddell, Michael Cassell, Ivor Owen and Tom Lynch

Pictures by Ashley Ashwood

successive general election defeats should be used to produce socialist proposals true to the party's principles, which would form a government and evoke a popular appeal which would ensure victory when the country next went to the polls.

Mr Alan Tiffin, general secretary of the National Communications Union, had earlier told delegates that it was no good "rubbing the fact" that the wider share ownership resulting from the Government's privatisation policy had proved popular with ordinary men and women.

He contended that it was ludicrous to imagine that when the next general election took place British Telecom, British Airways and British Gas could be brought back into the public sector by paying the price for

which the shares were originally sold.

Mr Tiffin stressed that the 9m people holding shares in the privatised concerns would regard such a policy as totally unacceptable and they would give it a big no.

He said the real issue was the accountability of such industries and not just the share issue.

Mr Tiffin suggested that a better service from British Telecom produced by the employment of more engineers and more telephonists would have an appeal to those not just interested in seeing the value of their shares increase.

Mr Heathfield was cheered when he maintained that the achievement of public accountability and industrial democracy was dependent upon public ownership.

He asserted that Mrs Thatcher was preparing to sell off the electricity industry for £18bn when its real worth was several times that figure in order to secure a further term of office at the next general election.

Mr Heathfield protested: "It's like giving £10 notes away for a fivepenny piece."

He urged delegates to ensure that Mrs Thatcher got a "bloody nose" and that her attempts to dispose of public assets and erode the wealth of the nation by increasing the wealth of a very few did not succeed.

A composite motion moved by Mr Tiffin which accorded with the policy review demanded by Mr Kinnock was overwhelmingly approved.

This highlighted the need for public accountability in the ownership of industrial and commercial enterprises - particularly monopolies - and supported the extension of share ownership schemes.

last year of £250,000 and that if it was allowed to continue, it would accumulate losses of £800,000 over the next four years. He said that even the party had such funds available he did not think it should spend them on the newspaper.

The Transport and General Workers Union, which represents many of the headquarters staff, voted in favour of maintaining Labour Weekly. Mr Ron Todd, the union's general secretary, said the transport workers were acutely aware of the party's financial problems but advocated further negotiations on the staff cuts.

Mr Felicity Dowling, the expelled Militant supporter from Liverpool, had her expulsion confirmed by the conference.

Mr Whitty told delegates that the party had been forced to face up to some unpleasant political facts and now had to do the same in terms of its own finances. If it did not take action this year, it would face even greater problems next year.

The party currently faces a £1m financial deficit and although it has managed to achieve some budget savings, it needs to reduce it by a further £800,000 during the remainder of the current financial year.

The headquarters job cuts include some unfilled vacancies and the leadership hopes that voluntary redundancies, early retirement and retraining can limit the need for compulsory job losses.

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Tory plans for schools 'would stir racism'

MR ROY HATTERSLEY, Labour's deputy leader, signalled yesterday that a key plank in the party's case against the Government's proposed education reforms would be to argue that they would encourage racial prejudice.

The recent row in Dewsbury, Yorkshire, where a number of parents have campaigned against the council's allocation of their children to a mainly Asian school - was used during the debate on education by Ms Ann Taylor, MP for Dewsbury, and Mr Mike Grootham, a delegate from the constituency to argue that unhelpful parental choice, would encourage racism.

Summing up the debate for the national executive, Mr Hattersley said the Government's plan to allow schools to opt out of local authority control and to give parents the right to send their children to the school of their choice would lead to over-subscribed schools choosing which pupils to accept.

The system would lead to selection on the grounds of race, wealth or social status, said Mr Hattersley, and he urged the conference to make it clear to Dewsbury that Labour regarded the education system as a tool in creating a multicultural society.

Ms Taylor warned that the events in Dewsbury would be repeated throughout the country if Mr Kenneth Baker, the Education Secretary, carried through his plan.

She said extremist groups had fastened onto the Dewsbury row, but added that parents might boycott a school for reasons other than race - it might be on a council estate or accept handicapped pupils. "Parents with prejudices will get extra power because of Baker," she claimed.

Labour was not opposed to parental choice, she said, but no council could guarantee that the first choice of every parent would always be satisfied. Mr Baker's plan had encouraged the Dewsbury parents to believe that they had the right to insist on their first-choice school regardless of other circumstances.

Mr Jack Straw, the shadow Education Secretary, said "Dewsbury has exposed not only the racism of the right-wing Tories but the fraud of Mr Baker's 'choice' plan."

Under Mr Baker's bill it won't any longer be parents who choose a school, but the school which chooses the parents.

He said Cabinet ministers already knew about opting out, because of the way it had been used to state secondary schools. "The Cabinet have had parental choice all right - based upon the ability to pay."

Children cannot choose whether their parents are so-called wealth creators or just ordinary people with a job. Children cannot choose whether their parents earn a fortune or receive a pittance on the dole.

"Every child from rich Britain, from middle Britain and from poor Britain deserves the same opportunity to send his or her child to the school of their choice. They would get it under Labour."

Mr Hattersley argued that there was no real freedom in giving parents a choice of school if that resulted in more parents choosing the school than the school could accommodate. That would lead to selection.

Planned Brel cuts 'disgraceful'

MRS Margaret Thatcher will get a "bloody nose" from protesting railmen campaigning against new jobs in British Rail engineering works and the award of contracts to foreign companies, Mr Jimmy Knapp, the leader of the National Union of Railwaymen, forecast yesterday.

He told the Labour conference the proposed 3,000 redundancies at Crewe, Derby and York were "disgraceful."

Mr Knapp said the proposed cuts would mean the loss of 3,000 jobs in the railway industry.

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Peter Riddell assesses a conference lacking in passion

Labour's shocked troops wait to fight real battles ahead

THE LABOUR conference has been unusually subdued. There has not only been little recrimination and passion (except whenever share ownership is mentioned) but there has also been little overall sense of direction.

The ground may have been cleared for the much-discussed policy review, but no one has produced much idea of how the new landscape would look.

The mood has been best summed up by yesterday's issue of Labour Activist, the newsletter of the loyalist Left Labour Co-ordinating Committee. It noted that the response on Tuesday to Mr Neil Kinnock's speech was muted - that is because the morale of delegates is low after our election defeat.

Unfortunately the conference as a whole has been flat to the point of tedium and there is no reason for party members to think that Neil Kinnock's speech will make a lot of difference.

Discussing the policy review the newsletter said: "Where is Brighton this week are the new ideas we need? How many debates have we had that have enthused the conference and taken us policies forward?"

"It's not enough to see the problem, we need solutions too. But we cannot blame the party leadership if we haven't got them. It's the responsibility of all of us. And if we don't face up to it, we are in deep trouble."

The leadership's response is that this is not the time to set out new policies. That would be to prejudice the review. New policies will be put forward nearer the general election. The priority now has been to secure the acceptance by the conference that all policies should be reviewed.

Yet, it has not been apparent from either the conference or fringe meetings that there are many ideas bubbling below the surface. Much of the emphasis has been defensive, particularly in the comments of some left-wing spokesmen - the "Do Not Disturb" notices on their estates, as Mr Kinnock put it on Tuesday.

The exception has been the well-publicised series of speeches by Mr Bryan Gould, changing charges in attitudes to share ownership and existing privatised companies. His emphasis on setting the agenda by widening share ownership for employees and tighter regulation of the private sector marks a distinct change of emphasis.

But many questions are begged. The likely approach is that Labour would have to accept the existing privatisations. However, the party, including Mr Gould, still believes that most utilities should remain in the public sector and Labour will oppose further sell-offs.

But when electricity and water have been privatised by the next election, what will the party say then? That issue has still apparently to be resolved, says the leadership.

The danger for Labour, as some of the non-confrontationalist left recognise, is that this could lead to a responsive approach accepting the Thatcher agenda. As Labour discovered last June over council house sales there are few votes to be gained merely by dropping previous opposition to a Conservative policy.

Mr Gould's suggested leapfrogging of Thatcherism may appeal to the party in theory but as the hostile response to him this week from the left has shown his kite-flying about share ownership is far from universally accepted.

On defence Mr Kinnock seems



Bryan Gould: hostile response to some of his theories

to be moving towards a position where the non-nuclear objective is retained but there is no precise timetable and instead the emphasis is placed on consulting allies. This is to ward off charges of undermining Britain's defence.

However any sign of moving away from the non-nuclear goal would provoke a bitter party row as this week's comments from Ms Joan Ruddock and Mr Ken Livingstone show.

It has been an important week for Labour even if it has appeared undramatic and longer on rhetoric than content. Yet it is only a necessary first stage: the hard work and probably bitter battles begin now. The trade unions are mainly behind Mr Kinnock but he faces the suspicion of many constituency activists over the least sign of betrayal or moving to the centre.

It is significant this week that Mr Ken Livingstone has quoted several times from the forthcoming political diaries of Mr Tony Benn for the 1963-1987 period to show Labour idealism can be undermined in office - a view Mr Benn himself now takes.

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Pondering over defeat gives way to hopes of a winner on poll tax

Michael Cassell on a measure Labour intends to contest 'line by line'



John Cunningham puts extra costs at £350m

AFTER several days reflecting on its third consecutive election defeat, the Labour Party will this morning turn its attention to an area where it believes it is on a winner.

Delegates at Brighton will debate a national executive committee document on local government, which will offer them an opportunity to voice their opposition to the Government's plans for scrapping the domestic rating system and introducing a community charge for which all adults will be liable.

The charge is scheduled to be introduced in Scotland in 1989

UK NEWS

Anglian Water backs Ridley regulatory plan

BY RICHARD EVANS

THE GOVERNMENT'S controversial plans for privatisation of the water industry received a boost yesterday when the Anglian Water Authority announced its support for a National Rivers Authority to regulate the industry after privatisation.

The proposal to set up the NRA, a state-controlled quango, to take over all regulatory and water management powers from the authorities before privatisation has divided the industry, and threatened political difficulties for Mr Nicholas Ridley, Environment Secretary.

Most of the 10 authorities in England and Wales have been vehemently opposed to the plan, arguing that the NRA would be expensive and unwieldy and would wreck the much prized system of integrated river basin management.

Until now only Severn-Trent, the second biggest, had supported the NRA on the ground that keeping regulatory powers in the public sector was the only viable way of ensuring that privatisation went ahead.

Now Anglian, a well-run authority showing the highest return on assets and a candidate for one of the earliest privatisations, has come down in favour and proposed ways in which the NRA could operate effectively.

The response of Mr Bernard Brierley, chairman, and the Anglian board will come as a

relief to Mr Ridley and Lord Belstead, the Environment Minister responsible for the industry. They are anxious to secure widespread support for their plans before privatisation legislation is introduced next autumn.

The first authority could be floated by late 1989 and the others follow, but in 1990 in total all 10 might be worth about £7bn.

Key elements in the Anglian response to the Government's plans is for the NRA to be kept compact and not to duplicate functions that would continue to be carried out by the privatised authorities (pica).

It recommends that for at least an initial five-year period the NRA should be tied to contracts with the pica for carrying out its operational, as opposed to regulatory, functions.

After the initial period, future arrangements would be decided by the NRA, which would be free either to continue using the pica for contract work or look elsewhere.

Anglian is in a special position among the authorities because of its significant responsibilities for land drainage and sea defences. It argues that it would be inappropriate for a privatised company rather than a public body to carry such responsibilities.

Favourable conditions forecast for chemicals

By Lynton McLean

THE UK chemicals industry is likely to face favourable conditions up to the middle of the next decade. However, long-term trends show imports are likely to exceed exports by value by 1992, putting pressure on UK companies to increase sales.

These are among the conclusions of the latest, and possibly the last report from the Chemicals Economic Development Committee of the National Economic Development Office. The Government is reviewing the future of some of the committees and the NEDCO could take final decisions at a meeting on October 1.

Chemicals is one of the few UK industries with a positive overseas trade balance. Lord Gregson, the committee's chairman, said yesterday at the launch of the report. The industry was probably the only "world class" UK manufacturing sector, he said.

Current circumstances were favourable to the UK chemical industry. "We have seen successful restructuring by companies, great improvements in the efficiency of plant operations and plant construction, and movements in exchange rates which have left its products more competitive in many markets," the report says.

These developments, since the early 1980s, have opened a "golden window of opportunity" to build an even more successful industry.

The report, entitled Chemicals: A Positive Future, says UK interest rates are too high.

"They are the highest in the developed world and it is remarkable that any investment takes place in the UK," Lord Gregson said.

The committee urges the Government to respond to industry's need for competitive and stable exchange rates and internationally comparable interest rates; to provide attractive incentives for research and investment; to improve the framework for research and education; and to promote inward investment.

The committee forecasts a 3.5 per cent per annum growth in world chemicals consumption between 1985 and 1995.

The growth in output from individual sectors of the UK chemicals industry is predicted by the committee to be above the gross domestic product rate only for the "innovation-driven" sectors of pharmaceuticals, agrochemicals and specialised organics.

The report predicts a sharp decline in the UK fertiliser sector's performance, with its 1986 balance of trade deficit of £140m, and a decline in the performance of the UK inorganic chemicals industry, with its deficit of £26m last year.

Chemicals: A Positive Future is an assessment of the long term prospects of the UK chemicals industry. NEDO Books, Millbank Tower, Millbank, London SW1P 2JQ. £15.

MONOPOLIES REPORT ON BR'S NETWORK SOUTHEAST

Message for the railways: Could do better

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

SIR ROBERT REID, chairman of the British Railways Board, was quick to issue a formal welcome yesterday to the Monopolies and Mergers Commission's report on the board's Network Southeast commuter services.

Sir Robert's remarks, in a 1½-page press release, were largely limited, however, to statements of the obvious, such as "the report is helpful and positive," and "investment is the key to better services and greater efficiency."

Possibly Sir Robert was as surprised as many outside observers at the catalogue of shortcomings and severe criticisms expressed in the 324-page report.

More likely, his initial response was constrained by the insistence of the commission's experts that the investment proposals required and its difficulties are insufficient and that more government money will have to be made available.

The central thrust of the report is that, while Network Southeast (NSE) has made substantial strides forward in the last seven years, much greater progress is required and its difficulties can be overcome only by an increase in direct public subsidies and the board's borrowing limits.

That was directly counter to the policy pursued by the Government since 1983 under which the public service operating grant, which subsidises passenger services, has been reduced by 25 per cent and is scheduled to fall by a further 25 per cent by 1990.

Within that reduction, the share of the grant awarded to NSE has declined by a third, from £22m in 1983 (at 1985-87 prices) to £20m in 1986-87.

The report concedes that NSE is an exceptionally complex

railway system which is very difficult to operate. That is because its development was dictated by the competitive rivalries of 19th-century railway companies rather than rational provision of transport facilities.

The network also faces severe difficulties in coping with low daytime demand sandwiched between exceptionally busy peak periods in the morning and afternoon rush hours.

None the less, the report points out that it carries 40 per cent of the London commuter market, about 420,000 people every day, and remains an essential public service on whose efficiency the business of London depends.

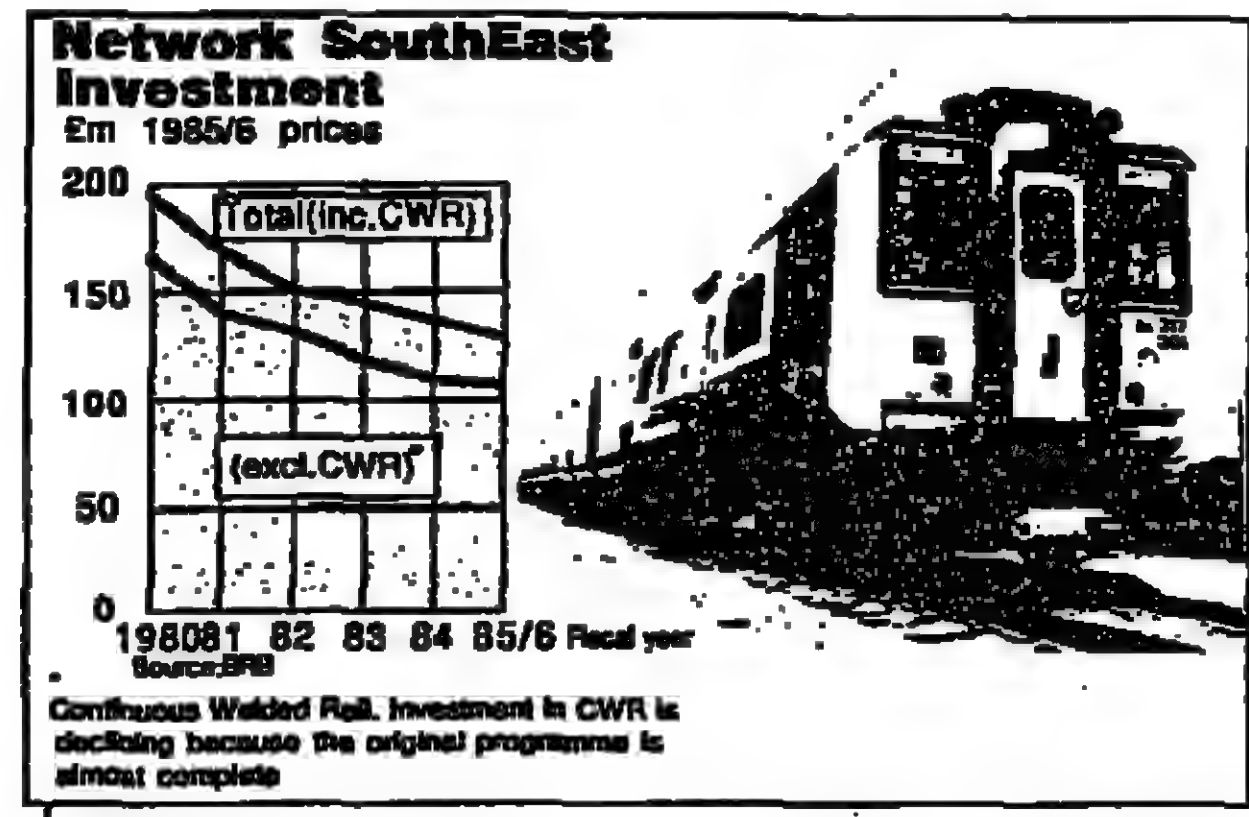
The report says NSE has achieved a substantial improvement in efficiency, particularly through a significant increase in the use of rolling stock. The number of vehicles was reduced by 11 per cent between 1980 and 1986, saving around £10m in running costs and some £200m in rolling stock replacement costs.

There is severe criticism, however, of NSE's performance in the three areas identified by the report as the most important from the passenger's point of view: punctuality, reliability and overcrowding.

The report says there is a considerable and continuing discrepancy between the network's published figures and the daily experience of most commuters, who have come to regard the figures with "scepticism or even mistrust."

That credibility gap is damaging to the board's reputation and is the result of a preoccupation with average figures for the whole network, rather than the performance of individual lines, it says.

The report calls for the board to publish separate figures for



Continued Weekly Rail Investment in CWR is declining because the original programme is almost complete

peak-time and all-day operations for trains arriving within five minutes of the scheduled time.

The report says that on some of the most heavily used routes punctuality and overcrowding show no improvement since the last Monopolies and Mergers Commission inquiry in 1980, when performance was found to be below the levels of 1974.

Attention to recruitment, labour relations and rolling stock maintenance should reduce cancellations but punctuality and overcrowding present problems which are much more intractable to management effort.

The report says bluntly: "If the best efforts of management have not achieved a satisfactory quality of service up to the present time, we see no reason now to expect that those efforts unaided will do so in the future."

"Two things will also be needed, improved infrastructure and improved rolling stock."

"Very many of BR's regular passengers are likely never to

receive a proper level of service unless BR can make the investment and associated changes in working practices needed for these improvements."

The report says investment has been declining in real terms for some years although BRB is now planning a substantial increase in spending on NSE.

However, it adds: "This new plan has yet to be discussed with the Government but, even if it is approved, it will not, in our judgment, fully make up for the years of low investment."

The report says a study produced by the BRB as part of the commission's inquiry showed that the relief of overcrowding alone would require investment of around £50m in addition to present proposals, mostly to be spent on lines in Kent.

That investment would also benefit punctuality and reliability but "to raise punctuality to target levels there would have to be further considerable

expenditure on, for instance, works to relieve congestion at busy junctions."

The report says that increased investment of this sort could not be met from within the board's current resources and would require an increase in the external finance limit set by the Government.

That is not quantified but the extent of the increase would depend on the extent to which it was possible to raise fares. In addition, there would have to be a "short-term" increase in the public service operating grant.

The report says some extra revenue would be generated at present fare levels but that would be unlikely to satisfy BRB's requirement for a 7 per cent return on capital.

That might lead to fare increases on lines where improvements have led to a better service, although the report makes no specific recommendations.

The report concludes: "There is still a long way to go before satisfactory quality of service is attained on every part of the network at all times of day and this will depend to an important degree on the attitude of the Government towards investment and financial objectives."

In its other findings, the report says that NSE should:

- Update industrial relations and collective bargaining procedures.
- Improve train crew utilisation of less than 50 per cent.
- Review the 50 per cent first class premium, which does not cover costs.
- Consider penalty fares to tackle ticket frauds of £21m a year.
- Reduce pre-peak morning fares but maintain the 15 per cent Capital Grant premium.

London Regional Transport's Travelcard.

Competition within NHS 'desirable and possible'

BY ALAN PIKE, SOCIAL AFFAIRS CORRESPONDENT

COMPETITION IN the National Health Service is both possible and desirable, a Centre for Policy Studies paper published today concludes.

The most important change to encourage competition has already been made, the paper argues - the introduction of general managers into the service. There is nothing to stop enterprising NHS authorities and their managers from bringing in more competition now, or for competition to be forced on them.

Some people, said Mr Peet, believe that competition was not possible in a publicly financed, charge-free system. Others believed it might reduce standards of care in favour of commercial considerations, while others claimed that there were too few alternative providers to make greater competition feasible.

All those objections to the notion of competition were wrong. Competition of some sort had already been introduced in far more areas of the NHS than most people realised.

The private health-care industry is growing fast. It is already equivalent, in England, to nearly two regional health authorities - which means that in many places it can and does offer genuine competition.

Competition did not threaten standards. No better way had yet been found of judging the extent to which standards were met than through open competition.

Healthy Competition: How to improve the NHS. Centre for Policy Studies, 8 Wilfred Street, London SW1E 6PL. £2.50 plus 30p p&h.

• BUSINESS LAW

Greater scope for arbitration

By A. H. Hermann, Legal Correspondent

THE INAUGURATION last weekend in London of the European Users Council is a notable new step in the efforts of the London Court of International Arbitration (LCIA) to improve its image and to attract to London the arbitration of "heavy" international disputes mainly concerning industrial development projects, civil engineering works and large-scale public building construction.

Similar councils are planned for the North American and Pacific users, or potential users, of London Arbitration. As Lord Justice Kerr, the LCIA's president, explains in a letter addressed to some 500 major companies and law firms, the fund created from the council members' contribution should enable the council to spread the costs of improvements achieved by the 1979 Arbitration Act and the LCIA's 1985 rule for international commercial arbitration.

The improvements are considerable. The 1979 Act replaced the greatly abused "case stated" procedure with the judicial review of points of law which will be admitted by a judge only when real interest of parties - and not only abstract legal problems - is at issue. The 1985 rules of the LCIA, drafted by the influence of United Nations Commission for International Trade Law (UNCITRAL), are flexible enough to allow their use in any part of the world and not only for resolution of disputes governed by English law.

Unfortunately, these improvements are not enough to equip London for successful competition with the newly emerging arbitration centres and for coping with the great opportunities opened to arbitration, particularly by the recent decisions of US courts. One would hope that the Users Council will be employed by the LCIA not only as a vehicle of publicity but as a real marketing instrument: the feedback from these councils should lead to a better product. Another reason for the Arbitration Act may be necessary but not sufficient. Also, the practice

and attitude of London lawyers will have to be changed and above all, London arbitrators will have to free themselves from their dependence on the legal profession.

In spite of the 1979 reform, the fear of a judicial review still looms large over most cases of London arbitration. Though the parties can now exclude judicial review of international arbitration in contracts concerning off projects, the possibility of appeals to the Commercial Court cannot be removed by the agreement of the parties in maritime, commodity and insurance contracts. The Government could easily remedy this by an order made under the 1979 Act, but is deterred by the combined opposition of judges and the legal profession.

As a result, the tendency to treat arbitration as a rehearsal for litigation survives. In spite of Sir John Donaldson's, the Master of the Rolls, campaign for greater brevity and a more rational procedure in courts, the old habits of long oral submissions die hard and are nurtured by the method of paying the lawyers for real or fictitious time spent on the case. Arbitrators, who are paid similarly but would often gladly move on to another case waiting for them, do not dare cut the long speeches and procedural manoeuvres for fear of antagonising the legal profession. A reform of the way lawyers are paid seems, therefore, to be one of the main paths towards a more efficient and more attractive London arbitration.

Some observers seem to be concerned about the High Court's statutory power to set aside an award for arbitrators' "misconduct." This provision of the 1950 Arbitration Act was not removed by the 1979 Act, and the interpretation of the term is certainly in need of revision, either by statute or by the House of Lords. Its interpretation as "procedural errors and omissions by arbitrators who may otherwise be doing their best to uphold the highest standards" is

definitely too wide. A simplified procedure should be the hallmark of arbitration and, as long as it is fair to both parties, it should not be open to attack in court.

It is, of course, true that other countries provide alarming possibilities of appeal to courts, some creating considerable uncertainty. US courts can set aside an award for "manifest disregard of the law." In France, the courts are able to deny recognition to an award because it is contrary to "international public policy" which may be all things to all people. In Switzerland, the judges have the power to set aside awards which violate law or equity or are based on findings manifestly contrary to the facts which could go much further than the judicial review of the 1979 Arbitration Act in the UK. However, because of history and practitioners' attitudes, even smaller opportunities to delay by appeal loom larger in the UK.

The removal of this psychological barrier would enable London to have the full benefit of the unique experience accumulated by its arbitrators and lawyers as well as of their high reputation for impartiality.

While the Paris-based International Chamber of Commerce finds it necessary to select arbitrators from a third country to eliminate any suspicion that they may favour one of the parties on nationalistic grounds, I have not yet heard such suspicion addressed to a London arbitrator. A strict impartiality and freedom from national bias is an essential requirement for operating in the context of world-wide trade. Indeed, London arbitrators and English courts can often be reproached for bending over backwards, treating foreign state trading organisations as if they were sovereigns.

The advantages of neutral arbitration, eliminating the risk of having to take a dispute to a foreign court, possibly biased in favour of the local party, is the main argument advanced by Professor William W. Park, who teaches law at Boston University.

He advocates greater freedom to arbitrate disputes which involve amenable of public law, if these disputes have an international character.

Until recently disputes over "non-negotiable" public interest were held by US courts to be "non arbitrable." Professor Park lists such decisions concerning law applying to competition, securities, patents, employment, racketeering and bankruptcy. An important breakthrough has been achieved by the US Supreme Court decision in *Mitsubishi* (see this column July 21, 1985) approving arbitration of anti-trust claims. This was followed by the *Shearson* decision which made it possible to protect against litigation under the Racketeer Influenced and Corrupt Organisations Act (RICO) (FT July 2, 1987).

Arbitration of patent validity and infringement has been possible in the US since the amendment of the patent statute in 1982. The Eighth Circuit held that arbitration of disputes between securities brokers and their customers may be com-

pelled, but the Ninth Circuit said it may not.

Professor Park reports that US courts are similarly divided on the question of whether the Bankruptcy statute or the New York Arbitration Convention prevails in international arbitration. In at least five cases the courts decided in favour of arbitration.

These US developments should greatly enhance the role of London arbitration - and even more so if English courts followed suit, allowing arbitration of domestic disputes with elements of public interest, such as in securities regulation and private enforcement of European Community competition law.

However, to rise to this new role, London arbitrators and lawyers will have to adjust their procedures to modern times.

William W. Park, Private arbitrators and the public interest: the expanding scope of international arbitration. *Brooklyn Journal of International Law*, Volume XII Number 3.

NOTICE OF REDEMPTION TO HOLDERS OF INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Kuwaiti Dinars 30,000,000

10 per cent. Bonds Due 1991

—Fourth Mandatory Redemption Due 15th November 1987, Of Kuwaiti Dinars 3,750,000

NOTICE IS HEREBY GIVEN THAT, pursuant to the provisions of the Bonds of the above mentioned issue, Kuwait Investment Company (S.A.K.), as Fiscal Agent, has drawn by lot, for redemption on 15th November, 1987, at 100% of the principal amount thereof, through operation of the Sinking Fund, Kuwaiti Dinars 3,750,000 principal amount of said 10% Bonds due 15th November, 1991, bearing the following distinctive numbers:

00001-00016	00907-00922	01616-01631
00125-00140	00944-00959	01669-01684
00153-00168	01008-01023	01755-01770
00211-00226	01060-01075	01965-01980
00336-00351	01184-01199	02050-02065
00464-00479	01335-01350	02096-02111
00615-00630	01408-01423	02306-02321
00784-00799	01456-01471	02850-02865

The Bonds specified above will become due and payable in Kuwaiti Dinars at the Offices of Kuwait Investment Company (S.A.K.), Mubarak Al-Kabir Street, Kuwait City, State of Kuwait, by cheque drawn on a Kuwaiti Dinar account with, or by a transfer to a Kuwaiti Dinar account maintained by the payee with, a bank in Kuwait. From, and after, 15th November, 1987, interest on the above mentioned Bonds will cease to accrue.

Bonds should be surrendered for payment together with all unmatured coupons appertaining thereto, failing which the face value of the missing unmatured coupons will be deducted from the principal amount.

The aggregate principal amount of Bonds remaining outstanding after 15th November, 1987, will be Kuwaiti Dinars 15,000,000.

KUWAIT INVESTMENT COMPANY (S.A.K.) on behalf of
INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Dated: 1st October, 1987

NOTICE OF REDEMPTION

To the Holders of

ENTE NAZIONALE IDROCARBURI

E. N. I.

(National Hydrocarbons Authority)

6% Sinking Fund Debentures due November 1, 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Sinking Fund for the Debentures of the above-described issue, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected by lot for redemption on November 1, 1987, at the principal amount thereof \$500,000 principal amount of said Debentures, as follows:

Outstanding Debentures of U.S. \$1,000 Each of Prefix "M" Bearing Serial Numbers Ending in the Following Two Digits:

	01	09	12	16	23	24	26
Also Debentures of U.S. \$1,000 Each of Prefix "M" Bearing the Following Serial Numbers:							
1	736	1926	3936	4436	5136	6936	11436
							12536

On November 1, 1987, there will become due and payable upon each Debenture the principal amount thereof, in such coin or currency of the United States of America as on said date is legal tender for the payment therein of public and private debts, at the option of the holder, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, N.Y. 10015, or (b) subject to any laws and regulations applicable thereto with respect to the payment, currency of payment or otherwise in the country of any of the following offices, at the principal office of Banca Nazionale del Lavoro in Rome or the principal office of Banca Commerciale Italiana in Milan or the main office of Morgan Guaranty Trust Company of New York in London, Brussels, Paris or Frankfurt or the main office of Algemeene Bank Nederland N.V. in Amsterdam or the main office of Kredietbank S.A. Luxembourg in Luxembourg.

Debentures surrendered for redemption should have attached all unmatured coupons appertaining thereto. Coupons due November 1, 1987 should be detached and collected in the usual manner. From and after November 1, 1987 interest shall cease to accrue on the Debentures herein designated for redemption.

ENTE NAZIONALE IDROCARBURI

By: MORGAN GUARANTY TRUST COMPANY
OF NEW YORK, Fiscal Agent

October 1, 1987

Any payment made within the United States or transferred to an account maintained by a non-U.S. payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20%. If payees not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-8 certifying under penalties of perjury that the payee is not a United States person, payments made within the United States to non-exempt U.S. payees are reportable to the IRS and those U.S. payees are required to provide to the paying agent an executed IRS Form W-9 certifying under penalties of perjury that the payee's taxpayer identification number (employer identification number or social security number, as appropriate) to avoid 20% withholding of the payment. Failure to provide a correct taxpayer identification number may also subject a U.S. payee to a penalty of \$50.

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US managers crack the electronic whip

Peter Marsh examines the influx of monitoring techniques to assess the performance of employees

A SERIES of novel technologies is helping employers to snoop on their workforces, either by monitoring their activities or by testing their suitability for specific jobs through methods such as genetic screening or analysis of brain waves.

The new practices, the most widespread of which include computerised techniques to monitor telephone conversations, raise serious issues concerning privacy and quality of working life, says the US Office of Technology Assessment.

According to the office, a research arm of Congress, some 5m clerical employees in the US are subject to computerised monitoring methods which check on their work performance.

The numbers are increasing as such techniques, based either on analysis of telephone calls or use of electronic networks to gather data on people in charge of computers, become more sophisticated and less expensive.

A recent OTA report on technology-based monitoring at work says that such techniques could lead to the creation of "electronic sweatshops", in which "computer taskmasters (can) record every item of work completed, along with every mistake, rest break, and deviation from standard practice."

Apart from undermining morale, the report says, these methods can cause suspicion between employers and staff and lead to health problems. "There is reason to believe," says the OTA, "that electronic-

ly monitoring the quantity of speed of work contributes to stress and stress-related illnesses."

A range of office workers, from banking clerks to word-processor operators, is subject to computerised work monitoring.

Use of such techniques has increased in recent years, together with screening methods based on drug checks or genetic testing to establish whether would-be employees are fit for a

Computers log work completed, along with every mistake, rest break and switch from standard practice

specific job, or are likely to contract diseases such as cancer or AIDS.

Some of these methods have emerged as spin-offs from diagnostic techniques developed by pharmaceutical companies and which are now in widespread use in hospitals and clinics (see accompanying story).

Also seeing increasing use is application of polygraphs to test whether employees are telling lies.

"Many applications (of genetic testing and other screening technologies)... illustrate the tension between the employers' rights to manage their enterprise, cut costs and reduce liability and the employees' rights

to preserve individual privacy and autonomy," according to the report.

An increasing number of telephone systems in companies are designed either to let supervisors listen in to staff calls or to monitor use of the networks with computers. Some employers justify these methods, labelled under the euphemism "service observation", on the grounds that they can lead to a reduced use of office telephones for personal calls.

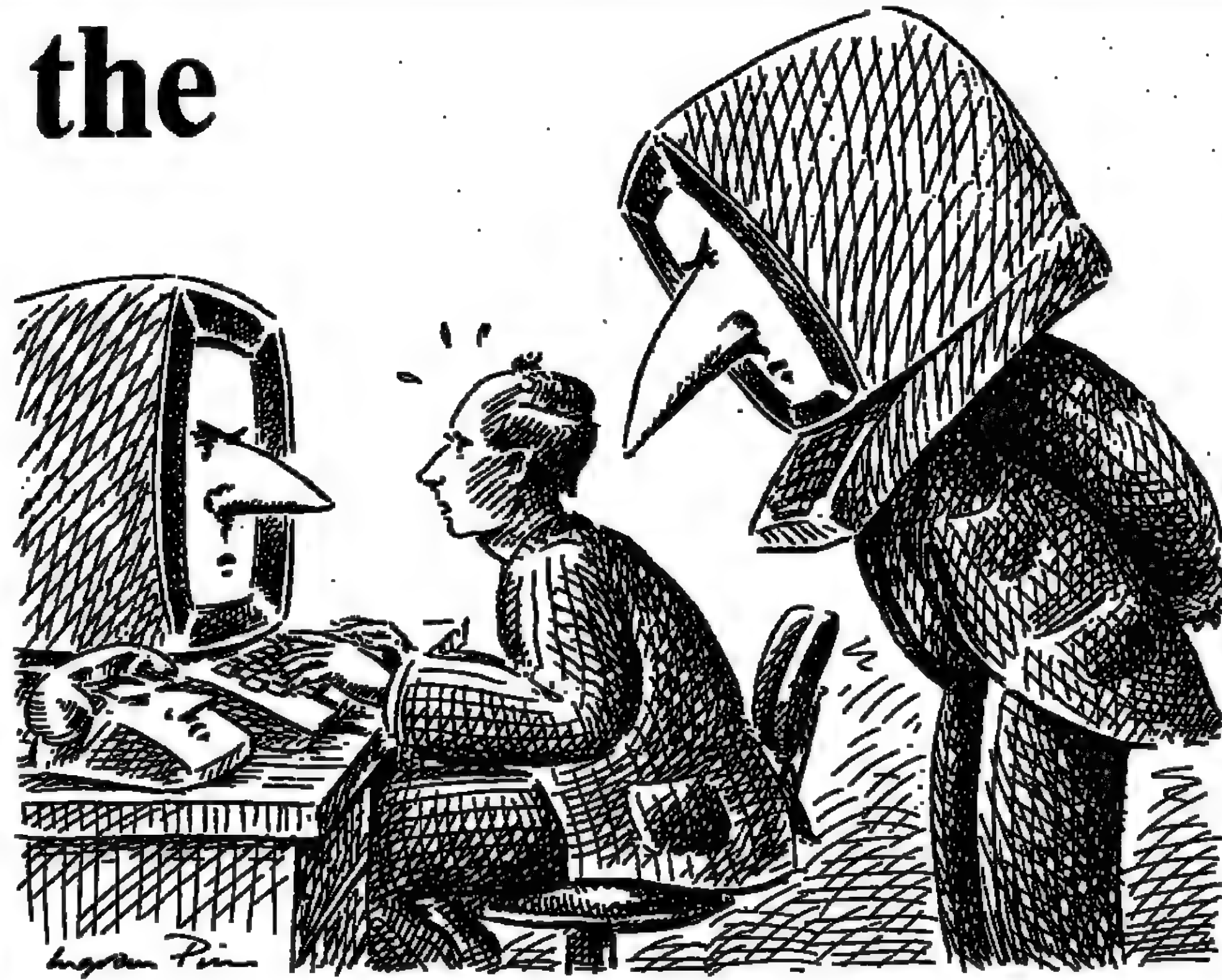
Such practices, widespread for many years and generally ignored by employers as being of little importance, may be getting out of hand in some workplaces, according to some studies.

A recent audit of use of the US Government's federal telecommunications system showed, for instance, that about a third of all calls dialled on the network were made for personal reasons.

Another justification for telephone monitoring is that the techniques can enable senior staff to check on conversations with customers to assure quality of service.

However, besides in some cases being unfair to employees, the methods may also cause concern among customers, who could argue that their conversations with members of a company's staff should be private.

The Electronic Supervisor - New Technology, New Tensions, Office of Technology Assessment, Government Printing Office, Washington DC 20402-3225, \$6.50.



Going in genetic pursuit of the perfect workforce

GENETIC screening could bring major changes to staff recruitment, although use of the technique - so far is extremely limited, according to the Office of Technology Assessment report.

The method involves chemical analysis of fragments of genetic material to determine the likelihood of a person contracting a disease such as cancer or to test for other factors related to the individual's genetic make-up.

For example, ICI, the UK chemicals company, is developing such methods to help in determining people's parentage in legal disputes and also in police detection work, such as through the matching of blood samples.

Assuming that genetic screening was developed to the point of offering a virtually fool-proof way of checking on a person's susceptibility to genetically-related diseases, the method would have clear advantages for employers. They could refuse to employ such people on the grounds that the individuals would prove to be less than perfect workers in the future.

However, such people might forcibly complain that they are being discriminated against in a particularly unfair way. Once

turned down by one employer on genetic grounds they could find it virtually impossible to gain a job.

Applications of the technology could be highly dangerous on the grounds that vital decisions affecting people's lives might be made on the basis of scientific assessments which could well turn out later to be flawed.

Brain wave tests will reveal job applicant's powers of deduction

Use of genetic screening is not widespread at present, says the OTA report. In 1983, the office asked a selection of big US companies if they had experience with the technique. Out of 368 respondents, only eight said they were using the tests and 59 had plans to do so in the future.

Other screening methods of relevance to the work place include:

• Polygraphs or lie detectors. Some companies use the machines - which work on the basis

of detecting physiological factors such as changes in breathing patterns in response to questions - to determine if employees are lying. The equipment may be used to check on cases of theft by employees - which is estimated to cost US companies \$5bn to \$10bn annually. There is, however, a big question mark on technical grounds as to whether polygraphs work.

• Drug abuse testing. Companies are stepping up their use of chemical-based diagnostic kits to check whether employees are using drugs such as cocaine, marijuana or amphetamines. Such steps may be justified on public-safety grounds. For instance, few people would have much faith in a subway system in which drivers had experimented with such drugs.

• Brain wave tests. These methods, based on ideas such as use of magnetic techniques to measure brain wave activity, are still in the research stage. However, in future machines could enter the market which test people's brain wave patterns to assess the possibility of them developing mental disorders or even to determine their powers of deduction or ability to add up numbers.

Lucas puts brakes on anti-skid costs

By John Grimble

LUCAS GIRLING, the brake systems subsidiary of the UK's Lucas Industries group, has developed what it describes as a "third generation" electronic anti-skid braking system for cars which, it claims, could add as little as £500-£600 to the price of a vehicle, falling to £370-£400 if adopted in high enough volumes.

The electronic system is said to provide not only equal performance to the most sophisticated electronically-controlled systems already in production, but also significant installation, cost and weight advantages.

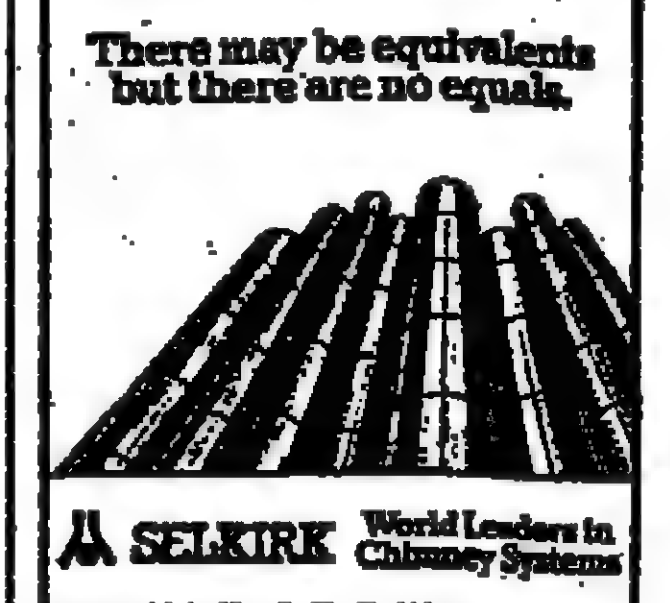
Unlike a cheaper, mechanically-controlled Lucas anti-skid system, SCS (Stop Control System), which was designed specifically for small front-wheel-drive cars, the new Girling system is applicable to virtually all sizes of cars.

The price range envisaged by Girling compares with, for example, £1,147 charged by BMW in the UK for its Robert Bosch-devised system when installed as an optional extra.

Girling says that the big advance lies with the heart of the system, the electronic control unit. Instead of being an installation separate from the conventional braking circuit hardware, it is designed as an integral part of the servo, or brake booster. (Girling, under the Girvac name, is already a fairly large-scale supplier of servo units).

It is being offered as a DM1400 (£440) option in West Germany, but may be standardised on Unos sold in the UK.

Both Lucas and AP say they believe that within a few years anti-lock systems will become standardised on most popular cars.



Significantly, however, Heinz Rath, Girling's chief car brake engineer, says that the control unit, in alliance with the sensors which feed it with information on each wheel's rotational speed, can be adapted for what he describes as "total brake management". In other words, to prevent wheelspin under acceleration, hold the vehicle on a hill, or even vary the braking effort relative to the operating mode of the vehicle - for example if it was under a heavy axle loading.

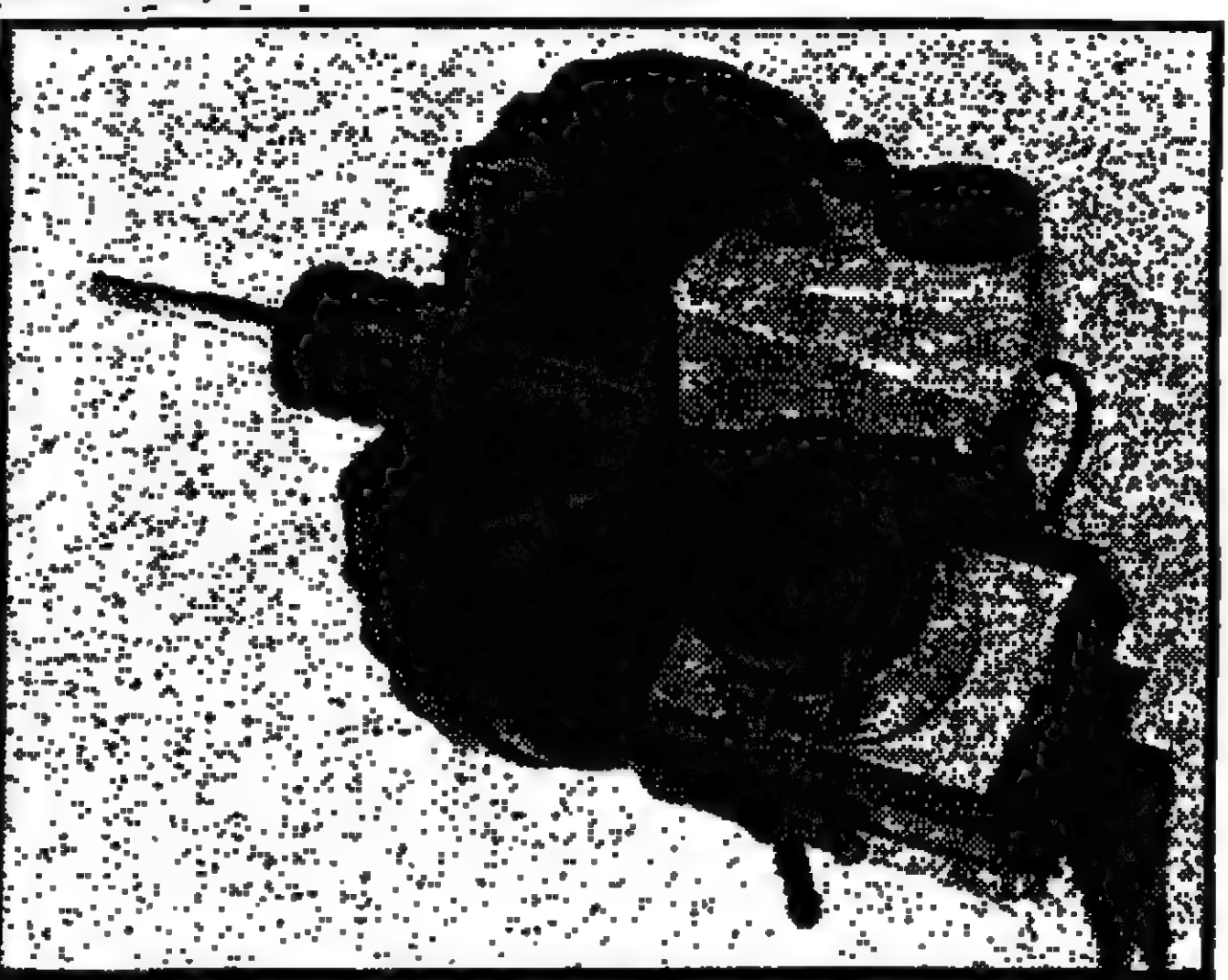
Girling says it has started discussions with a number of vehicle manufacturers about installation of the system.

Girling's now widely-known SCS was launched on some Ford Escort and Orion models as an option just under two years ago. It currently sells for £354.

However, SCS itself is shortly to be challenged in the market place by another low-cost system developed by rival UK components company, AP. The AP system, the development and production of which has encountered several months of delays, is being launched on the Fiat Uno.

It is being offered as a DM1400 (£440) option in West Germany, but may be standardised on Unos sold in the UK.

Both Lucas and AP say they believe that within a few years anti-lock systems will become standardised on most popular cars.



Third generation ABS from Lucas Girling is said to offer significant installation, cost and weight advantages

JOBS SUBJECT TO ELECTRONIC MONITORING

Job	What is measured	How obtained
Word processors	speed, errors, time working	key strokes counted by computer
Data-entry clerks	speed, errors, time working	each call timed by call distribution system
Telephone operators	average time per call	each call timed by call distribution system
Customer service workers	time per customer	transactions counted by computer
	number and type of transaction	each call or transaction timed
Marketing/sales	time per customer, sales volume	sales tabulated by computer
Insurance claim clerks	number of cases per unit time	time spent on each form, tabulated by computer
Mail clerks	letters or packages per unit time	collected by letter or package sorting machines
Bank proof clerks	cheques processed per unit time	collected by proof machine

SOURCE: Office of Technology Assessment, 1987.



AECI Limited

(Reg. No. 04/02590/08)
(Incorporated in the Republic of South Africa)

Notice to Preference Shareholders Dividend No 99

Notice is hereby given that on 3 September 1987 the Directors of AECI Limited declared a dividend at the rate of 5.5 per cent per annum for the six months ending 15 December 1987 payable on that date to holders of preference shares registered in the books of the Company at the close of business on 23 October 1987.

The dividend is declared in United Kingdom currency and cheques in payment will be posted from the offices of the transfer secretaries in South Africa and the United Kingdom on 15 December 1987.

Dividends payable from Johannesburg will be paid in South African currency at the rate of exchange ruling on 16 November 1987.

In respect of shareholders whose addresses in the share register are outside the Republic of South Africa, the dividend is subject to the deduction of non-resident shareholders' tax in terms of South African law.

Dividends payable from the United Kingdom office will be subject to such tax deductions as are prescribed by United Kingdom legislation unless a certificate exempting the shareholder concerned from such tax deduction is received before the closing of the registers.

Any change of address or dividend instruction must be received before the closing of the registers.

The transfer books and registers of members in Johannesburg and the United Kingdom will be closed from 24 October 1987 to 6 November 1987, both days inclusive.

Carlton Centre

By order of the Board
M. J. F. DUTTA

New Issue
October 1, 1987



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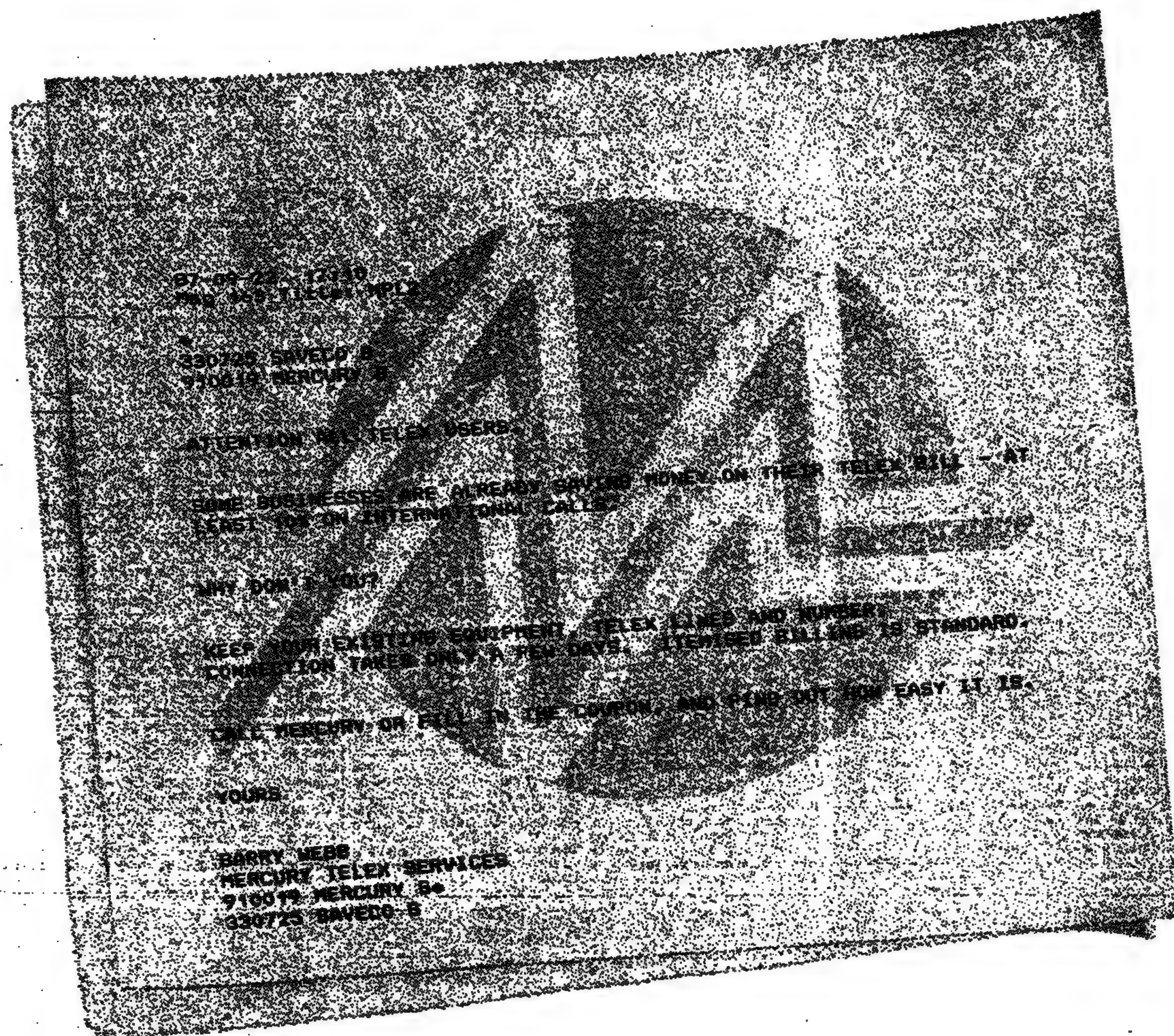
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MANAGEMENT: Marketing and Advertising

Burger King causes a little indigestion

ADVERTISING can be a fickle business - often undermined by short memories and sharp knives. Martin Sorrell, whose WPP marketing services group, a darling of the stock market on both sides of the Atlantic, is now getting a taste of both.

WPP's share price, which had sped from 38p to around £11 in two hyperactive years to May, fell yesterday by 15 pence on news that his newly acquired advertising agency, the financially troubled J Walter Thompson had lost its second largest client, Burger King, the struggling US fast food chain. It contributed \$200m to agency billings.

This came just when Sorrell needed it least. Having mounted a hostile takeover bid for JWT on promises of rejuvenating the company's financial performance, there was a disappointing take-up of the rights issue and the share price has been rollercoasting around the £8 mark ever since.

Burger King's departure is a body blow for sure - such a loss dents agency morale, and could mean the laying-off of up to 100 staff - but suggestions that this is ominous for the future of JWT are highly premature.

City analysts in London, at least, are sanguine.

Having learned not to panic at the first whiff of a big client departure through experiences of Saatchi and other publicly quoted agencies, they are taking the Burger King news in their stride.

"This can't be linked to the acquisition of JWT by WPP," says Neil Blackley, analyst at James Capel, pointing out that the account was under review before Martin Sorrell's group did the surprise deal. The review of Burger King's advertising account became known in early May and the announcement of the hostile takeover bid on June 18. Since the account was recognised as a borderline case at the time of the WPP acquisition, analysts have programmed it into their forecasts and its loss has no effect on the figures for next year.

James Capel is planning to upgrade its forecast for the group soon. "Things are looking very good for WPP group for 1988," says Blackley. "For the

JWT group alone, we are expecting gross revenue in the region of \$775m and that could be conservative. In 1987 gross revenue is expected to be about \$580m."

Lorna Tibbitts, analyst at Sheppards concurs. "I really don't think the Burger King move is material. Recovery at JWT is based on improved margins, not necessarily business wins. Anyway, the account was not very profitable, and demanded heavy servicing. Also the client was in trouble and often the best way to be seen to be improving things is to change agencies. However, if a few more clients followed, that would worry me."

But question marks are inevitably raised by such a major departure. Is this the price to be paid for a small, untested, and what's more, non-advertising, British company, WPP, snapping up one of America's elite - JWT? Is it bad luck, an isolated incident or will more follow?

There is little doubt luck plays its part. The post-takeover departure of Ford's European business from JWT into Ogilvy and Mather in July is perceived as just this. At the time Ford said it came after a year-long review and that there was no connection with the recent takeover. This was never seen in the same light as another JWT client, Good-year, which let it be known while the takeover was in the offing, that it might depart if it happened - and it has stayed.

But as the advertising community is the first to point out, advertising is not about share prices. If the financial figures may not be denied, morale is likely to be. "Losing a big account is a curious phenomenon. It causes instability all round, affecting the good people as well as the bad," says another multinational agency chief.

It is normal for takeovers and mergers in the ad

business to bring lost business in their wake, though the reasons vary. One group that knows this well is the recently merged DMB&B. When D'Arcy MacManus Masius merged in 1985 with Benton and Bowles worldwide, the fallout was substantial. The London office of DMB&B watched more than \$20m of its flow of business leave and staff too. They logically once one big client moves out undoubtedly other clients look at the agency differently and ask themselves whether the business is being best looked after.

And in the fast-moving world of advertising, hope is often only a new client away. "What you need after a loss is a good win to rally the troops," says Tony Douglas, joint chief executive of DMB&B. The story of that agency's turbulence and subsequent stability will be heard later.

"Inevitably when a new body takes over a company it takes a long time for the dust to settle. But in the last year we've put on more business, 25%, than any other agency in town. Things do come good eventually, people forget and memories fade just as fast."

Feona McEwan

A colourful battle

The UK's Sunday supplements will soon be taking on their parents in the drive for advertising. Feona McEwan reports

WHEN the Observer's born-again colour supplement hits the breakfast tables on Sunday, complete with new title and hard spine, it will signal the next phase of the metamorphosis currently taking place in the UK's colour sup market.

Two weeks ago the Sunday Telegraph magazine flaunted a fresh face: a new logo on the cover, upgrading of the quality of paper together with a multimedia advertising campaign to shout about it.

Once wafer-thin pull-outs that arrived in the UK some 20 years ago as adjuncts to the host newspaper, supplements have matured into thick mat-like publications, valid in their own right. In short, supplements are becoming magazines.

In the eyes of the buyers of advertising space, the media planners, however, the supplements have been ever thus. Though technically classified along with national and regional newspapers, to advertisers they are seen as magazines, competing against highly successful women's weeklies such as Woman's Own and Woman and the television journals, Radio Times and TV Times.

The latest revamps of the Observer and the Sunday Telegraph are seen by the advertising community as an attempt to close the gap with the acknowledged pace-setters in the field - the Sunday Times which pioneered the sector in the 1960s and the younger, more avant-garde You magazine from the Mail on Sunday. The latter is said to be the nearest thing to a stand-alone publication and widely admired for its editorial savvy.

Industry observers now watch the Sunday Express magazine

and the News of the World's "Sunday" to see whether they will respond to the repositioning in the sector.

But behind this flurry of activity lies a more acute reason for the shift in positioning - the impending explosion of colour opportunities in national newspapers themselves. Today newspaper sparked the trend when Eddy Shah's new tech machinery enabled national newspapers to print "on-the-run" colour for the first time. This meant that colour pages could be printed by the same process as the rest of the paper; previously they had been pre-printed elsewhere. The advantage for advertisers of on-the-run colour is that it is cheaper and copy deadlines are shorter.

Robert Maxwell, owner of the Mirror Group, has been threatening to revolutionise the colour market with new and more expensive machinery which is due to come on stream shortly. Advertisers, meantime, wait to see if it will live up to its promise. The Daily Telegraph, too, is at the forefront here.

This explosion of colour makes the press a more exciting and competitive vehicle for advertisers which previously found it on TV and in magazines. "Perhaps press can take advertisers out of television the back of on-the-run colour," says Mike Yershon of Yershon Media, referring to television's high price - prohibitive for some advertisers - and its fragmentation.

The challenge facing the Sunday newspapers is how to attract new advertisers to the main newspaper's colour sections without cannibalising existing business currently going into the colour magazine.

In terms of revenue, the supplement sector is "in clover", as one media specialist puts it, in line with the bullish year experienced by most other media.

Revenue for the sector has risen from £48m in 1980 to £142m in 1986 which is a rise from 11.3 per cent of the total national newspaper advertising sector to 16.8 per cent, according to the Advertising Association.

Creatively, the supplements are seen as a showpiece for advertisers. Traditionally they have been regarded by media buyers as a surrogate male magazine, a means of tapping a male readership - particularly upmarket men in reasonable numbers, says Vic Davies of The Media Business. Increasingly, he believes, the publishers are looking to develop the women's market, and generate growth with one-off special supplements inside the magazines.

But there's room for improvement, say the advertising media specialists. "The Sunday papers need to make the magazines better products," says Davies, "otherwise cynical media buyers would just look at how cheaply they can buy space irrespective of whether it's in the supplement or the paper."

In the UK where there is a highly developed women's magazine sector, anyone trying to take on can't have the thrown-together editorial that some of the colour supplements have been producing. To be viewed as magazines they have to have the editorial content, style and feel, and be as professional as the women's magazine sector," says Davies.

In this respect "You magazine has good editorial - not just full of ads," says Chris Thornton of agency Edwards Martin Thor-

ton, referring to the mind-numbing blocks of ads now appearing in some supplements. Nor do advertisers know just how potent the colour supplement medium really is. The medium is largely unresearched and people buy it on trust. John Ayling, a media specialist, airs the reservations felt by many media buyers. "Colour in quality papers can now justify a cost premium against the considerably more cluttered supplement environment with its questionable editorial content. Would you get the same value for the sixth car spread in a supplement?"

There are doubts, too, about the pulling power of supplements in attracting readers - as opposed to advertisers. Ayling again: "I still question whether a supplement can radically change a newspaper's pro-

file/perception. Younger readers will not read the Sunday Telegraph because the magazine has improved per se, but it will give added value to them if the editor attracts them by repositioning the paper itself."

Whatever the performance of the new look supplements, they are unlikely to face the same kind of indifference that met the first supplement from the Sunday Times in the 1960s.

Initial reaction was cool and cooling when Lord Thomson, the paper's owner, sprang into action. He hired a plane, filled it with media directors and flew them to Russia. He spent the trip expounding to his captive audience the merits and rationale of the ailing supplement. The ruse paid off and from then on the supplement never looked

A taste for imports

Gordon Cramb on changing demand in the US beer market

ALAN BOND, the Australian millionaire, is branching out in the US brewing industry at a time when national beer consumption is flat. Demand is polarising away from producers like G. Heileman, the Wisconsin-based company for which he has just agreed to pay \$1.25bn.

In taking over a group which has an output as big as Australia's entire beer production, his faces marketing battles on several fronts. Foremost, Heileman will have to arrest a four-year stagnation in market share lost largely to the all-pervasive Budweiser of Anheuser-Busch, which may this year capture 40 per cent of domestic sales against 8 to 9 per cent for Heileman.

During that period Busch has widened its lead from a less than one-third share, leaving its biggest rivals standing with an aggressive pricing and promotional policy. This is in a market held back overall by a swing to products like "wine-cooler" fruit juice mixes, as well as tougher anti-drink laws - a number of states including New York have recently raised the legal drinking age from 18 to 21.

Meanwhile, other developments - not necessarily negative for Heileman - will affect strategy under the new ownership. First, imports are growing. The 300 or more foreign brands available in at least part of the country together make up a penetration which, although 5 per cent at most, is almost half as much again as it was in 1983.

Second, small regional independents are winning favour. While Budweiser saturates the mass market, local brewers are expanding to meet demand for a less homogeneous product. These sell in the premium priced end of the market where

Bond's own Swan Export, for example, has been selling modestly for the past year. Bond is believed to be interested in developing this as part of the combination with Heileman.

As an analyst with one Australian stockbroker in New York puts it: "He wants to establish a global product, and he would love it to be Swan."

Imports are bought mainly by affluent young urbanites, and ... the cachet of foreign origin carries more weight in the US ...

changes in fashion can swing demand wildly. Heineken, the Dutch brew which has a roughly 40 per cent share of the import segment, has been losing out to a previously unknown brand called Corona, shipped from Cerveceria Modelo in Mexico.

Heileman has the spare capacity to produce Swan or Casemine XXXX, Bond's other main label, in the US. But Joseph Doyle of analysis Smith Barney is one industry watcher for whom this is a less than logical facility. "I don't understand the synergies," he says. "Those people who are drinking imported beers like them imported."

He believes the cachet of foreign origin carries more weight in the US than in markets such as Britain where many Continental, US and Australian lagers are brewed under licence. Neither Lovensbran, which the second-ranking Miller Brewing produces in the US, nor Heileman's own licence for the Danish Tuborg has been a success, according to Doyle.

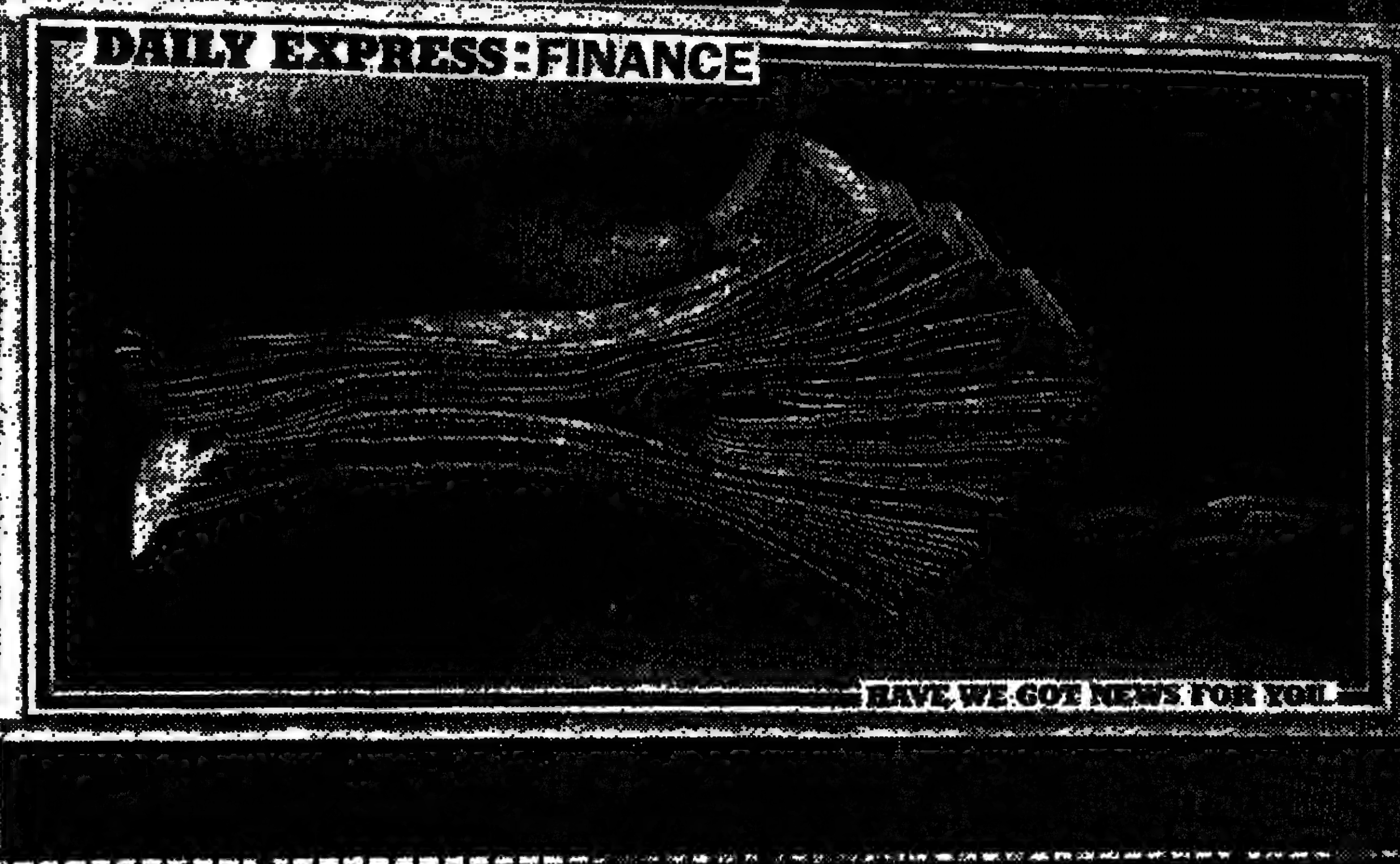
The rule applies less to Cana-

dian lines, where Heileman is prominent with Carling Black Label, which accounts for a tenth of its output.

Carling is better known internationally than any of Heileman's home-grown lines. The US company has expanded tenfold in the last 15 years by steadily acquiring a stream of regional brewers. The campaign developed by Russell Cleary, its lawyer, chairman, largely retained the outlets' individual identities, probably helping product loyalty locally but not throwing forward an identifiable national brand.

Martin Romm, beverage analyst at First Boston, notes: "It was a successful strategy; it worked well financially all that time. The growth rate ultimately did not accelerate, though." Bond is expected to redress that deficiency - he is already test marketing a national product from his beach-head at Pittsburgh Brewing, which he bought last year for just \$20.5m. He has also pledged to take Heileman into the export market.

Promotional spending is thought likely to be given a boost. On advertising, Smith Barney's Doyle estimates that Heileman spends only some \$25m a year. Adolph Coors, which ranks just behind it in market share with 3 per cent, may be spending four times that. An extra hindrance to Coors, however, has been a nine-year boycott of its products by the AFL-CIO, the US labour federation, which was called off only in August after a deal on union recruitment. This lesson will not have been lost on Bond; last month he provided elaborate pledges that the Heileman headquarters, operations and labour agreements there would remain intact.



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THE ARTS

Letter from New York/Paula Deitz

Seductive in miniature

What grand boulevards are to Paris and green squares are to London, congested canyon-like streets are to New York. Our charm, if it be that, consists of an electric street life overshadowed by high sheer fronts. Seen from the air at night, the city translated translates as rivers of glittering light channelled between shafts of darkness.

Several current exhibitions deal with such views of New York City, in particular the idealised views of places seen from the air. Though the purpose of architectural models is to sell buildings to clients and planning committees, on their own they have a seductive quality that invites a walk-through in the imagination. And one sees the whole space and form at a glance rather than piecemeal as when the project is completed.

Along with the new generation of skyscrapers that has signalled New York's recovery from near bankruptcy in the mid-70s, there has also been a boom in distinctive architectural modelmaking using some attractive new techniques, which seem to heighten the illusion. The Queens Museum has very cleverly gathered together 35 of these models for a show called, "New York: Architectural Models from the Last Decade".

Organised by neighbourhoods, from the harbour and the financial district through midtown, Harlem and the surrounding boroughs—these miniature buildings, streets and parks, set out quite simply on their individual podiums, show the latest aerial view in perhaps the most continuously rebuilt city in the world. From Hugh Stubbins' 1976-78 aluminium-clad Citicorp Center, at the head of the new

generation with its trademark one-sided pitched roof, to the three towers-in-progress around Carnegie Hall and the proposed controversial extensions for the Whitney and Guggenheim Museums, one can trace the development of recent pluralistic styles.

And yet for all the fuss about newly articulated tops and setbacks that are a throwback to revered older styles, one must admit that the ensemble seems fairly undistinguished except for those which have created an even more active street-level life—like the glasshouse plaza of Edward Larrabee Barnes' Associated Bank tower. But John Johansen and Philip Johnson's mansard-roofed complex called Times Square Center, in the planning stage, could do as much to deaden the town's razzle-dazzle centre as a natural disaster.

Where all this is the breathtaking moments that indicate real advances and originality? Perhaps in the borough of Queens, where Gwathmey Siegel is converting the old Chrysler factory into the new International Design Center. Also in Queens, Citicorp, where its new Skidmore, associated with the architect again, is the belvedere for yet another generation of towers, this time across the Hudson from Manhattan.

The earliest model on view, from 1937, is of Zlot and Breen's Paley Park, inserted between two buildings in East 58th Street. Much copied but never equalled, Paley Park even in model form is a jewel with its refreshing rear waterfall rendered here in ivory glass and light. Indeed, the renaissance of the park system is a sub-theme of the exhibition, with models of the new Central Park

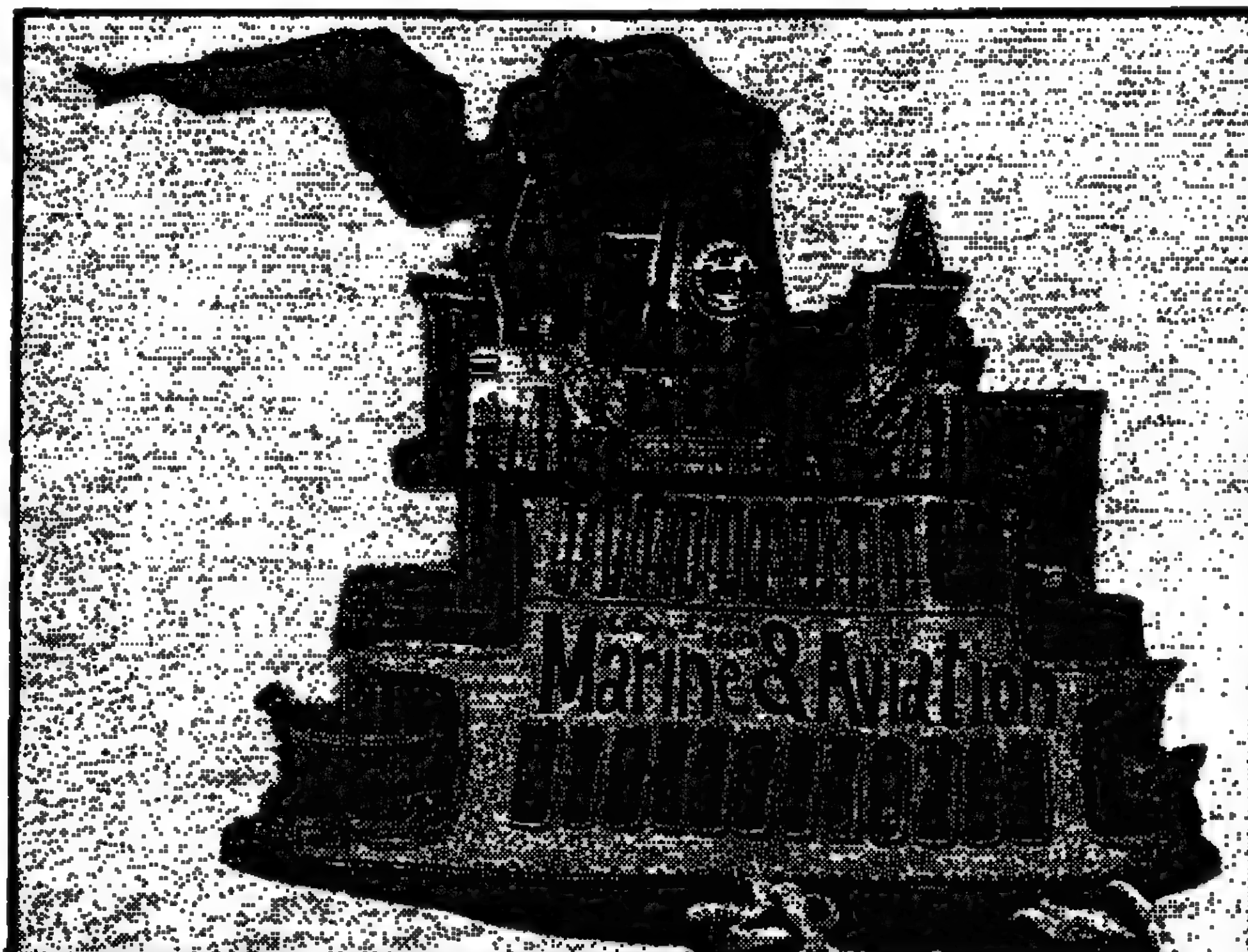
Zoo and conservatories in the Brooklyn Botanic Garden.

Another person who has crystallised New York in the 'seventies is the artist Red Grooms, whose three-dimensional sculpto-pictoramas called "Ruckus Manhattan" (1973-76) is making one of its rare appearances in a survey of his work at the Whitney Museum (until October 18). In his art, which derives ultimately from the magic of children's pop-up books and puppet shows, he recreates familiar locations on a scale which is miniaturised, yet large enough with streets and bridges that anyone can negotiate. His highly-coloured sculpto-pictoramas are placed as one might recollect them in memory, with elements enlarged or reduced according to their importance.

Real people are now crowding the streets of his lower Manhattan at the Whitney as they do in real life. His own caricature people, created with Mini Gross, toll at lunch on the steps of Federal Hall, while others can be seen creating a ruckus on the floor of the New York Stock Exchange.

Grooms sees himself cut out of the same American cloth as the poster Benjamin West, a portraitist documenting historical events in their everyday context. In one of his "cities" on display, "City of Chicago" (1987), he recreates its whole contemporary history to a background of jazz.

In the exhibition's 55 tableaux, paintings, sculptures, prints and drawings (including "Red-size Ruckus Roads" for Dallas fans), Grooms's development shows his absorption of the earlier abstract and constructivist styles. He still scours the streets and from-mongers for materials to build



"Dame of the Narrows," 1976 by Red Grooms

what he sees as the natural American habitat.

For thousands of New Yorkers looking out of their high-rise windows at Rockefeller Center, the view of the city is enhanced by the formal rooftop gardens on its four six-story buildings along Fifth Avenue. With the renovation of these 1930s gardens completed this summer, the patterns of the plantings have been renewed to their original crispness, texture and colour so important for a garden seen only from above. Except for the gardeners tending them, no one is permitted to walk their green lawns or cobblestone paths.

Originally they were the conception of the Center's visionary architect Raymond Hood, who saw them as a part of a

larger scheme of terraces with fountains and lush plantings joined by walkways bridging streets—a kind of park in the air. Key to this enlightened real estate venture was the higher rents charged to tenants who would not see the usual tar paper, water towers and ventilators.

The new plantings successfully reproduce the spirit of British horticulturist Ralph Hancock's original plans. Beds tightly framed by Newport blue boxwood, following rigid geometric lines, are complimented by day lilies in hues of yellow and orange and close plantings of Sedum spectabile. Terracotta planters overflow with red geraniums; and two gardens have saddled lawns and pools with fountains. Set within the buildings' limestone parapets,

they resemble the walled gardens of medieval castles; St Patrick's cathedral's neo-Gothic spires across the street completes the illusion.

Seen in contrast, the Iris and B. Gerald Cantor Roof Garden, opened this summer at the Metropolitan Museum of Art to display 20th-century sculpture, little deserves to be called a garden at all. Except for a fringe of hardy Japanese yew, the surface is a blank of whitish granite paving that blinds the eye with reflected glare on a sunny day. No attempt has been made to vary the surface design with either interesting stone work or plantings, and the roofings of the adjoining museum buildings give the impression of a sprawling industrial complex—nothing miniaturised about these.

Tattoo Theatre/Almeida

Michael Coveney

One of the big hits of this year's Edinburgh Festival has arrived in London at the Almeida under the producing aegis of the host venue, the Bush, and Edinburgh's Richard Demarco Gallery. Tattoo Theatre comes from the Obala arts centre in Sarajevo and is an exercise, not savage, not charming, in wordless communication.

Keep calm: this is nothing to do with mime or performance art, although the proceedings begin, ominously, in the bar. A leather-jacketed, alive-willing customer stacks a barman and absconds with the girl who served him. In the theatre, they set up home, decorating a simple grimy apartment with chairs, a table, a wireless, a baby. The man gives the girl a grey rabbit and marks her

chest with a post-sealing tattoo of his torso in inkly riotous map of loyalties.

The banalities and strains of living together are all there in it. But what else, for most of us, is there? Jelena Covic as the girl and Haris Burina as the man play out their relationship to permanent over-lapping accompaniment of post-Punk music (melodic rock, reggae, Ian Dury). They do the dusting, the man stily fishes beer money from the housekeeping. They share a pineapple, right each other, go to bed, are interrupted in love-making by the restless child.

An undertow of violence and ritual relates these antics to such sexual masochistic films as *The Postman Only Knocks Twice* and *Nine and a Half Weeks*. And Mr Burina is as

electrically vicious and "do nos jours" as anyone portrayed by Jack Nicholson or Mickey Rourke. This sort of scenario would seem to demand words. Its silence (soundtrack excepted) denotes a deeper menace and mistrust between the couple.

The rabbit is given to the boy and it promptly assumes human shape, magically lighting up the sky and the Christmas tree. At this point the show divides into a rape scene for the man (sheepdressed into the foyer) and something similar for the women (in the bar). Positive discrimination apart, this episode was baffling if it was intended to embarrass my sense of "man-ness".

Back in the theatre, post-Punk gave way to heated fantasy. The rabbit, grey head removed,

was a girl after all. The man goes outside with her and returns to enjoy the provocative centre-fold beaver ballet on chair by Miss Covic. He goes to prison, the girl has sex for money with a jake Arab. The original relationship is renewed, the rabbit given to the boy who goes off to camp with it. The couple sprinkled baby tale on their heads.

Mladen Materic, the author and director, and his actors, leave nothing obscure. The dance of sex, disappointment, betrayal, revenge and reconciliation is conducted through naturalistic movement, physiological infection, gesture impregnated with pages of unspoken text. A small example: Burina, returning from prison has to re-establish his domestic status. He ducks and weaves, experimentally, either side of the internal washing line. Covic is angry, melts, is angry again. She sits on a chair. He fingers her hair. She bends, pinching her short white socks against her legs. They fight, she sits on his thighs, renewing the old habit of supervising his sit-ups. He places the rabbit in its box, they stand and cuddle up against a vertical mattress.

The sequence, like the entire two and a half hour show, is riveting in its simplicity and poetry. Haris Burina, London makes the acquaintance of a candescent performer for the late 1980s; in *Tattoo Theatre* we find a genuinely exciting article in that much-touted and usually disappointing category: "theatre beyond words." I urge you to give it a whirl.

Haydn and Mozart/Festival Hall

David Murray

Haydn's late Masses—six of them after the last of his symphonies—were too rarely celebrated in full-dress performance, partly because expensive solo singers with the requisite skills could be doing much shovier things than Haydn asks of them. The *Harmonies* Masses, his last Mass, lacks even a picturesque nickname ("Harmonies" is just an old word for a wind band).

Tuesday's concert by the Academy of St Martin-in-the-Fields was not only satisfying to hear but ingeniously planned, for it coupled the *Harmonies* Mass with the unfamiliar, intriguing David de penitente Mass of Mozart, which does give the soloists a good run for their money.

Neville Marriner conducted the Mass cleanly and unfussily, with everything well-proportioned. The Academy Chorus, robustly stylish, were almost too strongly assisted by the solo team. Catherine Denley's first contralto entry was striking and exemplary—not a prima donna intrusion, but an individual voice uplifted among the crowd. Alison Anger's soprano was coolly incisive too; and in the male duet passages Keith Lewis and Stephen Roberts were vocally so well-matched that I hope impresarios will call upon them again and again.

In the Mozart Miss Anger and Elizabeth Gale made a less convincing pair, given Miss Gale's smaller gauge and wider

pitch-focus; but it really mattered only in their competitive duet, better known as the "Domine Deus" in the C minor Mass. For David de penitente is Mozart's later draft of that incomplete work. He found someone to replace the canonical Latin text with a non-canonical Italian one, omitting the "Credo" music but making good the loss with new, highly operatic arias for soprano and for tenor.

Lewis shaped his with flair; Miss Anger sounded less assured, more provisional than expected, but it was nevertheless enough to demonstrate that the David de penitente Mozart was prepared to offer as a complete work should be created at least as seriously as the original unfinished Mass. Marriner strode briskly through the music, without the slow-motion obsessions that the text of the Mass generally invites, and the chorus made no less of their most telling moments on that account.

Perhaps a certain makeshift was still undisguised by Mozart's endings for the new arias, which are frankly operatic but deny the natural applause-reaction by proceeding without pause to sterner numbers. All the same, the Academy Chorus made a ringing final fugue out of what he first conceived as the "Cum sancto spiritu" of the Mass—a better conclusion, I thought, than any of the standard posthumous attempts to round off the Mass he never finished. We could do with more of David de penitente and less of pious imaginings about the Mass Mozart gave up.

Tannhäuser/Covent Garden

Max Loppert

When every possible excuse has been made for it—and, contemplating the recent con-eluded chorus dispute that bit hard into the opening weeks of the Royal Opera season, one can think of a few—Tuesday's *Tannhäuser* was a dim occasion. That it was in any way bearable was owed almost entirely to the presence of René Kollo in the title role: his intelligence, force of personality and power of characterisation did a fair amount to persuade the audience that, in the face of strong evidence to the contrary, there did seem to be some point in putting this opera on at all.

Kollo's voice sounds worn. The heaviest Wagner roles have taken an obvious toll of a tenor not intended for them by nature; much of the tone of Act 1 was flawed, faulty, hollow (it firmed up somewhat later in the evening). But in spite of this a big "in spite of" indeed, in their most murderously taxing of all Wagner tenor parts—he commands the music and the words, and bestrides the opera.

As a stage remarkable for its vacuumness, its lack of purpose in matters of design, grouping, and characterisation, he arrived with clear, focused ideas of what the work is about, and Graham Vick's direction, the song-cycle struggles were vivid, the Rome narration was harrowing. Kollo's first London *Tannhäuser* was, alas his last, for the moment scheduled appearance had been cancelled, and on Friday a second leading tenor takes over the run, along with a new Elisabeth (Venus). But when the house comes to try its luck with the opera once again, if it ever does, he must be invited to return to it.

Elijah Moshinsky's 1984 production was a fair old boot; it is hard to believe that he could actually have made it far worse on revival. Most of the sets have been scrapped (no Giotto-style gold tiers in Act 2), and most of the costumes (Luciana Arrighi is no longer

credited as costume designer). The whole opera—Venusberg and Wartburg alike—is now played before the same streaked grey cyclorama and with the same two props (a central throne, a mounted lyre). Dun costumes and dreadful square chorus drill are the order of the evening; Act 2 contains the new incompetent pieces of blocking I have ever seen on this stage. Stuart Hopps' school-playground Venusberg choreography and the final return of Venus as a blue hologram (while her voice sounds, indistinctly, from the top of the theatre) kill off the opera's central contrast with deadly finality.

At every moment this re-working screams compromise, failure of nerve, loss of aim. It is possible—just—to imagine a great Wagner conductor delivering some form of musical redemption; but Peter Schneider's traffic-police-man conducting—"competent" in the dullest, most unmusical meaning of the word—makes the long uneven, ramshackle score an unrelieved plod. (It beats me that the Royal Opera should continue to prefer the earlier edition commonly known as the "Dresden" above the "Paris" revision, with its incursions of post-Tristan ecstasy, stylistic inconsistencies are easily detected in the later version, but that is surely preferable to the competence of "Dresden" consistency.)

Cheryl Studer's Elisabeth (British debut) disclosed a bright soprano of appealingly girlish quality marred by hints of wobble and low-register dryness. Hakan Hagegard (house debut) was a sensitive Wolfram, insufficiently imposing in either voice or manner; Stanislas Toczek's Venus, pleasant enough, remained anonymous. Gwynne Howell brought some welcome verve to the Landgrave, and the knights, led by Kim Begley, were vocally a sturdy band. Is *Tannhäuser* the most boring important Opera ever written? The Royal Opera seem determined to have us believe that it is.

Falstaff/Kingston-upon-Thames

Martin Hoyle

As an example of mawkish in-petro the latest production from City of Birmingham Touring Opera could hardly be bettered. To begin with, Jonathan Dove's scrupulous reduction of Verdi's orchestration down to 15 players retains Falstaff's bustling richness, a mixture of sparkle and lyricism. In post-prandial slumber in Act 2, the rear portion of the stage rises two feet or so to provide step, parapet or seat in which, in turn, a window can unexpectedly open. Trampdoors abound, through which sprout stylised trees (green spherical blobs on poles) and from which conspirators' heads can pop. This microcosm of twifo staging is designed by Paul Brown whose work includes *Road and Ourself Alone* at the Royal Court, and represents a triumph of ingenuity; riches in a little space, as a contemporary of Falstaff's original creator observed.

Simon Halsey conducts with affection and vigour. From my neighbouring seat the orchestra lacked nothing in surge and Verdisian bristling out from the side aisle at crucial moments to plant himself in front of the stage, Mr Halsey

ensured a smoother run for the trickier ensemble passages than one has heard in certain opera houses.

Diction was mostly good, with the character roles, as so often, excellent (David Bartlett's Bardolph was crystal clear). Patrick Wheatley needs no introduction to London opera-goers. His Falstaff is shrewd and dignified. No buffoon, he accepts flattery graciously as his due (very Latin, this), his humour slightly muted, suitably so for this small-scale production. The voice sounds dry in more lyrical moments: in tenderness and subtlety it loses richness. Declaration finds him happier, as with the splendidly promising Ford of Quentin Hayes, whose relative inexperience in major roles was catered for by the production. In the great jealousy monologue he remained still and seated, finally rising, while dramatic lighting changes took the place of stage business. All Ford had to do was sing, which Mr Hayes did in a bright Italianate baritone with a hint of burnished richness to come.

Angela Hickey's incisive Quickly and Mary Hegarty's full-lyric soprano as Nanetta stand out. As Alice, Kate Flowers sounded slightly aurally and under pressure. Has this accomplished soprano, leger of a few years ago assumed heavier roles too quickly? The women's veiled crown horns and scalloped sleeves (the costumes eschew the stockbroker Tudor we often see in favour of the early 15th century) evoke a book of hours. The cantilevered codpiece of Pistol (Mark Beesley, a positive vignette) is decidedly too much. To the side aisle at crucial moments to plant himself in front of the stage, Mr Halsey

Saleroom/Antony Thorncroft

Disappointing doll

Phillips met with a disappointment yesterday when a wooden doll made in England around 1690 sold for £26,400. It was hoping for a record auction price. This currently stands at £67,100 paid at Sotheby's in March for a doll of the same period. The Sotheby's doll had one hand and one lower leg missing; the Phillips was lacking just four fingers and her toes. She also still possessed her gold coloured silk dress.

The doll was bought by the American dealer Richard Wright, more famous in the saleroom as the driving force behind the demand for Teddy Bears in recent years. He will add it to his collection until he can find a buyer. The only reason Phillips can offer for not approaching the record, or reaching its £30,000 low estimate, is that in this rarefied market there was only one very keen bidder in the room.

Toy dealers might well be feeling drained after the excitement of Sotheby's toy auction on Tuesday when a record £23,100 was paid for a timplat

car made by Bing in Germany around 1902.

The price was well over double the estimate. But then it was a very strange day altogether with a Swiss dealer paying £38,500 for a stumpwork lady's bodice, of the early 17th century, and establishing a new record for an article of clothing. A pair of slip-soled ladies shoes, also early 17th century, also raised eyebrows by selling for £20,900. Both lots were sent for sale by Viscount Hereford.

Almost as remarkable was the £1,210 which secured Fred Astaire's tailcoat and matching trousers which he wore in the 1936 film "Swing Time." They were acquired by the Museum of the Moving Image which opens shortly on London's South Bank.

Arts Guide

Musical/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts September 25-October 1

Exhibitions

LONDON

The Tate Gallery/Turner in the new Clove Gallery. The Turner Bequest, which amounts to nearly 300 oil paintings, finished and unfinished, and a further 19,000 or so watercolours and drawings, has been a source of controversy and discussion ever since it came into the nation's hands more than 130 years ago.

WEST GERMANY

Hildesheim/Romer- und Pelizaeus-Museum, Am Steine 12. Egypt's rise to a World Power. More than 300 pieces loaned by 20 museums in Europe, Africa and America—the first presentation of the most important 130 years 1550-1800 BC of the New Empire in Egypt.

PARIS

Bibliothèque Nationale/Fine Prints in France from the 18th to the 19th Century. More than 280 impressions of exceptional quality from the print department of the Bibliothèque Nationale show the infinite possibilities of artistic expression through varied techniques of printmaking. The panorama ranges from early engravings showing strong Flemish, German and Italian influence to the majestic Grand Siècle style under Louis XIV, from Boucher's pastel-hued subjects galloping to the modernity of Toulouse-Lautrec and the striking colours of Bonnard. Bibliothèque Nationale, Galerie Mazarin, 58 rue Richelieu, Paris 6th Nov 2.

ITALY

Roma/Palazzo Braschi: Painter-Photographers in Rome 1845-1910. The term Painter-Photographer was used almost up to 1970 to describe the early photographers, even if they had never painted. An absorbing collection of documentary photographs of Rome, including a collection by the English archaeologist John Henry Parker, and some striking portraits of the artist, and a selection of the Rome Commune. Ends Sept 27.

Venice: Ala Napoleonica and Museo Correr: Matisse and Italy; over 250 works by one of the most poetic of 20th century French Painters. The exhibition includes paintings, drawings, and Matisse's entire output of sculpture (75 pieces in all), last by private and public collections in France and America, and the Musée Matisse in Nice. Pierre Schneider, the organizer, has attempted to show how the works of Italian painters such as Mantegna, Pollaiuolo, Giorgione and

VERONA

Veronese may have influenced Matisse. Until October 15. Verona/Grande Sala Tinguely: 1954-1987: The joyful mechanical sculpture of Swiss artist Jean Tinguely. A gentle, but still mischievous, version of Salvador Dalí. Tinguely describes some of his incredible moving sculptures (all built from refuse iron and steel) as "machines a sentiments," and the complexity and sheer improbability of his works communicate a touching "Joie de vivre." Over 300 works are on show, lent by American and European museums, with photographs of his first Self-Destructing Sculpture. Homage to New York, which only self-destructed in the gardens of the Museum of Modern Art in New York in 1969. Ends Oct 18.

Cremone/Masterpieces by Antonio Stradivari in honour of the greatest violin-maker ever, who died 250 years ago aged 63. About 50 instruments are on show including one of the ten surviving inlaid instruments—a violin outlined front and back with a delicate trice of ivory squares and diamonds and a harp, a violin and a wooden violin case covered with leather and studded with nails forming an elaborate pattern on the lid. The exhibition has been organised by Charles Beare in collaboration with the Italian architect Cae Aulenti to coincide with the Cremona Music Festival at which Stradivari instruments will be played. Ends Oct 7.

NEW YORK

IBM Gallery/Past Modern Architectural Visions includes an international array of designers including Michael Graves, Hans Hollein, and

Adolfo Natalini with 200 drawings and models of work from 1960 to 1985. The term Past Modern organised by Williams College and Deutsches Architekturmuseum in Frankfurt. Ends Nov 7. 58th & Madison (407 6100).

CHICAGO

Art Institute/Walker Evans photographs of the 1930s showing poverty and despair in the American South. Evans' moving book, *Let Us Now Praise Famous Men*. This exhibit is a reminder at time renewed despair in the American heartland of the scope and depth of Evans' work originally done for the Farm Security Administration. Ends Nov 8.

WASHINGTON

National Gallery/Century of Modern Sculpture, the Futur and Raymond Nasher Collection, contains major works by Rodin, Picasso, Matisse, Gabo, Giacometti, Ernst, Moore and Serra. Ends Jan 3.

Hirschhorn Museum/One of the Chicago contemporary primitivists whose repeated scenes make evocative images has his first major east coast retrospective with 49 paintings and four painted constructions. Ends Oct 18.

TOKYO

Buddhist Art from Thailand/155 works, mainly sculptures in stone, bronze and clay comprise this major exhibition of Thai art—the first on such a scale outside Thailand. The pieces, from 2500 BC to the 19th century, represent the main period of Thailand's history. Tokyo National Museum, Ueno Park. Ends Oct 4.

Company Notices

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NOTICE IS HEREBY GIVEN that a cash dividend will be paid to shareholders of record date September 25, 1987. Particulars of this dividend, and the names and addresses of the shareholders entitled to receive it, will be published in the London Gazette on September 25, 1987. Subject to approval of the dividend, a shareholder will be entitled to receive his dividend by cheque or by transfer of the dividend to his bank account. The dividend will be paid to the Depository, who will then forward it to the shareholder. The amount and actual date of payment of such dividend is subject to the approval of the directors of the company. Copies No. 6 will be sent for collection of this dividend.

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Thursday October 1 1987

Mr Lawson's proposal

IT IS difficult to live with the US and impossible to live without it. This is the main lesson of the American century. At least since the First World War the US has been the world's most important economy, but it has frequently been relatively indifferent to developments in the rest of the world. Consequently, the US has indulged in periods of economic unilateralism that have proved shattering to the rest of the world and uncomfortable to itself.

At present, both the US and the world are recovering from the unilateralism of 1981 to 1985. The shift to co-operation started with the Plaza Agreement of September 1985, when it was agreed that the dollar was overvalued, and continued with the Louvre Agreement of February 1987, when it was decided that currency adjustments had gone far enough. It is against this background of evolving co-operation that the ideas for a more formal system of managed floating, announced yesterday by Mr Nigel Lawson, the Chancellor of the Exchequer, need to be judged.

Mr Lawson argues that the conditions for greater economic stability now exist. It is possible, therefore, to consider making a public commitment to exchange rate zones and, in any case, such zones have to be the permanent foundation of exchange rate policy.

Currency market

Mr Lawson insists that such exchange rate management would work because it builds on the shared commitment to low inflation. The management of the system as a whole would be assisted by a series of indicators aimed at a medium-term, nominal framework for policy. The Medium Term Financial Strategy would have gone global. It is perhaps not surprising that Mr James Baker, US Treasury Secretary, has responded with a call for an old favourite of the US Administration, a commodity anchor for exchange rates.

Mr Lawson also offers thoughts on the immediate situation. Current account imbalances, he asserts, do not undermine the case for rough stability of the current pattern of exchange rates. Deficits and surpluses are not only a natural phenomenon, but the attempt to unwind them comes more rapidly by further depreciation of the dollar would be "a serious mistake."

These proposals need to be analysed both as a long term

system for global macro-economic management and against the immediate pressures upon it.

First, the proposal builds on the clear lesson of floating exchange rates that there is a dearth of medium-term speculators in currency markets. In their absence, a fundamental trend can become greatly exaggerated. It is desirable for the central banks to act as a substitute for the missing speculators, which will prove both profitable and useful.

The second and more important point is that the long-term value of a target zone system depends on the influence of the exchange rate movements, combined with the various indicators, exert on the monetary and fiscal policies of the participating countries.

If the US, to take a salient example, were to adjust both fiscal and monetary policy in response to movements in the exchange rate, the system would be beneficial in its effects on domestic policy and international economic performance.

This last point leads one naturally to the immediate situation of fiscal and current account imbalances. In these circumstances, attempts by the central banks to stabilise exchange rates risk monetisation of the external counterpart of exchange rate zones and, in any case, such zones have to be the permanent foundation of exchange rate policy.

There is, in fact, a stronger case than Mr Lawson allows for permitting further depreciation of the dollar. Surprisingly, perhaps, the more promptly the US fiscal deficit is cut the better that case, since that would release domestic resources and so provide the conditions for a non-inflationary adjustment of the external position. Unfortunately, it does not look as though a liberal US would, therefore, be a helpful sort of persistent external deficits that are projected at current exchange rates. A period of dollar undervaluation would, therefore, be a helpful sort of persistent external deficits that are projected at current exchange rates. A period of dollar undervaluation would, therefore, be a helpful sort of persistent external deficits that are projected at current exchange rates.

The limits of glasnost

AN ALMOST audible sigh of relief ran round the world on Tuesday at the news that Mr Mikhail Gorbachev had appeared in public, apparently in the best of health and in full political control of his country.

That is in itself an extraordinary fact, and an indication of the highly unusual, perhaps even unprecedented, situation which now prevails in the Soviet Union, or at least in the outside world's perception of it. It is hard to think of any previous time, except possibly between 1941 and 1945, when the temporary disappearance of the Soviet leader would have caused such widespread anxiety.

Of course, it is not as if people in the world who drink to the General Secretary's ill health, whether political or physical; on the one hand state and party apparatuses who see their jobs threatened by his reforms; on the other people bitterly opposed to any communist leader, who regard him as a specially dangerous one precisely because of his obvious intelligence and ability to disarm opposition. There are those in the West, after all, who regard the reformed and invigorated Soviet Union that Mr Gorbachev promises as a far more dangerous antagonist than the sclerotic, enfeebled country over which Mr Brezhnev presided.

Good news

But such views are clearly, for the moment, those of a small minority. Among the majority, both in the outside world and—as far as one can tell—in the Soviet Union itself, there is a great variety of views about Mr Gorbachev's chances of success, but a consensus that the direction he is trying to move in is the right one; that if he succeeds the world will be a safer and more cheerful place. A Soviet Union with a freer atmosphere and a more efficient economy, based on real markets with a degree of competition and a degree of private incentive, would be better for its own citizens and also easier for the rest of us to live with.

So it is good news that Mr

Gorbachev is still there. But the episode of his 55-day disappearance—or, more strictly, non-appearance—still leaves a feeling of unease. He himself has made light of it, describing it as a month's well-earned holiday which, moreover, he put to good use.

But that still leaves a gap of 17 days before his holiday began and five days after it ended during which the world and the Soviet people were not told where he was or what he was doing, and during the whole period of his absence nothing was said officially about his whereabouts. Neither the slightest echo in the Soviet media, for all their new-found freedom, nor the official denials of them, were given the slightest echo in the Soviet media, for all their new-found freedom, nor the official denials of them, were given the slightest echo in the Soviet media, for all their new-found freedom.

This silence may well reflect nothing more than an instinctive, even obsessive, habit of secrecy. But it does remind us that that habit is deeply ingrained in the Soviet system, and the world's reaction reminds us how much we still regard the changes in the Soviet Union as dependent on the life and power of one man. Wrongly, perhaps: Mr Gorbachev's holiday did not stop Mr Shevardnadze from negotiating the INF agreement in Washington, nor did it halt the legacy of Stalinism the Soviet press.

But the Soviet Union does not yet have the sort of institutions to inspire confidence that the process of reform would continue without Mr Gorbachev's relentless drive and his readiness to protect the whistle-blowers and taboo-breakers. Coincidentally but a propos, the annual report of Amnesty International reminds us that there are still political prisoners in the Soviet Union, even if fewer than before, and that they are still very harshly treated. While it would be perverse to pretend that nothing has changed, it would be foolish to suggest that much does not still have to change before one can be confident that the change is irreversible.

As the presidential race gets under way in South Korea, Maggie Ford, in Seoul, reports on rivalry within the opposition camp

THE VIEW from the office of Kim Dae Jung, the leading South Korean opposition politician, takes in the National Assembly building, symbol of the democratic change demanded by the people on the streets in June.

Inside the building, Congressmen are working out the details of laws to govern the December Presidential election, which Mr Kim, long a fighter for freedom and human rights, may win.

But behind his office lurks an even more potent symbol. Lined up in readiness for today's annual Armed Forces Day parade, are rows of tanks, missile launchers, fighter jets and soldiers. While few people in Seoul expect military intervention before the election, the troops and weapons provide a disturbing reminder that the path to South Korean democracy may not necessarily be smooth.

Some of the difficulties have been manufactured by Mr Kim himself and his colleagues in the opposition Reunification Democratic Party, Kim Young Sam.

After the June demonstrations forced concessions from the Government, the two Kim brothers promised that they would agree to a single presidential candidate to stand against Roh Tae Woo, of the ruling Democratic Justice Party—President Chun Doo Hwan is standing down.

But almost four months have passed with no sign of agreement between the opposition leaders, and there is scepticism about whether either Kim will be allowed by his supporters to leave the race.

The two Kim brothers have been rivals for years. Kim Dae Jung, the more charismatic of the two, best his colleague for the presidential nomination in 1971 and narrowly failed to win what many believe was a rigged election. A man who has suffered numerous periods of jail and house arrest, a kidnapping and the threat of execution for his beliefs, Kim Dae Jung is an excellent speaker who champions the cause of the underdog.

The Government regards him as a radical, although some of the things he has advocated, such as a fairer deal for the lower paid, have been adopted. In his eagerness to pursue reunification with North Korea, however, it is felt he could lack caution in his approach to his country's Communist neighbour.

Kim Young Sam has not been subject to the same persecution as his colleague. He is considered to be more conservative and a weaker personality. In a country where concern about revenge is strong, his mild image is seen as an advantage by those whose first concern is reconciliation. Unlike Kim Dae Jung, he is thought to be acceptable to the military.

Dissent between the opposition factions has contrasted with displays of compromise. In his eagerness to pursue reunification with North Korea, however, it is felt he could lack caution in his approach to his country's Communist neighbour.

The eight-man constitutional committee agreed on direct elections for the President, who will be able to serve only one five-year term, and during the National Assembly. Key issues, such as neutrality of the military, a ban on the President



Opposition leaders Kim Dae Jung (left) and Kim Young Sam: they promised they would agree on a single presidential candidate, but a decision has yet to be made.

Divided partners

dissolving parliament, independence of the judiciary, workers' rights and investigatory powers for parliament, have been settled. The public will vote on the constitution in a referendum at the end of this month.

Rules for both the presidential and assembly elections are now being considered by the committee. These negotiations covering voting age, boundary changes and multi-member constituencies, strike at the heart of each party's support and are likely to be heatedly fought. The opposition will also want to make sure that regulations monitoring the fairness of the election are drawn up.

The quick resolution of the constitutional changes and the labour disputes has encouraged public optimism that democracy can be achieved, and calmed fears that a relaxation of control would prompt widespread demonstrations of the kind which led to military intervention in 1980.

We feel that this time we can get democracy, says one young businessman in Seoul. "The problem is we want to vote for the opposition." There is real anxiety that the election of Kim Dae Jung would be a step too far for South Korea's more conservative forces.

Reports that sections of the military would remove him

from office, one way or another, have been denied in the National Assembly by Chung Ho Yong, the Defence Minister. He is a former general and supported President Chun's 1979 coup.

The warm but restrained welcome that Kim Dae Jung received in his home province of Cholla two weeks ago has not stillled people's fears about the uprising in Kwangju, the regional capital, in 1980. At least 200 people were killed when the rebellion was ended by President Chun's troops, and concern remains that the victims' connections will want those responsible punished. Mr Kim has repeatedly said that he and his supporters will not seek revenge.

For many voters, the ideal compromise candidate for the national presidency is Kim Young Sam, with Kim Dae Jung as party president.

Others, however, especially among the working classes, students and people living in the Cholla region, which has benefited less from South Korea's economic miracle, believe that only Kim Dae Jung can deliver true freedom to the country.

Tactical voting could be an important factor. The 1985 National Assembly poll, when opposition candidates won in

some areas in the face of a system weighted almost impossibly the other way, showed how intelligently South Koreans are capable of using an electoral system to get their message across.

But if both Kim stand, tactical voters will face a confusing choice, which obviously could let Roh Tae Woo in. If Kim Young Sam stands alone he is likely to win. If Kim Dae Jung is the only opposition candidate, the result is likely to be very close, and perhaps determined by a third Kim who is expected to declare his candidacy next month.

Kim Jong Pil was Prime Minister of South Korea under the regime of President Park Chung Hee, who took power in a coup in 1961 and was assassinated in 1979 by the head of his own intelligence agency.

After being involved in the coup, Kim Jong Pil set up the intelligence agency, which was hated for its activities against Government opponents. An unlikely candidate in a democratic election, he wishes to underscore the legitimacy of the early part of the Park Government. Kim Jong Pil has little chance of winning, his candidacy could eat into Mr Roh's share of the vote.

Mr Roh started his campaign last month with a visit to Washington, which included meetings with President Ronald Reagan and George Shultz, Secretary of State. Despite disclaimers from Washington that the US was supporting any particular candidate—opposition leaders have also been invited to visit—Mr Roh's advisers admitted that the trip was risky, given South Korea's delicate of any apparent foreign intervention in internal politics.

However, he has emerged without much criticism and indeed made a number of well received policy suggestions, including a more consultative stance in efforts to improve relations with North Korea.

Signs have recently appeared that an end to the Kim's indecision may be in sight. Following three visits to the provinces, Kim Dae Jung said that he was very pleased with the support he had won.

The visits also appear to have helped rudge a concession from Kim Young Sam, who is no longer insisting that the party leader and the presidential candidate must be the same man. This could provide a formula under which both men could have a senior role to play, reflecting the strong support each has from their individual large constituencies.

Whatever their decision, it is likely to be taken at the last minute, given South Korea's tendency towards brinkmanship. Most people's money, at present, is on all four contenders throwing their hats into the ring.

Whatever the outcome, Kim Dae Jung can probably take some comfort from the comment of a voter who is emphatically not one of his supporters: "Whoever wins, we must accept it—even Kim Dae Jung."



The case for the Crown

The inside story of the Director of Public Prosecutions
 By Joshua Rosenberg
 Equator: Thorsons; £12.95

APART FROM a lone public lecture in 1950 by its most notable holder, Sir Theobald Mathew, there has been a dearth of reliable literature describing and illuminating what he called "a strange anomaly in the English criminal system—the entire want of a responsible public prosecutor." It took parliament 140 years to remedy the defect by the appointment of public prosecutors.

In 1824 Lord Denman (who later became Chief Justice of the King's Bench) identified what he called "a strange anomaly in the English criminal system—the entire want of a responsible public prosecutor." It took parliament 140 years to remedy the defect by the appointment of public prosecutors.

Until then the private citizens' role of prosecuting a role which still exists, although rarely exercised, was taken over by the police forces that were created from the middle of the 19th century onwards. It was not until a year ago that power to prosecute was taken out of the hands of the police, with the creation of the Independent Crown Prosecution Service under the Director of Public Prosecutions.

From 1980 onwards the Director has himself handled the more serious criminal cases and acted as adviser to the police prosecutors in the rest of criminal prosecutions. It is that function which forms the bulk of Mr Rosenberg's book. At the heart of the discussion is the relationship of the Director to the Attorney General. From the very outset the Director has been statutorily under the "superintendence" of the Law Officers of the Crown. The question is: does this include the power to direct and has that direction been politically motivated?

Mr Rosenberg's analysis is accurate and exposes the inherent ambiguity. The Director's role of public prosecutor acts in the name of the Crown in most cases. In some cases he consults the Attorney General, who in turn decides for himself, although by constitutional convention he may consult his ministerial colleagues. The received wisdom is that the Attorney General is entirely independent, wearing his prosecutorial, non-political hat, because no political colleague can tell him what to do, although their advice may be, and often is, persuasive. The

Director ultimately has no such independence. In the final analysis he is effectively under the control of the Attorney General.

Mr Rosenberg puts it in a nutshell: "Parliament has wanted a Director of Public Prosecutions with enough independence of the Government to avoid being subservient to it; and enough supervision by the Government to ensure that he is not肆意妄为 through the Attorney General, to parliament. What was wanted was a Director of Public Prosecutions who was not prepared to be pushed around by the Government—unless the Government had decided to push him around."

All this reflects a typical English compromise which on the whole works. Or does it?

Mr Rosenberg does not provide the complete answer. But his highly selected cases of public notoriety suggest that it works tolerably well. The trouble is that where there has been parliamentary questioning or adverse public comment all too little has been revealed for any sensible judgment to be made. We shall have to wait for some more penetrating study of some of the politically sensitive cases before we can judge. In the meantime we are likely to watch how the new Director of Public Prosecutions, Mr Allan Green, operates under the new independent prosecuting system.

Mr Green is only the tenth holder of the office. His immediate predecessor, Sir Thomas Hetherington, came from the legal public service. Mr Rosenberg has benefited hugely from the openness that Sir Thomas Hetherington initiated. Some of the lifting of the institutional veil reflected a deliberate policy of Sir Thomas to talk more freely to the press about his department.

Mr Rosenberg has responded to that novel tradition, by demonstrating a high regard for Sir Thomas—and rightly so. But it might so easily not have been that way. When Sir Norman Skelhorn retired in 1977 the legal profession expected, both on grounds of precedent and on rightful claim that the appointment would be made from the ranks of senior legal practitioners. Indeed, the post was offered to a distinguished Queen's Counsel. Only Treasury parsimony finally stood in the way of acceptance.

At the time was someone who could lead and inspire a department that had lost some of its direction. An able administrator rather than a person of acute legal acumen was called for.

Sir Thomas Hetherington filled that bill to perfection. His reorganisation of the department and his ushering in of the new Crown Prosecution Service has been achieved successfully, under very difficult conditions of financial restraint and manpower problems. That much, and a good deal more, comes through clearly from a perusal of this highly readable book.

Louis Blom-Cooper

Levine and Co: The Story of Wall Street's Insider Trading Scandal by Douglas Frantz, reviewed in this page last week, will be published in the UK under the name of Levine & Co, 12, 13 Sutherland Road, Two Bridge Wells TN11 1SE (Tel: 0892 36033); price £15.95.

Homing in on Euro cash

Today sees the fruition of a dream that began seven years ago for Michael Clarke, accountants Coopers and Lybrand's new man in the EC.

Clarke, aged 41, is the Coopers partner who joined the Brussels-based legal and consultancy firm. His main partner in G & L Belmont, which he has made light of, is the legal firm's head, the biquitous Stanley Crossick, an old campaigner on the EC lobbying circuit.

The aim is to gear up to provide companies with advice and warning on the EC's campaign to build a free internal market by 1992.

Crossick has plenty of personal experience of crossing market barriers. He spends most of his time on aircraft commuting between Brussels and clients' offices across Europe.

For Clarke, this is the culmination of an idea hatched while flying the Coopers flag in Zaire.

The amount of EC aid being spent in the area suggested to him that there must be plenty of work for accountants in the source of all this cash, Brussels.

After surveying the field more closely, Clarke persuaded Coopers to open an EC liaison office three years ago to keep an eye on Community developments.

Clarke took a diversion via Shanghai to handle Coopers' Chinese interests, which might seem a rather unexpected route to the EC. However, he feels this was a good qualification.

After all, he points out: "The Chinese invented and perfected bureaucracy and all that goes with it."

Men and Matters

a smidgen of Japanese government bond issues would be promoted to underwriting manager.

Unfortunately, the ministry declined to name the lucky party. Instead, it suggested the foreigners should decide amongst themselves who would join the six Japanese managers. So far the past two or three weeks, the top executives of the seven houses—Salomon Brothers, First Boston, Morgan Stanley, Merrill Lynch and Goldman Sachs of the US, and S. G. Warburg and Jardine Fleming of the UK—have been exchanging their diplomatic skills to make sure that nobody's ego is bruised.

Six of them have agreed to compromise and take turns at managing the monthly issues. But the seventh, Salomon Brothers, the biggest foreign player in the Tokyo market, apparently believes that this solution somewhat under-rates its importance. To break the impasse the group of six has written to Nikko Securities, the Japanese company which is lead manager, asking it to find an answer.

Ministry of Finance officials insist they have no intention of intervening. "They must find a consensus. It is a bit difficult for them," said one official gleefully.

Workers' paradise

The public debate raging within the Labour Party about the relative merits of owning shares has been quickly exploited by the Morning Star, Britain's only Communist daily. The newspaper with its espousal of traditional Communist traditions of industrial militancy and a rigid pro-Soviet line (the "tankies" faction), has tended to keep its distance from Labour's soft left.

But it has jumped on the recent statement by Bryan Gould, the party's industry spokesman, that good Socialists should support the idea of owning shares as one means of taking power from the hands of the few, and spreading it more widely.

If he thinks that working people can take over such monster firms as ICI and BP by buying up shares in them, comments the Morning Star caustically, he may be waiting quite a long time.

The newspaper claims, however, that it is in the mood for ideological charity. "Perhaps he was referring to buying shares in the PPSF," it ventures.

PPSF is not an insect repellent but the financially troubled Morning Star's life-line: its supportive co-operative called the People's Press Printing Society.

The Morning Star is thought to have lost over £300,000 last year and its circulation in Britain has dipped to around 10,000 copies a day. Nevertheless, the Morning Star this week reminds its readers that "thousands of ordinary trade unionist and labour movement organisations have bought shares in the movement's only voice."

The newspaper says its £250,000 share appeal has now reached £87,194.

Some way to go yet before its tanks are on Neil Kinnock's lawn, and it is looking for a full stock exchange listing.

Arts show

A dusty roundabout at the end of New Delhi's grand Raj Path, which stretches from Lutyens' pink presidential palace to India Gate, is not the most likely place to find a vast receding mother-and-baby

bronze by Henry Moore. Yet for the next six weeks this £250,000 sculpture will rest there, marking the entrance to an exhibition of Moore's work, held conservatively at some £50m, which is to be opened today by Rajiv Gandhi, the Prime Minister.

The star exhibit is a relatively small 1951 mother and baby carving, believed lost until it was unearthed by the exhibition organisers in the private collection of the Maharajah of Amud near Bombay, which originally cost £35,000 and is now insured for £300,000.

This is the biggest arts event ever mounted in India by the British Council, consisting of 200 sculptures and pictures with a family theme, it marks a modest British attempt to reply to the massive Festival of India in the UK five years ago, which was the forerunner of India festivals in France, the US, the Soviet Union and elsewhere.

The UK has not found it possible, for a variety of organisational reasons, to mount a matching arts event in India, although this is to be done within a few weeks by the Soviet Union, and a Japanese month will follow soon.

So, with some frustration and urgency as India celebrates its 40th year of independence, the British Council is broadening out the Moore show, which will travel in a smaller form around eight Indian cities, with a host of cultural events.

Company sponsors cushioning the show's £250,000 cost include British Airways, which could not find a plane with cargo doors large enough to take the biggest reclining figures. These had to be ingeniously carried by road to Paris and down in by an Air France jumbo.

Early warning

Is this, as they say, a record? The FT newscast has received its first Christmas card of 1987, bearing the still three-months-away season's greetings of the Devonshire Industrial Estate, Huddersfield.

Observer

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Economic Viewpoint

Capitalism
and the
under class

By Samuel Brittan

NO READER should be put off by the chart. For the article is not about technical economics, but about basic questions relating to property, poverty and citizenship which have vexed thinkers from Aristotle onwards.

My own starting point is a conference last week in the hills above Florence held by the Andrew Shonfield Association to commemorate the work of the person who really founded postwar economic journalism, and went on to write a series of distinguished works such as *Modern Capitalism* which still serve to promote discussion and controversy.

The most controversial moment in our conference came when Dr Ralf Dahrendorf, former EC Commissioner and director of the London School of Economics, announced his conversion to Thatcherite economics.

His conversion had one important caveat. Dahrendorf accepted that the majority of people in reasonable jobs had done well in terms of both income and opportunity. But Thatcherism, Reaganism and less articulate movements in other countries in the same direction had left an underclass of perhaps 15 per cent outside the mainstream of society.

In the US the members of this underclass would often be the working poor, doing low-paid manual jobs. In Europe where benefit levels were higher, they tended to be unemployed. He personally would prefer to be unemployed in Europe rather than part of the working poor in the US.

But better than either would be a basic income guarantee, which would top the income of the working poor as well as the unemployed. In that way people with low earning power could take job without being driven into abject poverty.

Interest in the subject was further stirred when I came back from my hideout on the coast by a speech by John Moore, the Social Services Secretary. The speech deliberately avoided specific proposals and statistics, but was directed at questioning the dependence on government handouts of various kinds involved in the current Welfare State and to asking whether there were better ways in which help for the less fortunate could be given.

Would a basic income guarantee encourage dependence further? Or could it instead be seen as a means to independence?

My own contribution was to remind people that income which did not derive entirely from work had a long and honourable history. The Roman upper classes had lived for centuries on inherited wealth — without which the villas, palaces and galleries all

around us would have been impossible.

Even among the bourgeoisie, income from property was for long a supplement to income from work—and a major cushion and element of flexibility.

Indeed the only thing wrong with unearned income is that too few have it. In all past civilisations the choice was between such income for a few or for none. But if the productive possibilities of robotics and the microprocessor are even a fraction of what is claimed for them, the "modest competence" which was the ideal of the Victorian novelist may eventually be possible for all citizens.

The clue to legitimising some basic income guarantee is to see it not as a handout, but as a property right. What is or is not a property right depends on custom, tradition and psychology as well as law. The important characteristics are that such rights should be widely accepted and should change only slowly in content. In other words they should be secure from rapid redefinition or abrogation with each swing of the electoral pendulum.

Market economists often say: "Low pay is better than no pay." This is right, but does not go far enough into the implications.

What do we do about people for whom it does not pay to work as we should, as they are lazy or work-shy, but because the market value of their pay is less than or not very different from the social security minimum?

"Low pay is better than no pay." This is right, but does not go far enough into the implications. What do we do about people for whom it does not pay to work as we should, as they are lazy or work-shy, but because the market value of their pay is less than or not very different from the social security minimum?

force many people to find—or create for themselves—more low-paid jobs, of which the extreme example is selling matches at street corners. Thus the pressures would increase on citizens who already face much less attractive conditions than their fellows. Whomever else such policies helped, it would not be the unemployed.

A TUC economist, Bill Callaghan, quite legitimately draws attention to the increased dispersion of earnings. The ratio of male real earnings for the bottom tenth of wage earners, relative to those of the average, fell by 20 per cent between 1979 and 1986.

The sad conclusion to me is that even this relative fall was

not sufficient to price all the lowest earners into work. The key problem for European economic and social policy is how to obtain the benefits of a flexible US style labour market, without US poverty or US ghettos.

If we reject policies for starving the unemployed back to work as we should, as they are lazy or work-shy, but because the market value of their pay is less than or not very different from the social security minimum?

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concentrated where it is most needed, but the greater the poverty and unemployment traps—in the sense of specially high tax rates at the bottom end of the income distribution.

There is so much equating among rival reformers that it is not generally realised that a basic or minimum income guarantee, a social dividend and a negative or reverse income tax all amount analytically to the same thing. The essential properties of the system are given by the size of the payment to a person with no other income (OA) and the marginal withdrawal and tax rate (AB and BC).

The frequent emphasis on integrating the tax and social security system is misleading. For by itself it is only an administrative simplification. The hard choices remain the trade-off between generosity of basic payment, the steepness of the withdrawal rate and the cost to the taxpayer.

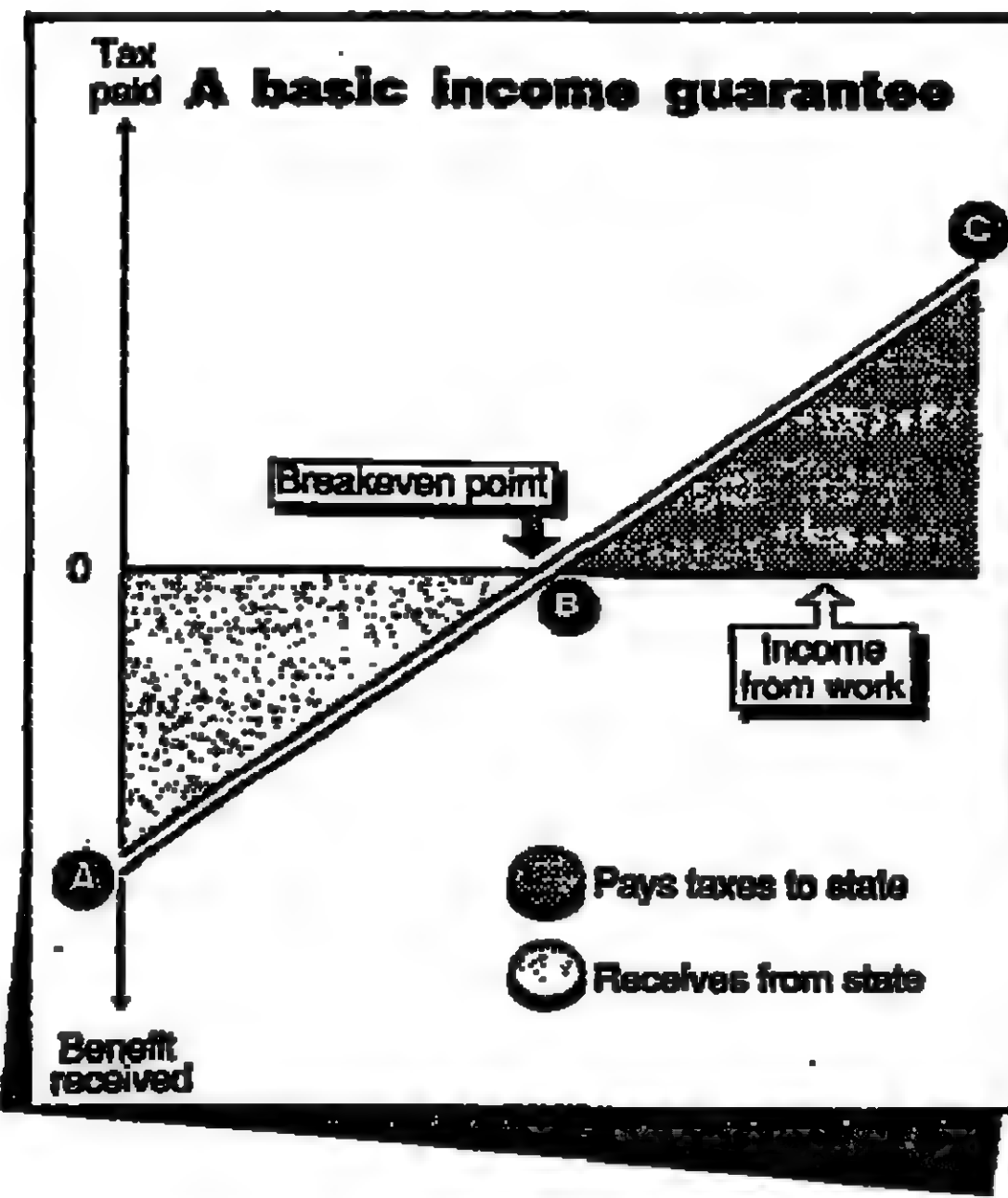
A basic income guarantee large enough to replace all contingent benefits including state pensions, and provide everyone in or out of work with at least a minimum subsistence income, would be prohibitively expensive at present. But what is never utopian need not be.

In order to reduce the cost to the taxpayer, most suggested schemes, such as those of the Institute for Fiscal Studies or the Social Democrats, have a withdrawal rate for benefit recipients—such as 80 per cent or more as benefit rises—much higher than the basic tax rate. (The line AB is tilted downwards so that it is much steeper than BC.)

The higher the withdrawal rate, the more that help can be

concentrated where it is most needed, but the greater the poverty and unemployment traps—in the sense of specially high tax rates at the bottom end of the income distribution.

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Who owns
whom

From Mr T. Rybczynski

Sir,—Lex (September 28) appears to advocate the abolition of any restrictions on mergers between depositary institutions and non-financial firms as well as other financial services enterprises.

His approach does not appear to distinguish between financial firms which accept deposits, those which offer other services, and those which offer all three. Above all, investment banking services, that is, underwriting, fund-management, and market-making, and non-financial firms, although there is no case against purely financial conglomerates (universal banks) provided there is an adequate supervisory framework.

The case against non-financial depositary institutions is not debatable at length in the US. The main reasons are that such groupings involve risks of conflict of interest, breach of fiduciary duties and promote such conglomerates with safety net facilities.

These risks apply as much here as in the US, perhaps even more so in view of the importance of international companies and differences in supervisory approaches in various countries. While the debate on this subject in the US is helping to understand the issues involved, virtually no services work in this area seems to be undertaken here.

That this area deserves urgent study by those in the academic world and elsewhere is beyond doubt. Perhaps Lex's comment will provide the beginning.

T. M. Rybczynski,
Reform Club,
Pall Mall, SW1.

Education
proposals

From Councillor J. Hegarty.

Sir,—One of the many disturbing aspects of the Government's education proposals is the infringement of democracy in its plans to allow inner London boroughs to take over the service from the Inner London Education Authority.

We inner London borough councillors have no mandate to run education. We put no

Letters to the Editor

education policy to voters when we were elected. ILEA members were elected on the same day. They have as clear a mandate to run education as is possible to obtain, no other service considerations being an issue at their election.

Yet inner London borough councillors will be able to decide education policy for their areas without reference to their electorates, while ILEA members will have no say. There is not even to be a requirement on boroughs to consult voters, parents, students or teachers before taking on education.

In London the Government is much more interested in listening to Conservative council leaders than to the views of parents. Its claim to give more power to parents stands exposed as a sham.

(Councillor) Joe Hegarty,
Westminster City Hall,
Victoria Street, SW1.

Savings in Japan

From Mr D. McLaughlin.

Sir,—Martin Wolf (September 24) argues that if Japanese imports are too low, then Japanese exports are too low also. This point is drawn from a parallel with West Germany whose import propensity for Japanese goods is roughly double that of Japan. The trouble with this comparison is that it is based solely on manufactures.

Japan's import propensity for raw materials and food is roughly double that of Germany (Japan has no coal and its net food imports are over twice as great). So the proportion of Japanese manufactured exports relative to total imports must be higher than Germany's.

It is also argued in the same article—and the argument is a familiar one in Washington think tank circles—that if Japan imported more manufactures it would, given its surplus of savings over investment, have to export more too. This is no doubt mathematically correct. But to take the savings surplus as the immutable cause of higher Japanese exports is also wrong, or rather tautological. The fact is that the savings surplus is the consequence of insufficient domestic consumption not the cause.

Japan needs higher wages, better distribution and lower land and housing costs to reduce net savings, increase imports more than exports and also make life better for the Japanese.

It is perfectly legitimate to concentrate on this policy objective and no amount of poor logic, making wrong ana-

logies and taking accountancy residuals as causes, will prove the opposite.

Diarmuid McLaughlin,
Brookings Institution,
1775 Massachusetts Ave,
Washington DC, 20036.

Longer working
day

From Mr A. Kidd

Sir,—Mr R. Clare's letter (September 26) nowhere mentions that there is a fundamental objection to tidal power, namely that it is not a renewable source of energy and its use has the same and indeed frightening effect of slowing down the world. Tidal power is only produced by cashing in on some of the primeval stored rotational energy of the spinning globe.

While the total amount of stored kinetic energy is enormous, it is finite and once used it is finished. The result of extracting some of this energy is to increase the tidal and other frictions which already are reducing the speed of rotation. Thus inexorably the day continually becomes longer since the time of the birth of Christ it is believed to be three seconds longer. Similarly the moon, which is thought once to have rotated, is now virtually stationary with respect to the earth due to "tidal" frictions in the outer rocky strata.

There are something like 250 possible tidal power sites in the UK alone and on a global basis the number is enormous. If a fair proportion of these were exploited, the effect would be to increase the length of the day by some six seconds every generation. This may not sound very much but on a forward historical basis the result could be devastating.

Since at least as much power, and possibly much more, could be obtained by effective use of wind power—a genuinely renewable source—I would deprecate any further use of tidal power whatsoever.

Archie W. Kidd,
Seend,
Melksham, Wilt.

VAT on the
same base

From the Commercial Director,
British Printing Industries
Federation

Sir,—It might be possible to sympathise with Michael Welsh MEP (September 28) were the European Commission proposing merely that the VAT base be spread to cover items now zero rated. It is not. It is proposing both that all member

states should charge VAT on the same base and that they should charge similar rates of either 4-6 per cent or 14-20 per cent on the same goods.

In the UK the proposals would mean a significant shift in the burden of taxation from direct tax to indirect tax. Once the change were adopted, no Parliament could alter the balance back again, although it could raise indirect taxes to the upper limit.

Moreover, as I understand the proposals, the Commission intends to change the regulation under which no VAT is levied on postal packets with a value of up to £6. Most periodicals and a high proportion of books fall beneath the limit so that publishers who now distribute by post would have an incentive to print and distribute from outside the Community. The potential loss of business for the British printing industry is not small. Last year it is estimated that 350m books, newspapers and periodicals were distributed by post to individual addresses in the UK. Were the whole market to be transferred overseas, printers could, on a conservative estimate, lose sales of £150m-£175m which is equivalent to 4,000-4,700 jobs.

This federation has no objection to one fact: the fact that the UK books and periodical printing industry is unprotected by tariffs against imports. We do, however, protest, we think with justice, against proposals which would give a tax advantage to our overseas competitors.

Shawn Leslie,
11, Bedford Row, WCL

Abolish zero
ratings

From Mr H. Scholes.

Sir,—Mr M. Welsh MEP (September 28) is absolutely right in arguing for a single rate of VAT, abolishing all zero ratings. This, as he points out, will remove anomalies, make for easier administration, and end hidden subsidies to those who do not need them.

But it cannot be done overnight. Increases in the price of food, fuel, transport etc will bear disproportionately on the poorer sections of the community, and will need to be offset by raising income tax thresholds and improving social benefits. The effects on the retail price index and inflation must also be considered.

This points to a carefully planned shift, replacing the zero rate initially by a low rate and raising it in stages over a period of years, with simultaneous adjustments elsewhere in the tax and social security system. Whether the standard rate of VAT should be reduced below the present 15 per cent is another matter: there is also a case for retaining it and cutting income tax.

Hubert Scholes,
5a Lancaster Avenue,
Farnham, Surrey.

It should also be made more generous relative to other benefits.

If this were done, an unemployed person with low earnings capacity could afford to take a low-paid job and have his income topped up, so that he would be fairly at both a little better off at work than on the dole, which might not be the case today.

Another very different step in an apparently unrelated area would be the distribution to all citizens of privatisation shares instead of selling them at slightly below market prices at present. Perhaps wistfully, I have always regarded John Moore as a secret supporter of the share giveaway. Electricity privatisation would still provide a belated opportunity, if there were a Cabinet change of heart.

Obviously the income from citizen shares could not begin to compare with social security benefits for a very long time, and some people would dissipate their capital. Nevertheless, they would at least establish the principle that the ordinary citizen has two sources of income: an income from work and another from property entitlements. So they are still an obvious place to begin the new thinking.

My own interest in a basic income guarantee goes back to the early 1970s when I wrote a book entitled *Capitalism and the Permissive Society*, which was unusual, but consistent in its grounds that a rich society should be republished soon by Macmillan under the more staid title of *A Restatement of Economic Liberalism*.

The attraction of a fully fledged basic income guarantee to me—and is that it would enable people who are content to live at a conventional subsistence scale to do so—on the grounds that a rich society can afford to have some people "opting out."

Any work done to supplement this minimum would attract tax, initially at a specially high withdrawal rate, but eventually at no more than the basic rate.

The hippy, drop-out, work-shy, or merely low-productivity citizen would in effect be told: "The community is now rich enough to give you the choice. You can 'opt out' if you wish and you will receive an allowance which will be far from princely and well below the normal wage, but will allow you to live, and will also rise as the nation becomes richer; or you can work and go after larger material prizes."

If we are interested in issues such as capitalism with a human face—or non-collectivist socialism which learns the lessons of Thatcherism—some combination of property rights for all with a guaranteed minimum income is the way forward. That it does not try to do so profound and takes people as they are is a positive advantage.

JOE ROGALY

Editing the
broadcasters

BRITISH television should be properly edited, by editors. Like all editors, they should be totally independent of their proprietors—especially when it is the British Government. The distinction is vital, especially at a time when the post-Hungerford cry for less violence (and sex and bad language) on television is so forceful. For it is public moods like the present one that pave the way for authoritarian legislation. Now I know that the word "authoritarian" is much used, but the instinct to tell us what we may and may not watch or hear runs strong.

The most shocking recent manifestation of this instinct came from the Prime Minister when she met the main broadcasting executives last week. It seems that she was concerned about the possible beaming down on Britain of foreign programmes containing more sex and violence than our Government thought was good for us. How could this be stopped, given the likely proliferation of satellite based channels? One way, Mrs Thatcher is reported to have mused, might be to penalise advertisers who bought time in or near such programmes.

You have only to think for one moment of other possible ways of keeping the British ether pure to appreciate the enormity of the idea. Satellite television not to the British Government's taste could be jammed (perhaps on a second hand jamming equipment bought from the Soviet Union?) We could break off diplomatic relations with the country or countries of origin. Or perhaps we could shoot the offending satellite down. It beats me. How can the leader of a political party that proclaims the freedom of the individual as its paramount article of faith contemplate the censorship of outer space?

You may protest that no country can allow outsiders to broadcast objectionable material across its borders. But satellite time will, of course, be controlled by internationally agreed protocols. In negotiating such agreements, the Government would be right to do its best to ensure that objectionable editorial control was present inside the contracting companies; beyond that it has no business to interfere. Most advertisers are anyway likely to

shun seriously undesirable programmes, as they would not want to identify their products with hard-core pornography or excessive violence.

We should even be slightly uneasy about this week's visit to the Home Office by the heads of the Independent Broadcasting Authority and the BBC. These distinguished gentlemen volunteered a reduction in the quantity of violent programmes and an increase in internal monitoring. It would have been far better if they had made such welcome statements of good intent to the public at large rather than to a Government minister.

This is not to say that there is no cause for concern about the quantity and degree of violence on television. Commonsense suggests that it is way overdone and should largely be edited out—even though there is no definitive proof anywhere in the extensive literature on the matter that gangster films and the like actually do cause imitative violence. But this is the job of responsible editors, not the great proprietor in Downing Street.

The reason why is plain. Once an editor is told to cut a rude word here or a stabbing there, the next step is to tell other editors the correct camera angles when focusing on, say, members of the Government. Perhaps so and so is known to the security services as a former Communist and should not appear. Maybe the correct "balance" is not being achieved in this politically significant play or that current affairs programme.

The theft of one of the great treasures of British broadcasting, its independence of government, would be all too easy. Some old that this is already taking place at the BBC, partly as a result of the appointment to senior posts of one or two people believed to be strong Thatcherites. If such appointees put their hands on Government propaganda, the Board of Governors should sack them, or it would have failed in its duty to maintain objectivity. But it is only fair to give everyone a chance to prove that the corporation is as independent as ever. Meanwhile, the editors must be left to edit.

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Roger Matthews sees labour problems ahead as Singapore's recovery gains pace

Lee's experiments work too well

SINGAPORE has a problem rarely experienced elsewhere in the world: the policies of its Government sometimes prove too successful.

Take population, for instance. Singapore used to have a "population problem". The Government of Prime Minister Lee Kuan Yew tackled it. The result is that now, "if we do nothing, the consequences for the economy, for defence and for the survival of Singapore are all calamitous," according to a senior minister.

The population is no longer replacing itself and the fertility rate has declined to a level rivaling that of West Germany.

However, there should not be too much cause for alarm, because the minister also pledged: "we are not going to sit passively watching ourselves become extinct."

A couple of years ago, Singapore also had an economic problem. In 1985, for the first time since independence, the economy contracted.

The Government responded with characteristic vigour. Brigadier Lee Hsien Loong, the Prime Minister's son and a strong contender to succeed him (on merit), was placed in charge of a task force to analyse the problems and come up with solutions.

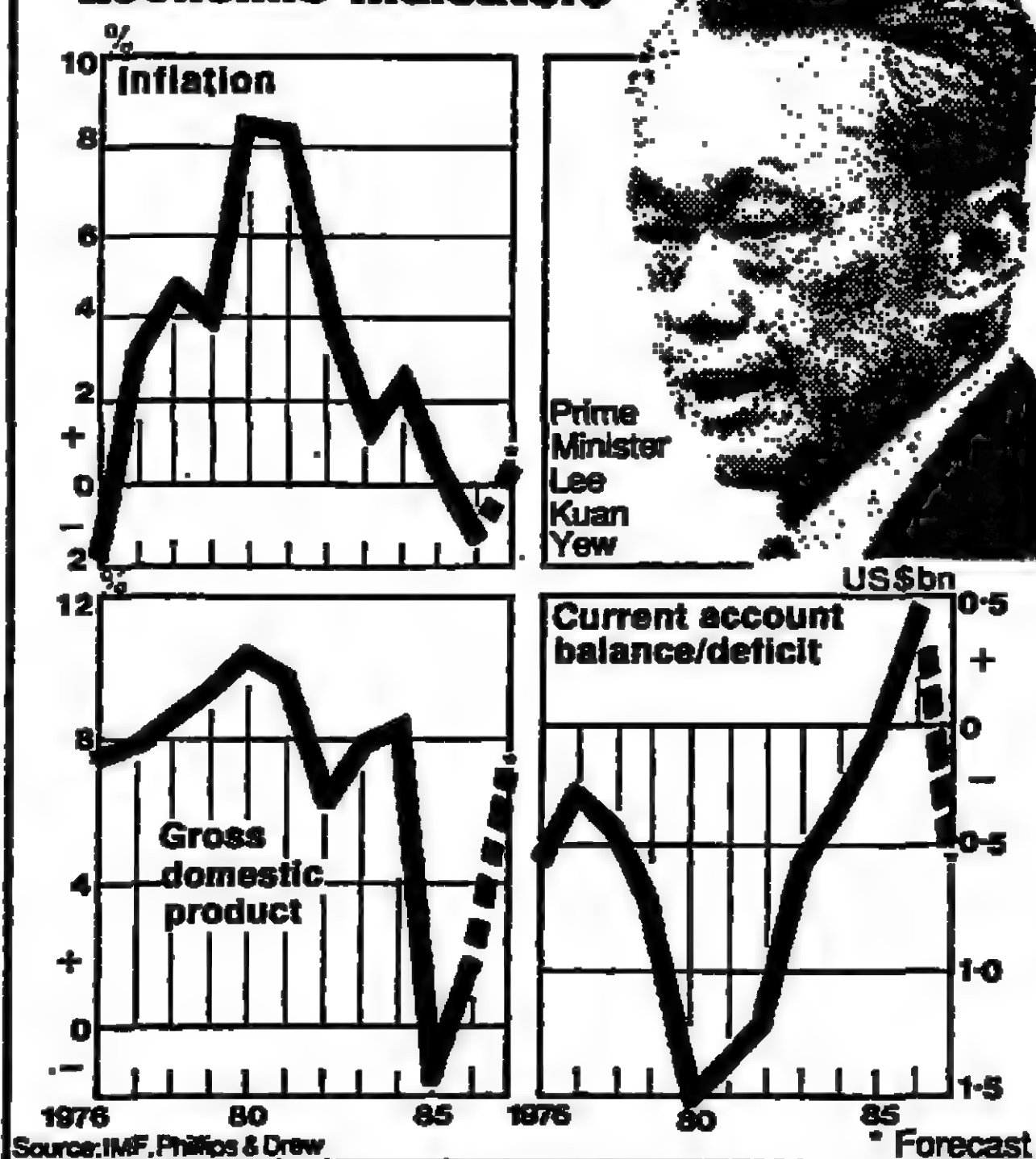
Employers' costs were reduced sharply, a wages standstill was enforced, multinational companies were offered additional incentives and public works were stepped up to assist the hard-hit construction industry.

By the second half of 1986, the economy was growing again and this year looks set to achieve 7 per cent growth, perhaps more. The new economic policy has worked.

But, like the population policy, might it have been too successful too quickly? Singapore's compact size and disciplined population make it an ideal laboratory for experiment and implementation. While the West, such as Mr Nigel Lawson, the British Chancellor, may in general terms discuss the desirability of greater wage flexibility, in Singapore it has quickly become a central plank of official policy.

Strung by the recession and the impact of losing 120,000 jobs in two years (almost equal to the

Singapore Economic Indicators



total number of government employees), a special committee set out to examine how the economy could be made more responsive to recession.

One of its main answers was wage flexibility. From 1979 to 1986 wages increased 40 per cent, with productivity lagging well behind. As a result, Singapore's competitive position was eroded by 50 per cent against Hong Kong, 35 per cent against South Korea and 15 per cent against Taiwan.

In part, this was again the result of official policy, which had planned for nominal wage increases of 50 per cent a year between 1979 and 1981 in order to escape from what was then described as "an anomalous situation" in the labour market, existing with low wages.

But the momentum built up in those three years proved difficult to check. Expectations continued to rise and company profitability declined.

Recession, unemployment and a wages freeze rapidly put a damper on expectations and helped provide what Mr Lawrence Mah, executive director of the National Employers' Federation, describes as a unique opportunity to make the country's wage system more responsive to economic conditions.

"This is going to be an exciting phase in our industrial relations because we are going to build into the system a feedback position which should mean far greater job security for everyone," he said.

The Government's target is for 30 per cent of wages to be variable and for fixed annual increases to be kept to a minimum. There are no hard and fast rules and it is accepted that whichever system best suits their individual circumstances. But, judging from the frequency and emphasis of ministerial speeches, there is no doubt of

the Government's determination for it to be implemented.

Several hundred companies have already introduced new schemes, or are planning to do so. They vary greatly, ranging from relatively simple bonus schemes to more sophisticated structures tied to the performance of both company and individual.

However, the success the Government has had in getting the economy moving again is beginning to pose its own problems. The recovery becomes more broadly based, the demand for labour is picking up rapidly. This is particularly evident in the physical construction sectors, where competition for skilled, experienced labour is becoming intense.

"I am extremely sympathetic in general terms to what the Government is trying to achieve," said the managing director of a local company. "But I have also to be realistic about my own company. I am recruiting at the moment and I have to be competitive both in terms of present and anticipated pay. Frankly, offering staff the prospect of extra cash at the year-end puts me at a disadvantage to others who are offering them the cash immediately."

Unemployment has already dropped to less than 4.5 per cent this year, suggesting to some private-sector companies that the labour market will become increasingly tight in the coming months.

The projected rate of increase in the Singapore work force shows a steady decline during the rest of this century, and the Government has been warned that this could seriously limit future increases in gross domestic product.

To help compensate for this, the Government would like to increase the rate of female participation from its present level of about 46 per cent to 50 per cent by 1995. As the economic committee looking at new directions for the economy pointed out: "The issue is whether families, in particular working wives, can reconcile their home and work responsibilities."

The main motivation for the plan lies in Belgium's financial situation. As key ministers struggled over the summer to find ways of cutting public spending and discover new sources of revenue, the vignette option was put forward by Finance Minister Mr Mark Eyskens and subsequently agreed by his colleagues. Many, however, have since pointed out that it is expected to raise in some what out of proportion to the political fuss.

Belgium, which is at the hub of four other European countries, prides itself on its motorway system which, apart from being the best, is also one of the best-maintained in the Community.

The roads were developed in the 1960s and 1970s, partly with an eye to foreign investment and partly because Belgium's regional politics have dictated that money spent on a project in Flemish-speaking areas of the country must also be allocated for a similar purpose in the French-speaking south.

The Finance Ministry, however, is understood to be reconsidering its proposal but almost certainly only to head off criticism that it would be discriminatory. The Government argues that a recent increase in local road tax was in any case intended to finance the motorway system, but a solution being examined is to reduce this tax and then make up the difference by simply charging Belgian motorists direct for the vignette.

One complication is the extra administrative workload which this might entail. Another is the unremained differences of opinion between the Finance Ministry, Mr Herman de Croo's Ministry of Communications and the Commerce Ministry (responsible for transport) and Belgium's Permanent Representation to the Community.

West Germany (categorically) and the Netherlands (less emphatically) appear to have rejected the vignette option. Belgian drivers but have indicated that they would bring a case in the European Court. What is worrying Community officials more, however, is that West Germany's reluctance to accept some of its proposals on the liberalisation of road transport could be reinforced by a Belgian vignette.

Chief Justice Sir Timoci Tulvaga said this week: "The Governor-General is in charge in law but Rabuka is in charge in fact."

That many islanders have considerable respect and affection for the Queen is well established. Whether this is enough to tip the balance in the current collision between legitimacy and might remains to be seen.

The Queen wishes you to know how much she admires your island as her personal representative in Fiji and as the guardian of her constitution. Her Majesty is following developments with the closest attention and hopes that you will keep us in touch. We are here to help in any way we can.

By far the most important agent of the Queen in the unfolding drama is, however, her Governor-General on the islands, Ratu Sir Penaia Ganilau. It was to warn anyone against removing her Governor-General that the Queen made her rare personal intervention this week.

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Belgium's motorway tax plan more than a vignette

By Tim Dickinson in Brussels

US ASTRONAUTS have frequently pinpointed Belgium by the fact that its motorway system (alone among European nations) is illuminated at night. But this dense network of autoroutes criss-crossing the country has recently been the subject of considerably less flattering attention.

The Belgian Government's announcement that it intends to introduce a vignette charge of BF750 (about \$30) for private cars and BF1,500 for lorries and buses using its motorways has inspired a bitter outcry from its European Community partners, members of the European Parliament and road transport groups both inside and outside Belgium's borders.

The implications go well beyond the annoyance and inconvenience which such a measure would doubtless cause the hapless holidaymaker disembarking from a English Channel port.

European Commission officials, as yet unaware of the full details, have muttered privately that such a charge could be discriminatory and thus liable to a challenge in the European Court, and the possibility of retaliation elsewhere could have implications for Belgian industry. But, above all, the plan is being seen in Brussels as a potential setback for the Community's attempt to create a barrier-free internal market.

This is not just because it would be a border control in itself (the initial announcement said that the vignette would be collected by Belgian customs) but because it may complicate discussions which are already taking place among the Community's member countries about removing barriers in road transport, such as fuel taxes, vehicle taxes and tolls.

The main motivation for the plan lies in Belgium's financial situation. As key ministers struggled over the summer to find ways of cutting public spending and discover new sources of revenue, the vignette option was put forward by Finance Minister Mr Mark Eyskens and subsequently agreed by his colleagues. Many, however, have since pointed out that it is expected to raise in some what out of proportion to the political fuss.

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THE LEX COLUMN

Predators turn on Wall St

It is, perhaps, a little cheeky of Mr Nigel Lawson to put forward the idea of a kind of worldwide EMS when the UK has not even joined the existing one. And the proposal may not go down too well with currency traders, already suffering every time central banks intervene. At least they have the prospect of knowing what the target bands are, instead of dealing in the dark.

Wall St brokers

The recent spate of stake building, takeover activity and general rumour-mongering which has dominated the London financial community in recent months appears to have spilled across the Atlantic. The Bank of New York's hostile \$1.4bn bid for Irving Bank has broken all sorts of precedents and has been followed by a spate of deals in the investment banking community which has underlined the fact that even the biggest firms are fair game for the corporate predators.

No sooner had Salomon recruited the country's Western Buffett as a major shareholder this week when it popped Mr Ronald Perelman, the Revlon cosmetics chief, and began making overtures to the firm. Yesterday Shearson Lehman sold its investment in a Canadian brokerage firm, only months after it increased its stake, and Jardine emerged as the biggest shareholder in Bear Stearns.

Despite the boom in US financial markets, the brokerage community has been under a cloud for several months. Unexpectedly large trading losses and the costs of following the global markets have been reflected in share prices which have chronically underperformed the market. This has not gone unnoticed by the corporate predators. However, whilst Salomon's recent actions probably reflect its concern to ensure its continued independence, Bear Stearns' move is from a position of strength. It has been slower than most to go global, though better than most in the Far East should help remedy this deficiency.

S & N/Matthew Brown

In more ways than one, Scottish & Newcastle's latest bid for Matthew Brown is a shrewdly pitched. It was a neat dodge to launch it on the last day of Matthew Brown's financial year - rather late to dress up the past year's figures, and awkwardly early to make a firm forecast for sales.

Telesco

The transformation of Telesco has been apparent both to its customers and the stock market for some time. Interim profits up 38.5 per cent to £20.6m, though better than the year-end forecast, were just confirmation of the story, and the shares added only 3p to 180p. Yet there has been no means run out of scope for catching up on Saturday, the obvious comparison. Arguably, Telesco's higher proportion of non-foods should enable it to beat Sainsbury's return on sales.

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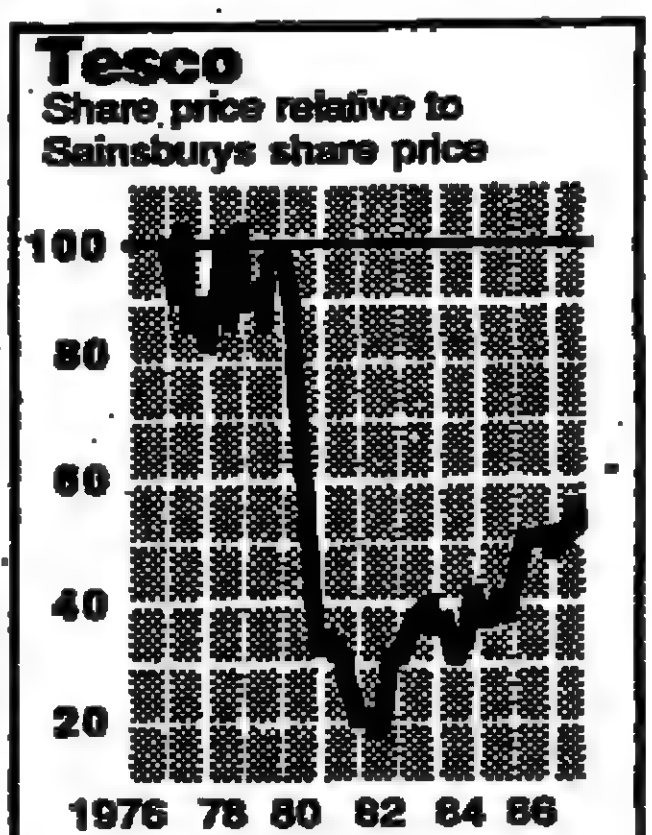
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the next. If yesterday's closing prices are a guide, the market regards the deal as done. At 78p, Matthew Brown stands just below the value of the share offer.

Though independence seems a lost cause, the Matthew Brown board could reasonably hold out for better terms - the 18 for 5 offer last time, say, instead of the latest three for one. They could argue that the historic multiple of 35 being offered in the Buckley's Brewery bid makes S & N's 27 times offer look mean. But S & N's 28.7 per cent stake gives it formidable leverage.

The commercial defence will presumably lean on the claimed irrelevance of S & N's experience in buying the premium brands in the Matthew Brown portfolio. But the counter-argument, that Matthew Brown's investment in Spanish timeshares shows a loss of faith in brewing, has a certain force. At £12.5m, the investment in Langdale is scarcely below the supposedly heavy capital investment in brewing in the year just ended.

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Pakistanis accused over clash

Continued from Page 1

because, according to Indian sources, it involved an attack for the first time on a glacier by a full Pakistani battalion of 1,000-1,200 men.

Armed clashes frequently erupted along the 1,800km border between Pakistan and India, which stretches from Kashmir in the north, through Punjab, to the desert areas of Rajasthan and Sind in the south. More than 200,000 troops are massed on both sides of the Punjab and Rajasthan borders early this year, but past battles on the Siachen glacier have been limited to platoons.

Foreign diplomats yesterday believed that India was exaggerating the size of the Siachen battle in order to generate anti-Pakistan feeling at a time when Mr Rajiv Gandhi, the Indian Prime Minister, is facing domestic political problems. India is also angry that Pakistan raised the question of the disputed Kashmir region in the United Nations last week.

However, Indian diplomats alleged that President Zia ul-Haq of Pakistan, a career general and army chief of staff, launched what was an unusually large battalion-sized attack because he has been nettled by accusations made by Mrs Benazir Bhutto, leader of Pakistan's main opposition party. She has said Pakistan's loss of the Siachen in the past three years proves President Zia is a "poor general as well as a poor president."

Ceasefire lines and lines of control have been demarcated at various times in the past 40 years between India and Pakistan for the disputed territory of Kashmir. But the line along the glacier is not demarcated, and in the 1970s Pakistan gradually established a hold. India later gained control of high ridges there.

Fiji coup leader retreats from proposal to declare a republic

By Chris Sherwell in Suva and Robin Pauley in London

THE military leader of Fiji's coup under mounting international and economic pressure, appeared yesterday to be looking for a political way out and admitted that plans for the declaration of a republic are currently suspended.

Rumour and confusion swept the South Pacific island archipelago after Col Sitiveni Rabuka met the three key figures who could jointly or severally provide a potent focus of opposition to his plans. Unconfirmed reports in New Zealand said there was mounting resistance by both Indian and Melanesian citizens to the coup and some

dissect among army officers. The coup leaders dismissed the reports as "hoax."

In a day of behind-the-scenes manoeuvres, Col Rabuka released Dr Timoci Tulvaga, the former Prime Minister detained since last Friday's coup, and then entered an extraordinary session of four-cornered talks.

Last night's unexpected twist followed a powerful statement by Queen Elizabeth from Buckingham Palace saying that anyone who sought to remove the governor-general from office would in effect be repudiating his allegiance and loyalty to the Queen.

The Queen can also turn for advice to the Privy Council, a collection of elder statesmen which includes prime ministers, politicians and senior public figures from countries neighbouring Fiji such as Australia, New Zealand and Papua-New Guinea.

By far the most important agent of the Queen in the unfolding drama is, however, her Governor-General on the islands, Ratu Sir Penaia Ganilau. It was to warn anyone against removing her Governor-General that the Queen made her rare personal intervention this week.

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Rare royal warning may tip balance

By Andrew Bolger in London

THE Queen is head of state under Fiji's independence constitution of 1970. This maintains a link which began in 1874, when Fiji's chiefs ceded the islands to Queen Victoria.

Fiji is one of 18 independent Commonwealth states for which the Queen is head of state but over which the British Government and its departments have no authority. The British Foreign Office stressed that the Queen was acting independently when on Tuesday she warned leaders of the islands' second coup in five months against regaining their "allegiance and loyalty" to the Crown.

By declaring a republic, Fiji would automatically exclude itself from the Commonwealth.

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Our Client is an overseas based Investment Group which has embarked upon a series of acquisitions, both here and abroad. Its investments include a listed authorised investment trust.

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INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

INTERNATIONAL APPOINTMENTS

Oerlikon-Bührle elects chief operating officer

BY OUR FINANCIAL STAFF

MR MICHAEL FUNK, 45, has been appointed president and chief operating officer of Oerlikon-Bührle Holding, the Swiss military products to aircraft, machine tools and textiles group.



MR MICHAEL FUNK: to take on the post of chief operating officer of Oerlikon-Bührle next year, and emerging as the eventual executive head

His appointment comes as Mr D Bührle has announced his intention to retire from the position of chief executive in mid-1988, with the view of putting executive control into the hands of a younger man. Mr Funk is at present man-

ger of Oerlikon-Bührle Holding, and head of the military products division.

Mr Bührle has suggested that Mr Funk will take on the executive management of the group. Associated changes in the management of the company are to be made later.

NORFOLK SOUTHERN Corporation, the Virginia-based, railroad-based concern, has elected eight officers to management positions.

Mr Joseph R. Neikirk, formerly vice president, personnel and labour relations, becomes executive vice president, administration, succeeding Mr John L. Jones, who retired on September 1. Mr Thomas C. Sheller, formerly senior assistant vice president, labour relations, succeeds Mr Neikirk as vice president, personnel and labour relations.

Mr Donald W. Mayberry, previously assistant vice president and chief mechanical officer, becomes vice president, mechanical. He takes over the duties of Mr Robert L. Scott, senior vice president and chief mechanical officer, who retires today.

Mr Robert W. Coffey, formerly assistant vice president, sales, was elected vice president, sales, succeeding Mr Samuel D. Guy who retired on September 1. Mr William E. Volz, formerly assistant vice president, market development, becomes vice president, marketing, succeeding Mr Edward G. Kreyling who also retired on September 1.

Mr Paul R. Rudder, formerly vice president, transportation for Southern Railway, becomes vice president, engineering, succeeding Mr Walter W. Simpson, who retired on September 1 as senior vice president and chief engineer.

Mr Charles M. Irvin, previously vice president, transportation, for Norfolk and Western Railway, is to be vice president, transportation, system-wide for Norfolk Southern.

In a realignment of responsibilities, Mr Robert E. L. DeButts was elected vice president, corporate development and real estate, reporting to the chairman and chief executive, Mr Arnold B. McKinnon. Previously, Mr DeButts was vice president, industrial development and real estate.

FEDERAL-MOGUL, the Michigan producer of engine bearings and other things has elected Mr John C. Pope as a board member. Mr John C. Pope is senior vice president, finance and treasurer of AMR Corporation and American Airlines. He has served as a vice president of American Airlines since 1980 and a senior vice president since 1983. He has been with the airline since 1977 when he joined the finance department from General Motors as an assistant treasurer.

Controller post switch at Time

TIME INC the diversified media company has elected Mr Tommy J. Harris an assistant controller with effect from October 28.

Mr Harris, 40, has been vice president and controller of American Television and Communications Corporation since December 1984. ATC, a Denver-based cable television company, is 52 per cent owned by Time Inc.

Mr Harris worked for Price Waterhouse & Co., the international accountants, for 13 years, rising to senior manager, before joining ATC in 1983 as an assistant controller.

He is chairman of the accounting committee of the National Cable Television Association.

MIPS COMPUTER Systems has announced that Mr William D. Jobe has joined the company as executive vice president of sales, marketing and service. Mr Jobe will report to Mr Robert C. Miller, MIPS chairman and chief executive. He will have worldwide responsibility for all sales, marketing and service, including systems engineering.

Phillips & Drew

A NUMBER of members of the WICO research staff in Tokyo left last year to join Swiss Bank Corporation—not Phillips & Drew, the subsidiary of Union Bank of Switzerland, as reported in these columns last week.

Saatchi and Saatchi picks new head of communications

SAATCHI AND SAATCHI CO PLC has appointed Mr Victor Millar chairman and chief executive of its communications division, reports Reuter from New York.

Mr Millar, who also heads Saatchi's consulting division, takes over from Mr Anthony Simonds-Gooding who has resigned to join British Satellite Broadcasting.

The communications and consulting divisions, it is said, are to remain operationally separate.

THE RIGGS NATIONAL Bank of Washington, DC, has

announced the promotions of Mr David Lesser and Mr Donald A. Saccardi, and the appointment of Mr Robert J. Woodbridge to the bank's executive staff.

Mr Lesser, 32, has been promoted to general counsel for Riggs National Corporation, which owns Riggs Bank, and of The Riggs National Bank. He joined Riggs in 1984 as vice president and associate general counsel, and was recently promoted to senior vice president and deputy general counsel.

Previously, he had worked, from 1980 to 1984, in the Washington office of the New York law firm of Sullivan and Cromwell.

Union Pacific selects a chief executive

UNION PACIFIC CORPORATION, the US railroad company which has diversified into natural resources, has appointed Mr Drew Lewis, the former Secretary of Transportation, as chairman and chief executive, with effect today.

Mr Lewis succeeds Mr William S. Cook, who is to retire at the corporation's mandatory retirement age of 65. Mr Cook will continue as a member of

the board and as chairman of its executive committee.

THE CHICAGO Board Options Exchange has appointed Ms Bonnie S. Greenberg director of public relations. She takes responsibility for overseeing the CBOE's media relations and promoting the exchange to external audiences.

Ms Greenberg moves to the CBOE from the Chicago Board of Trade.

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The Division now seeks a Financial Controller for its largest operating unit, where turnover is expected to reach £50m this year. A new position, reporting to the Divisional Finance Director, the role will involve the production of accurate and timely management accounts and information, the development and maintenance of new computerised systems, and the management and direction of approximately 15-20 staff. There will also be the opportunity for close involvement in the commercial

management of this competitive and fast moving business.

This is a very challenging opportunity for a qualified accountant, probably in his/her late 20s, who is eager to take on greater responsibility and be an agent for change. In addition to good technical and strong managerial skills, the successful candidate will have prior commercial experience, preferably in a sales driven environment. He/she will also require good presentation and influencing skills, with a mature, well balanced approach to work, and the potential for further career development.

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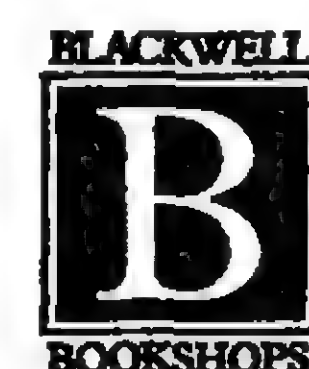
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Successful candidates will be recently qualified chartered accountants or finalists with good academic records. Career opportunities and prospects for international travel are excellent. The reward package is highly competitive and both management and technical training are first class.

For further information please contact Juliet Connock at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH. Telephone 01-831 2000.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Luton Bedford Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

DEVELOPMENT DIRECTOR INTERNATIONAL TOURISM

Substantial Package
with 32K Salary
+ Bonus
+ Stock Options

A BET COMPANY

TOURISM INTERNATIONAL LTD a growing subsidiary of BET's United Transport International PLC seeks a successor to their DEVELOPMENT DIRECTOR who retires in 1988.

The successful candidate will
- take the lead role in assisting the Chief Executive to achieve the group's planned development
- have a track record of commercial success in aggressive business environments involving the financial and legal aspects of acquisitions and joint ventures
- travel widely - the group is large in Africa and has operations in Europe, North America and the Far East
- be capable of representing the group at all levels of governments and business.

Appropriately experienced candidates, who are likely to have graduate level qualifications, be aged 35-45, able to demonstrate analytical and strategic abilities and who are possibly bi-lingual, are invited to write with full personal, career and remuneration details to Recruitment Advisor, Tourism International Ltd., Carrington House, 130 Regent Street, London W1R 6HD. (Fax: 01-734 4456).

Financial Projects Manager

Central Surrey

c.£25,000+car

Our client, a £100m division of one of the UK's best-known Groups, is a world leader in the manufacture and marketing of a range of medical equipment and services. Its businesses are located across Europe, the USA and the Far East.

Following the promotion of the present incumbent a financial executive is required whose role will be to actively assist line management in ensuring that maximum profitability and a healthy financial infrastructure are maintained. You will also participate fully in the evaluation of acquisitions and other related business development opportunities.

A graduate qualified accountant aged around 30, you are currently working either for the audit or consultancy area of a major practice, or in a progressive

and expanding industrial/commercial enterprise.

You must be positive, outgoing, self-reliant and flexible (considerable travel will be involved); you must also have well-developed communication skills and a natural ability to come to terms quickly with a number of diverse operations.

You will be expected to justify promotion within two years' into a more senior financial/commercial role.

Please send a detailed c.v., including daytime telephone number in strict confidence to George E Cross, at Management Appointments Limited (Search and Selection Consultants), Finland House, 56 Haymarket, London SW1Y 4RN. Tel. (01) 930 6314.



Management Appointments Limited
LONDON • PARIS • MILAN • NEW YORK

MANAGEMENT ACCOUNTANT

Home Counties c. £23,000 + Car

Our client, a rapidly expanding group in the life assurance and financial services sector who will soon be seeking a public listing, now wishes to recruit a management accountant to strengthen further the finance function.

Reporting to the Chief Accountant, the main tasks will include the preparation of the monthly package of management, financial and statistical data, the development of budgets,

cash forecasts and strategic plans, statutory reporting and systems appraisal work.

This is a challenging and exciting opportunity for a young graduate ACA/ACCA, with large firm experience, ideally including financial services; there are excellent progression prospects.

Please write in confidence with full career details quoting ref 3808/2 to John W Hills.



Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR

COMMERCIALLY AWARE ACCOUNTANTS

MIDLANDS BASED

Courtaulds plc is changing fast as it seeks growth and excellence throughout its businesses.

Financial Management Services plays an active role in acquisition research and business strategy, and in improving financial and commercial systems.

We are looking primarily for Chartered Accountants with 2-3 years post qualification experience with the Big Eight, and preferably some knowledge of special projects and investigations. Enthusiasm, self-confidence

£ ATTRACTIVE + CAR

and a sense of humour are needed to succeed in this friendly and informal team.

Successful candidates can expect to move, in 1-2 years, into senior line positions in our businesses.

Please write enclosing a CV to:-

Sue Underwood, Financial Management Services, Courtaulds plc, P.O. Box 5, Spondon, Derby DE2 7BP or telephone Sue on (0332) 661422 Ext: 1665 for further details.



COURTAULDS

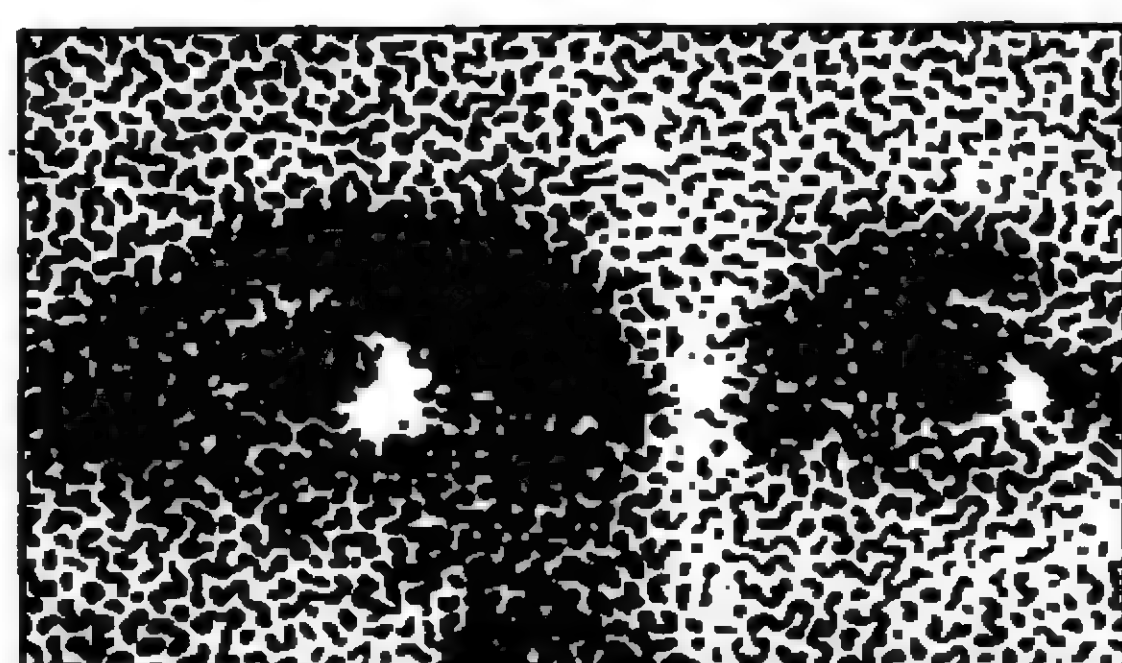
TAX MANAGERS

GET A CLEARER VIEW OF THE WORLD'S NEW FINANCIAL PRODUCTS

With an ever expanding portfolio of financial sector clients, we already provide tax advice to some of the most prestigious names in the banking and financial world. To sustain our growth we're now seeking business-minded Chartered Accountants with tax experience in their 20s and 30s who are keen to join a bright, innovative, and highly successful international team of capital market specialists.

To service this market we have established fully integrated industry teams in the major financial capitals of the world. As part of the London operation you will be involved in advising clients on the international tax implications of their operations including global trading, new financial products such as futures and options, remuneration planning and mitigation of VAT expense.

You'll benefit from our extensive training programme, an initial salary



**ARTHUR
ANDERSEN
& CO**

package of at least £30,000 plus a choice of company car and the chance to gain experience in this exciting business sector.

We'll also improve your career prospects, giving a real opportunity for advancement to partnership in our rapidly growing practice.

These are influential positions, servicing your own group of clients. What's more, the majority of your work will be tax and business consulting providing interest and continuous intellectual challenge.

We believe that the opportunities in tax with Arthur Andersen are exceptional.

Why not see for yourself by spending time with us, talking to a cross section of our team.

To take the first step, contact Richard Gould (Tax Personnel), Arthur Andersen & Co, 1 Surrey Street, London WC2R 2PS, or call him on 01-438 3478.

FINANCIAL CONTROLLER

West London c. £22k + car/package

Our client is a successful and rapidly growing supplier of consumer products for duty-free in-flight sales to major international airlines, with an anticipated turnover in 1987 of £18m.

A commercially minded chartered accountant is required to take total responsibility for the day-to-day accounting function, reporting directly to the General Manager in the UK and periodically to the President in the United States.

The initial key purpose of this appointment is to set up the computerised financial and management accounting and reporting systems required as a result of the international purchasing operation, valued at £2m, being transferred from the USA to the UK.

Candidates must be fully qualified, demonstrating strong financial and management accounting experience with expertise in implementing systems using micro computers, and preferably some previous involvement in multi-currency accounting.

Career development prospects are excellent in this profitable and expanding company, with the opportunity to play a major role in achieving corporate objectives. Applications are invited from candidates with drive, initiative and strong interpersonal skills for this exciting and rewarding appointment.

Please apply with full career details to:
Stephen Mawditt, Managing Director,
Senior Management International

SEARCH & SELECTION DIVISION **Intervec SMI**
Human Resource Management Consultants

Landseer House 19 Charing Cross Road, London WC2H 0ES

Talented Retail Accountants



The Client

Texas Home Care, with its Head Office based in Northamptonshire, is a major subsidiary of the Ladbrooke Group PLC. It is a dominant force in the D.I.Y. market operating in excess of 150 stores throughout the U.K. Planned growth and internal promotions have necessitated the recruitment of talented, ambitious, commercially-minded Accountants to fulfill the following important roles within the Management Team.

Regional Finance Manager
Management Accountant
Financial Analyst

£19,000 + Car + Benefits
£17,500 + Car + Benefits
£16,000 + Car + Benefits

The emphasis on each position is commercial involvement within the business by not merely producing the information but by its interpretation and communication to non-finance professional managers.

The Applicants

Ideally aged 25-34 preferably with a professional Accounting, or indeed, MBA qualification. Applicants must be able to demonstrate a record of achievement, possess good communicative skills and commercial flair. Experience of working within a retailing or service business would be advantageous.

The Rewards

The salary packages on offer (including relocation expenses where necessary) show the commitment to attract exceptional candidates who have the ability to further develop within this progressive organisation.

Interested? Contact Andy Farr on 021-233 4450 (office hours) 021-474 4346 (evenings and weekends). Alternatively write enclosing a comprehensive C.V. to the address below.



Nicholas Andrews
Specialist in Financial Recruitment

Freeport,
Herbert House,
71 Cornwall Street,
Birmingham B3 2BR.
Telephone: 021-233 4450

Financial Analyst/Planner

"WHAT WOULD HAPPEN IF...?"

£19,000 including allowance + benefits

We are looking for someone with the analytical and planning expertise to provide the answer to such questions, thereby helping to achieve our planned growth of more than 800% over the next 5 years.

Abbey National Estate Agency is the latest example of Abbey National's commitment to explore and expand into new business areas which have a natural affinity with our traditional financial activities. Our network of tied agents is expected to grow to 1200 by the early 1990s and turnover is doubling annually. Obviously, strong financial management is essential.

Your job will be to provide the information and guidance needed to meet our business and financial objectives. Specifically, you will prepare, develop and operate the financial models required to plan and forecast all aspects of the company's financial performance, including budgets, 5-Year Plans, and Pricing Policies. In practice, you will be providing possible outcomes and solutions to hypothetical "what if" problems.

Although you do not necessarily need to be a qualified Accountant you are likely to be studying for a relevant qualification. You must have a sound training in budgeting and financial planning, and be able to demonstrate an understanding of how a business operates. You must be extremely computer literate, showing considerable expertise in the use of personal mini-computers and purchased software.

Based in our Baker Street office, we offer an attractive salary together with an excellent range of benefits which include pension scheme, profit share scheme, subsidised BUPA and relocation assistance where appropriate.

Please send full career and salary details to Graham Gould, Manager - Personnel Services, Abbey National Estate Agency Limited, Abbey House, Baker Street, London NW1 6XL

The closing date for applications, which are invited from all sections of the community, is 19 October 1987



TAXATION MANAGER

Group Plc Role With Fast Growing International Company

Age 28+

A unique opportunity exists for a high calibre tax professional to join a fast growing and profitable UK Plc.

Our client, operating in the travel and service sector throughout Europe, has achieved excellent results over the last few years. Under the direction of a very able and dynamic management team, the company is looking to grow rapidly through acquisitions and other means.

As a member of a small corporate team, you will report to the Director of Taxation and your responsibilities will include research and recommendations relating to corporate structuring, acquisitions and disposals, and VAT planning.

You will be a graduate qualified accountant with a minimum of 3 years previous tax experience, during which time some international exposure will have been

Package to c.£30,000 + Car

gained. In addition to technical expertise, you will have well developed communication skills in order to deal with company treasury specialists and other advisers both internal and external to the company. You will have a practical and commercial mind and be able to grapple and resolve complex problems. Some international travel will be required.

The position, based in Berkshire, is easily accessible to Central or West London and offers a generous salary and bonus. In addition to an executive car other attractive benefits include private health care and non-contributory pension plan.

Interested individuals should write to Peter Flammiger, Director, enclosing a resume and current salary details, or telephone him at: Financial Management Selection, 21 Cork Street, London W1X 1BB (Tel: 01-439 6911)

**Financial
Management
Selection**

Specialist Search and Selection Consultants

FINANCIAL CONSULTANT TO THE CHIEF EXECUTIVE

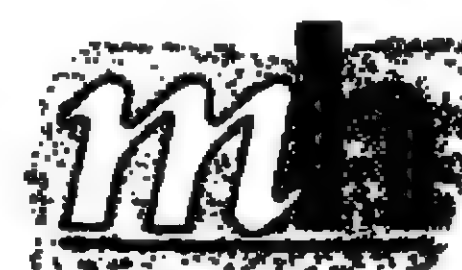
Age: 30-45

Salary: c.£35,000 + benefits

Our client is a major publicly quoted financial services group with an expanding portfolio of business. The Chief Executive wishes to appoint a Senior Manager reporting directly to him, responsible for a team monitoring and advising on internal operations and financial systems as well as regulating compliance with the new legislation governing the financial services industry.

Ideally you will be a chartered accountant with direct experience of the personal insurance and financial services areas, with an ability to manage small multi-disciplinary teams. Reporting at the highest levels you will command a position of influence and significance on wide areas of the group's activities. This is a position of trust and responsibility and only those with a high level of integrity and professionalism should apply.

Candidates should write in the first instance to me, Robin Witheridge, consultant to the group, enclosing a curriculum vitae. All applications will be treated in the strictest confidence and your details will not go forward until you have been fully briefed and have given your consent.



Robin Witheridge
Mervyn Hughes International Limited
63 Mansell Street, London E1 8AN

FINANCE MANAGER

New Company - New Technology Launch
Salary + Bonus + Share Options

A new, substantially funded company, based in West London, has just been founded to exploit in Europe some new industrial process technology, well proven overseas, in a large but fragmented marketplace.

The initial sales, marketing and technical team is already in place and enough progress has already been made in the market to demand a full-time finance executive to support it.

The new finance manager will be required to control the new operation, look after its cash and do its books - but, whilst ensuring that these matters are tackled in the most sophisticated way, he or she can also look forward to the prospect of supporting the Chief Executive in the acquisition of the UK (and later in France and Germany) which are part of the company's growth strategy. There is every opportunity to grow with the company.

The man or woman recruited will be professionally qualified, unlikely to be much over 30, experienced in the audit and controllers function and with a good knowledge of treasury and corporate finance. An ability to speak French would be a great advantage - and an international outlook at least is vital.

The Company's view of remuneration is that it should be heavily related to results. Basic salary therefore is unlikely to be more than £20,000 plus a car and medical insurance, but substantial share options are available, plus a performance-related bonus. Relocation expenses if necessary, will be met.

Please send a brief C.V. quoting ref 402 to:
T. L. Roberts, Director, Associates in Advertising,
Columbia House, 69 Aldwych, London WC2B 4DX.



CHIEF ACCOUNTANT

c.£23,000 + car
Thames Valley

Our client is an autonomous trading division of a large PLC with a turnover in excess of £70 Million p.a. They wish to recruit a qualified accountant, aged between 28 and 35 with at least 3 years experience in managing a substantial accounts function.

Reporting to the Finance Director the successful applicant will be responsible for the Financial and Management Accounting functions working to strict reporting deadlines. Candidates must have a 'shirt-sleeves' approach to their work and a wide exposure to the use and development of computerised accounting systems.

With responsibility for 35 staff, good management skills are essential. Experience of working in a multi-branch environment would be a distinct advantage.

For further details please contact
Robert Morgan on 01-583 0073 or
01-870 3037 (outside office hours).

BADENOCH & CLARK

THE FINANCIAL & LEGAL RECRUITMENT SPECIALISTS
16-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4
No. 6 LLOYDS AVENUE, LONDON EC3.

High Calibre Accountants

City. To £30,000, Car & Banking Benefits

Our continuing expansion now calls for the recruitment of three very bright "Specialist Accountants" with high levels of technical expertise, to join our Group Finance Department which reports to our Group's senior management. This department has a central role in all aspects of financial control and reporting with a view to providing the necessary information to maximise the Group's potential. It is a stimulating and fast-growing environment. Each appointment will be at a Management level, reporting to our Group Accountant.

Treasury Accountant

Responsible for monitoring the Group's risk and use of capital. This will include measuring the return on capital, assessing the Group's capital adequacy, forecasting future requirements for capital, and the definition and measurement of risk in all our diverse areas of operation.

Compliance Accountant

Responsible for ensuring that the Group and its component companies comply with all regulatory requirements. This will involve the development of a detailed knowledge of finance sector regulatory bodies both in the UK and overseas. This role, as well as providing technical advice to operating areas, will include evaluation and development of the Group's accounting policies.

Financial Accountant

Responsible for the consolidation of the Group's financial accounts and their presentation, as well as the provision of financial information to external agencies. This will involve considerable liaison with the Group's auditors and the provision of technical accounting support to subsidiaries.

Applicants should be qualified accountants with 2/3 years' relevant post-qualification experience, who have the desire to succeed in a challenging environment. Salaries will be negotiable up to £30,000 according to experience with a fully-expensed car and benefit package including profit share, mortgage subsidy and BUPA.

Please write with full CV to:
Tony Hatton-Gore, Personnel,
Kleinwort Benson Limited,
10 Fenchurch Street, London, EC3M 3LB.

Kleinwort Benson Group

High-growth US Computer Company

Thames Valley

£25K-£35K + Car

Our client is the European computer marketing division of a \$2.5 billion American electronics company. In seven years the corporation has created a \$1 billion computer division.

Growth has been dramatic at 100% per annum, creating an extremely dynamic operating environment and exciting opportunities for quick thinking, highly capable individuals.

The European HQ and the UK operation have been recently consolidated and relocated to the Thames Valley area, to new high-tech premises.

The Company is now structuring the finance function to respond to the demanding business level both in the UK and Europe and has identified a need for the following:

UK FINANCIAL CONTROLLER £30K-£35K + Car

Reporting to the European Controller and the UK Managing Director with a team of 14 people you will be responsible for the total finance function MIS and personnel. It is a pro-active role with high information demands to tight deadlines.

The successful individual will be aged 33-45, a graduate accountant (possibly MBA) mature, and commercially well experienced.

The general benefits for both positions include non contributory portable pensions, BUPA, PHI, and full expensed car packages.

If you have the high qualities required to satisfy my client, please submit your cv to: Wayne Thomas, Executive Division, Michael Page Partnership, Kingsbury House, 6 Sheet Street, Windsor, Berkshire SL4 1BG.

EUROPEAN ACCOUNTING MANAGER £25K-£30K + Car

Reporting to the European Controller with a staff of 2, you will be responsible for the monthly consolidation, review and analysis, of the European subsidiaries. In particular you will be expected to develop the European planning, budgeting and forecasting activity. Some European travel will be involved but will not be excessive. The successful candidate will be 28-35, a graduate accountant (possibly from public practice) with an international leaning.



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Lynton

Company Secretary

c£30,000 p.a. plus car
London SW1

Our client is the recently merged Lynton Property & Reversionary PLC, a substantial and successful international group specialising in top quality property investment and development.

Their vacancy is for a qualified Company Secretary responsible to the Financial Director primarily for statutory duties and contractual matters and also for personnel, office management and some accounting.

The job calls for a meticulous and well-ordered approach, attention to detail and inter-personal sensitivity. A background in the head office of a property or investment Plc would help.

Applicants up to their mid-forties are asked to write, quoting reference 1516, with a full CV, details of current earnings and a daytime telephone number to:-

BinderHamlyn

MANAGEMENT CONSULTANTS
Trevor Austin, Executive Selection Division
Binder Hamlyn Management Consultants
8 St Bride Street, London EC4A 4DA

Deputy Managing Director

International Company

London Base

from £35,000 + car

A rapidly growing small international company wishes to strengthen their European operations with a strong senior financial executive.

Besides normal advice to the Board, responsibilities include the preparation of future development plans and the provision of prompt worldwide management information. The emphasis is upon strong commercial management.

The ideal candidate is an FCA or FCMA aged around 35 to 40.

Minimum criteria includes

knowledge of manufacturing and appropriate financial controls. Key personal qualities include enthusiasm and the ability to strongly follow through to manage and solve problems. An understanding of all business disciplines is essential.

The remuneration package is based on a salary of around £35,000 plus bonus plus car plus benefits. There is potential for equity.

Roland Orr & Partners

Management Consultants

12 New Burlington Street London W1X 1PF Telephone 01-439 6891

Please write in confidence to R N Orr, quoting Ref. M3481 or telephone for further information.

High Calibre Chartered Accountant Financial Services

Southern England

Package c£25,000 + Car

Our client's substantial presence in the UK and overseas gives it the distinction of being one of the world's premier financial services groups. They now seek an individual of exceptional ability and potential to be responsible for the preparation of financial and management accounting information for the group's major operating company.

Reporting to the Chief Accountant and supported by a small professional team the successful candidate will be responsible for monitoring the company's financial position as well as providing financial advice and control. This appointment is a key accounting role within the company and, as such, you will be an important member of the senior financial management team.

Candidates should be Graduate Chartered Accountants with at least two years' experience outside the profession ideally gained with a major international Plc. Naturally, sound technical ability is assumed but, in addition, considerable importance is placed on a strong personal presence, lively commercial awareness and well developed management skills. Career prospects are outstanding.

If you have the determination and ambition our client requires, contact Mark Carrigan ACA on 0703 223406, or write to him enclosing a comprehensive CV at Michael Page Partnership, 144 Avenue Road, Southampton, Hampshire SO2 1BE.



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Newly Qualified

Accountants seeking recognition ...

MERCHANT BANKING

Corporate Finance

Swaps Accountant

This blue-chip British merchant bank is one of the City's most prominent Corporate Finance specialists. The need to grow with increasing business volumes has resulted in the current position which represents a superb entry-point for the "Big 8" trained Chartered Accountant to be fully involved in the team's Corporate Finance activities - particularly floatations, listings, mergers, and acquisitions. To sustain the team's excellent reputation in today's highly competitive market you will need to demonstrate a high level of commercial awareness and first class achievement levels to date.

Our client is a prime name U.K. bank, with a high profile in both commercial and investment banking.

The continued success of its trading function has created an excellent opportunity for a newly qualified Accountant. As a key member of a professional team you will take responsibility for assessing all aspects of the bank's interest rate and currency swap activities.

Developing accounting policies for new products the successful candidate must be an excellent communicator capable of dealing confidently at senior levels within the bank.

For further information please contact
Felicity Hother or Anita Harris on 01-606 1706 or send a C.V. to
Anderson, Squires Ltd., 127 Cheapside, London EC2V 6BU.

Financial Recruitment Specialists

Anderson, Squires

Head of Business Support Services

International Accountancy Firm - London - Package to £45,000

Help Businesses think big...

Our client is a prestigious international firm of chartered accountants which, in addition to a wide range of major-name clients, specialises in providing client businesses with the planning, monitoring, accounting and financial management services so essential to support their growth.

The demand for these support services has increased dramatically and, as a result, our client wishes to appoint a HEAD OF BUSINESS SUPPORT - a person with the drive, management qualities and assertiveness to head the Business Support Unit and market its services to a broadening client base.

Whether you are an accountant or consulting professional, you'll probably be 30-35 and have a background in the provision of financial, commercial or professional services.

Certainly, you will hold a senior level appointment at the moment - and feel at ease in a corporate team, where your incisive personal style will enable you to sell our client's services, direct the Unit's growth, and exercise overall technical control.

If you have the leadership qualities required by this post and ideally an easy familiarity with microcomputers, this could well be a crossroads in your career with a direct route to partnership within a matter of months.

To find out more about this major opportunity in which the salary will directly reflect your age, experience and personal performance, please send your career details, in confidence, to

Juliet Connock, Michael Page Partnership,
39-41 Parker Street, London WC2B 5LH.



...and grow big too

Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Finance Director

Midlands

£35,000 + Equity + Car

Our client is a well established, highly profitable, specialist manufacturing company in the food industry. Its recent history of rapid organic growth will lead to a Stock Exchange flotation in the early part of 1988.

The newly-created position of Finance Director, entailing responsibility for finance and data processing, will be essentially a strategic role, concentrating on long-term business development. The initial brief will be to steer the business through the flotation procedure, subsequent to which, the successful applicant will be expected to work very closely with the Managing Director in the areas of acquisitions and City liaison.

Candidates, aged 32-45, should be Qualified Accountants, with a strong background in strategic analysis, together with highly developed interpersonal skills and commercial awareness. Previous experience of acquisition appraisal and liaison with institutions is essential. In addition to the negotiable salary, an excellent benefits package and relocation facilities are available.

Interested applicants should write to
Alan Dickinson ACMA at
Bennetts Court, 6 Bennetts Hill,
Birmingham B2 5ST (telephone:
021-643 6255).



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Group Finance Director

East Midlands

Min £30,000 + Equity + Car

Our client is a group of companies engaged in manufacturing and is a market leader in its field. A history of rapid growth and profitability is expected to result in a successful USM flotation, in the near future.

Working closely with the Managing Director the successful applicant will assume total responsibility for the financial control of the group and play a leading role in its day-to-day management. Specific duties will include financial and strategic planning, business development, liaison with the City and preparation for the flotation. A heavy involvement will also be required in the identification of potential acquisitions and the subsequent negotiations.

Candidates, aged 30-40, should be qualified accountants with a strong technical background together with highly developed inter-personal skills and commercial awareness. The ability to command respect and present a professional corporate image to financial institutions is a prerequisite.

A substantial remuneration package including equity participation, full relocation expenses and other benefits is offered. Applicants should write to Rod Shaw, quoting ref. 5012, at

Michael Page Partnership,
Imperial Building, Victoria Street,
Nottingham NG1 2EX (0602) 483480.



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

International Auditors

UK or European Base

£20,000 - £35,000

Our client, a US high technology multinational with European Headquarters based in Switzerland, is seeking to strengthen its European operations by the recruitment of two additional International Auditors.

Reporting to the Audit Manager, the successful candidates will undertake a variety of assignments to include financial audits, analyses of operational procedures/controls and special investigations. Significant travel in Western Europe will be necessary, with a return to home base at weekends. Candidates may be based in London or a major European city.

Applicants, qualified accountants, should have a minimum of three years' auditing experience, ideally gained within an international firm of public accountants.

Strong communicative skills coupled with fluency in English and a good working knowledge of German or Italian are essential requirements.

These positions offer excellent line management prospects and a high level of exposure to an international market. The attractive salary packages will be negotiable and commensurate with age and experience.

Interested candidates should contact Ivor N. Alex ACA on Paris (331) 4070 0036 at Michael Page France, 19 Avenue George V, 75008 Paris, France or Warwick Holland on London 01-831 0431 at Michael Page International, 39-41 Parker Street, London WC2B 5LH. Please enclose a comprehensive curriculum vitae with your application, quoting reference INA/1241.



Michael Page International

Recruitment Consultants

London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

TAX CONSULTANCY IN THE NORTH EAST

NEWCASTLE AND MIDDLESBROUGH
UP TO £25,000 + CAR

Encouraging signs of economic upturn are leading to further growth in demand for our tax services in the North East.

Led by six tax partners, our experienced team of specialists is the largest tax practice in the region. It is actively engaged on exciting tax consultancy assignments for new and existing clients, including a wide range of rapidly developing and modern industries.

To support this growth, we have attractive career opportunities for tax consultants with partnership potential to join our offices in Newcastle and Middlesbrough.

You should be a Chartered Accountant or Inland Revenue Inspector (P) with at least 3 years corporate tax experience. You must be able to demonstrate the business awareness and communication skills that are the hallmark of our distinctive approach to continuous client service.

You will benefit from extensive in-house training programmes to develop and broaden your technical knowledge and management skills. Most of these courses are held on a national basis to enable you to meet and exchange views with people from all parts of the firm.

Wherever you may be working now, you will find that you will enjoy the distinctive quality of life in the North East, where we will offer you exciting career prospects in a dynamic international firm.

These appointments command an attractive salary with full range of benefits including a car and, where applicable, a generous relocation package.

Please telephone or write to: Esme Statters, Tax Staff Partner, Price Waterhouse, Sun Alliance House, 35 Mosley Street, Newcastle-upon-Tyne NE99 1PL.
Tel: (091) 232 8493

Price Waterhouse

Offices in: London, Aberdeen, Birmingham, Bristol, Cardiff, Edinburgh, Glasgow, Leeds, Leicester, Liverpool, Manchester, Middlesbrough, Newcastle, Nottingham, Southampton and Windsor. Associated firms in Ireland and the Channel Islands.

FINANCIAL DIRECTOR DESIGNATE

West Yorkshire

£25K, bonus, car, pension, BUPA
Age Indicator 30-40 yrs

This privately owned, £8 million pa, textile company has recently re-organised to take advantage of the excellent opportunities which exist in its speciality sector of the industry.

A top flight professional, fully qualified and computer literate, is needed to provide sound financial vision and business acumen in the development of strategy and the improvement and integration of computerised management information systems.

The successful candidate must have a broad financial experience gained within a manufacturing environment and must have the determination to plan, organise and lead the financial department, operating within a very competitive marketplace.

Excellent remuneration and career prospects, coupled with the challenge of making a personal contribution to the direction of the company, will provide an outstanding incentive.

For further details and an application form, please write to Mr V Burke, Senior Consultant - Human Resources, 3i Consultants Ltd, 34 Park Cross Street, Leeds LS1 2QH, or telephone Leeds (0532) 459469 (24-hour reply service), quoting Ref: NR700.



3i Consultants Ltd
Human Resources Division

Management Challenges on a European Scale

J. I. Case is one of the world's leading manufacturers of agricultural and construction equipment, with major interests in Europe including assets of \$1.5 billion, 15,000 employees, twelve manufacturing plants and over 2,000 dealers and company stores. Case is part of Tenneco, one of the fifty largest industrial companies in the world.

We need to fill two key positions based at our European headquarters in Walton-on-Thames, Surrey. Both report to the Financial Controller, Europe.

MANAGER, PRODUCT ANALYSIS, EUROPE
circa £21,500 + Car

Your main responsibilities in this position will include monitoring product costs, pricing and margins; maintaining and documenting transfer price application; and representing Finance in product planning activities.

Applicants for this challenging position will have a record of success in these fields and experience in a manufacturing environment.

MANAGER, POLICIES & PROCEDURES, EUROPE
circa £21,500 + Car

You will be responsible for developing, implementing and maintaining standard policies, procedures and methods to ensure effective controls and administrative rationalisation. This role offers a particular challenge created by the recent merger of three major companies with diverging policies and procedures. Candidates will show a record of success in this area and preferably have experience in auditing.

Applicants for both positions will be computer-literate accountants with a professional qualification (ACA, ACCA, ACMA or equivalent). International experience and familiarity with U.S. accounting and reporting principles would be a decided advantage.

In addition to the salary and car we offer a contributory pension scheme, 25 days annual leave, free BUPA membership and other benefits. Career development prospects are excellent. If you meet our requirements, please write, in confidence, with a comprehensive CV and your contact telephone number, to:

J. I. Case
A Tenneco Company



Philip Page, J. I. Case Europe Ltd,
Case House, P.O. Box 89, 85/89 High Street,
Walton-on-Thames, Surrey, KT12 1DL.
Please quote ref: A1.



FINANCE DIRECTOR

North West

£25,000 + car

+ usual major company benefits

Our client is a sales orientated manufacturing company with an annual turnover in excess of £20 million. Supported by a substantial international parent the company is now strengthening the management team to support future development of the business.

The company wish to appoint a Finance Director who will report to the Managing Director, to take responsibility for the financial control and performance of the company and for providing financial guidance to the Board. The Finance Director will be expected to make an active contribution in all major commercial decisions.

Candidates, who will be aged between 32 and 40, must be qualified accountants who are familiar with computerised accounting systems, and have some experience in the manufacturing sector.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2839 to John Scarisbrick, Executive Selection Division.

Touche Ross
The Business Partners

P.O. Box 500, Abbey House, 74 Mosley Street, Manchester M60 2AT. Telephone: 021-228 3456.

Programme Cost Controller

Television, film production or accounting experience.

Channel Four offers an innovative, selective television service to the discriminating viewer. We commission programmes on the basis of the merit and cost of the proposal.

We now wish to appoint a commercially-minded person to our Programme Cost Control function, which forms part of the Finance Department. This team acts as a link between that Department, the Acquisitions Department, Commissioning Editors and independent producers. An important aspect of the role will be reviewing, discussing and monitoring budgets and actual expenditures with Independent Producers and film makers. Some time will need to be spent on location.

Excellent communication skills are essential, as is the relevant experience.

This is a permanent position, with the range of benefits associated with a leading television company.

Please write, enclosing career details and quoting Ref. No: MB5 to the Personnel Department, Channel Four Television Company Limited, 60 Charlotte Street, London W1P 2AX.

Applications should be submitted by October 14th.



Channel Four is an equal opportunities employer.

CHANNEL FOUR TELEVISION

EUROPEAN TRAVELLERS

ACA'S 22-25

neg. to £25,000

Calling at PARIS, COPENHAGEN, MILAN, BARCELONA, STOCKHOLM, OSLO, BRUSSELS and DUBLIN!

Our Fortune 500 clients based on all sides of LONDON would like to hear from qualified, graduate young men and women aged 22-25 with good academic backgrounds who wish to make a career with major UK and US multinationals.

A second EUROPEAN language is preferable but not ESSENTIAL! Travel percentages vary enormously but we are experts in introducing you to the most relevant opportunities.

Your TRAVEL AGENT is:-

George D. Maxwell
Managing Director
ACCOUNTANCY APPOINTMENTS
EUROPE
1-3 Mortimer Street
London W1N 7RN
Tel: 01-680 7729/7695 or
01-637 5277 ext. 261/262



Handwritten note: J.P. 11/10/87

The sky's the limit...

Compare your view of the future with the exciting career Shell could offer you in Financial Management.

We are one of the world's largest, most international and profitable organisations.

Our operating companies enjoy a high degree of autonomy and within this framework Shell offers you an opportunity to play an important part in decision-making, working in a closely-knit management team.

In the North West, our refineries, research and marketing operations perform at the leading edge of technological progress.

Your future could take you to many parts of the Group's operations, working on an ever diversifying range of Shell activities.

You may also find opportunities to pursue your career at the international level, where Shell operates in 120 different countries.

You will be given real, personal responsibility for the growth and development of the company within which you work. Naturally, this will also contribute greatly to the growth of your own stature and standing within the Group.

Shell can offer you the outstanding career options you seek. Consider the following broad alternatives currently available in the North West.

MANAGEMENT ACCOUNTANCY

Articulate self-starters who are looking to progress in a challenging business environment are sought. The successful applicants will participate in general business financial management. Responsibilities will include budgeting, financial planning and analysis together with the interpretation of management information using the most up-to-date computer based systems.

Candidates must be qualified accountants aged 23 - 28 years, who possess commercial realism and are capable of communicating effectively with the most senior and junior levels of management.

FINANCIAL ACCOUNTANCY

Qualified Accountants, preferably with previous financial accounting experience, will be responsible for the preparation of monthly and quarterly accounts with the aid of on-line computer systems. There is potential for involvement in capital expenditure proposals, taxation issues, group and statutory accounting and a broad range of ad hoc responsibilities.

These positions are at management level and applicants with a depth of interpersonal skills are most likely to succeed.

OPERATIONAL ACCOUNTANCY

We seek highly motivated Accountants capable of expanding their business, analytical and communication skills by undertaking appraisal of business

activities in Shell's refining, marketing and chemical sectors, including autonomous subsidiary companies. The end product of these appraisals will be practical recommendations that improve the effectiveness, efficiency and profitability of the business. If you have the personal and analytical skills to operate at this challenging management level you can, in this high profile position, look forward to an interesting and diverse career within the Group.

Financial management at Shell North West. Help us plan a powerful future.



If you are serious about your career as an Accountant and feel you have the potential we seek then contact Christopher French B.Sc. at the Fleet Partnership. He is available for a confidential discussion and to provide details of a programme of local interviews.

the fleet partnership

FINANCIAL RECRUITMENT CONSULTANTS
37/41 Bedford Row, London WC1R 4JH
Telephone 01-831 1001 (24 Hours)

Finance Director Humberside c£27,500 + Bonus + Car

Our client is a £25 million turnover subsidiary of a noted international Group engaged in the manufacture and marketing of fast moving consumer goods. With a substantial capital investment programme and ambitious acquisition plans, the company is ideally placed to meet its objective of continued growth and diversification.

Internal promotion creates the need for a Finance Director who, working closely with the Managing Director, will assume total responsibility for the finance, data processing and company secretarial functions. The initial brief will include the continued development of the company's management information systems, whilst the successful applicant will also be expected to make a positive contribution to the overall management and strategy of the business.

Candidates, aged 30+ will be qualified accountants (ACA, CIMA, CACA), with in-depth experience of financial management in a related computerised manufacturing environment. Individuals will be computer literate and able to demonstrate a high degree of commercial awareness in addition to the ability to thrive in a role requiring a direct hands-on approach combined with the ability to influence the overall direction of the company. Career prospects are excellent.

Comprehensive relocation facilities are available where appropriate. Interested applicants should contact Stephen J. Broadhurst, quoting ref: L8377, at Michael Page Partnership, Leigh House, 28-32 St. Paul's Street, Leeds LS1 2PX. (Tel: 0532 450212).



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

ACA Investment Banking

Corporate Finance

Corporate Finance departments of UK and international investment banks are seeking to recruit high quality young accountants with first rate academic and professional records. Successful candidates will experience exciting deal-orientated atmospheres and work on flotations and M&A; MBO's and small company advice. Applicants should be committed and ambitious, enthusiastic and competitive. Rewards are attractive and career prospects inviting.

Contact Mark Hartshorne

Interested applicants should telephone 01-404 5751, or write to 39-41 Parker Street, London WC2B 5LH.

Compliance

Compliance offers the opportunity for recently qualified ACA's to move to the heart of investment banking. Playing a central role in the development of new financial instruments, the compliance officer will gain an extensive knowledge of all the institution's activities, through close liaison with each department at the most senior level.

Career prospects are excellent, either within compliance, or other business areas. Rewards will not disappoint.

Contact Paul Wilson



Michael Page City

International Recruitment Consultants

A member of Addison Consultancy Group PLC

FINANCE MANAGER

£19,000 + car

This is an opportunity for a recently qualified accountant to join a small dynamic team in the service sector.

The company, based in Westminster, is the leading UK firm of Professional Conference Organisers and part of a rapidly growing PLC. It is looking to expand through both internal growth and external acquisition.

The company, working internationally, provides a high level of service to International Associations, especially in the professional, medical, scientific, finance and industrial fields, and to major Corporate clients.

The successful candidate will have sole responsibility for all accounts preparation and production, and will also be expected to take an important role in the administration and general management of the company.

A good command of French would be useful.

Please apply with CV and recent photograph to:

Box A0678, Financial Times
10, Cannon Street, London EC4P 4BY.

FINANCIAL DIRECTOR

North Wales attractive remuneration package

Our client is a highly successful subsidiary of a major UK Group, engaged in the manufacture of plastic products for the electrical and construction industries. They are well established as the UK market leader in their field and are developing their already substantial overseas markets. Turnover is currently c£25m, increasing via organic growth and acquisition.

The need is for a well balanced and experienced Financial Director to take full responsibility for the financial & data processing functions, whilst making a significant contribution to the company's profit performance and future development plans.

Candidates will already be operating at Board level, preferably within a process manufacturing organisation, capable of demonstrating the ability to operate at the top level in a role of strategic planning and the identification and development of business opportunities. In addition a record of achievement particularly in the areas of manufacturing cost control and the utilisation of advanced computer facilities is seen as essential. It is unlikely that applicants under the age of 35 will have the necessary experience and overall business vision required for this demanding position.

Interested candidates should apply in writing giving career details to date and current earnings to Paul J Blake quoting reference FT0804 at:

QMS Recruitment

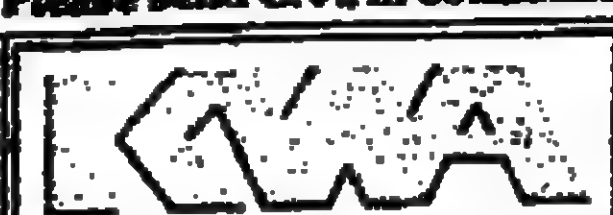
Quorn House, 6 Princess Road West
Leicester LE1 6TP

FINANCIAL CONTROLLER - WEST AFRICA TO £26,000 TAX FREE + BENEFITS

The client a UK based project management company, require a Qualified Accountant (aged 35+) to fulfil a long term contract re-building a major timber plant in West Africa.

Ten years experience of financial management accounting including preparation of budgets and cash flows and a commitment to training of indigenous personnel are pre-requisites.

Please send C.V., in confidence, to: Ken Wilson,



Ken Wilson Associates,
Collingwood Buildings,
Collingwood Street,
Newcastle upon Tyne, NE1 1JF.

ACCOUNTANCY RECRUITMENT SPECIALISTS

FINANCIAL DIRECTOR DESIGNATE (Package c. £25,000)

Fast expanding marketing services company based in Birmingham requires a dynamic experienced accountant (ACA, ACCA, ACMA) to establish new computerised accounting and management information systems. Responsibilities will include cost control and profit maximisation. The successful candidate will need to be resilient, hard working and articulate. The company is a subsidiary of a successful quoted plc and there are possibilities for career development.

Please respond in first instance with full CV to
Alec Graham, Group Finance Director,
55 Catherine Place, London SW1E 6DY

TAXATION ACCOUNTANT

Oil Industry

Herefordshire

Clyde Petroleum is a well established British Independent oil exploration and production company with a wide spread of interests. In response to recent growth and further planned expansion, both in the UK and abroad, we have created a new position which provides an exceptional opportunity to develop an effective in-house taxation function.

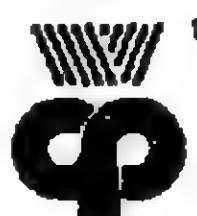
The Taxation Accountant will be responsible for the co-ordination of UK and international tax reporting and compliance. There will also be significant involvement in economic evaluations and investment proposals, with a major emphasis being placed on tax planning. An imaginative and commercial approach is essential, together with the ability to communicate effectively, both within the company and with external advisors.

Candidates should have a strong general tax background and specific experience of the UK Oil and Gas industry, although not essential, would be an advantage.

The salary is negotiable according to experience and an attractive benefits package will be offered. The group head office of Clyde Petroleum is located in Herefordshire and reasonable relocation expenses to this most pleasant part of the country will be met.

Please write in confidence to:

Mr J. W. Price, CBE, Manager
External Relations, Clyde Petroleum plc
Coddington Court, Coddington, Ledbury, Herefordshire, HR8 1JL



CLYDE PETROLEUM plc



New Products - Banking

ACA/CIMA/CACA

c£21,000 + Car + Mortgage subsidy

This established US Bank seeks a young NEWLY/RECENTLY QUALIFIED Accountant to join its corporate product development team, based in Central London.

Reporting to the Head of Finance, the team monitors profitability of existing products whilst researching and developing new business opportunities in this fast moving and highly competitive market.

Initial duties will include analysing product profitability and competitor activity. This is an excellent opportunity to gain experience of the Financial Services sector, while working in a key area which directly effects the bank's profitability. Very much a 'Front Office' role, career advancement will lead to a Senior Financial or Marketing Management position, or to the dealing room itself.

City experience is not essential. Candidates should be aged 24-28 and be able to demonstrate a high level of achievement in their career to date.

Please contact VIVIENNE SHALL quoting reference 3736 on 01-404 3155 at ALDERWICK PEACHELL & PARTNERS 125 High Holborn London WC1V 6QA (Rec Cons).

**Alderwick
Peachell
& PARTNERS LTD**

MANAGEMENT AUDIT

Salary to £18,000 + benefits and lease car

Unipart with a turnover of around £380 million is amongst Europe's largest and most successful distributors of automotive parts and accessories. The recently privatised Group is expanding and this together with internal promotion has created a requirement for 3 additional Senior Auditors.

Reporting to the Audit Manager the successful applicants will be involved in carrying out reviews of financial and management control systems across all Group activities. In addition considerable time is spent on ad hoc investigations and special projects.

The Management Audit Department is seen by the Group as a key entry point for future finance managers, and as such places considerable emphasis on continued professional development through a system of planned training. Senior Auditors can expect their first move into line positions within 12-18 months.

Applicants aged 26-35 must be graduate qualified accountants presently

working in industry or seeking to make their first move out of the profession. The ability to communicate effectively with management at the highest level is essential as is the desire to work for a Company which is recognised as being a market leader.

An attractive package is offered including competitive salary, bonus, contributory pension, lease car and generous discount on company products. Full relocation assistance will also be provided.

Please send your detailed curriculum vitae together with a hand written covering letter for the attention of:

Mr. W. Kuzminski, Controller Management Audit, Unipart Group of Companies, Unipart House, Cowley, Oxford OX4 2PG. Telephone Oxford (0865) 713454.

UNIPART

Head of Business Support Services

International Accountancy Firm - London - Package to £45,000

Help Businesses think big...

Our client is a prestigious international firm of chartered accountants which, in addition to a wide range of major-name clients, specialises in providing client businesses with the planning, monitoring, accounting and financial management services so essential to support their growth.

The demand for these support services has increased dramatically and, as a result, our client wishes to appoint a HEAD OF BUSINESS SUPPORT - a person with the drive, management qualities and assertiveness to head the Business Support Unit and market its services to a broadening client base.

Whether you are an accountant or consulting professional, you'll probably be 30-45 and have a background in the provision of financial, commercial or professional services.

Certainly, you will hold a senior level appointment at the moment - and feel at ease in a corporate team, where your incisive personal style will enable you to sell our client's services, direct the Unit's growth, and exercise overall technical control.

If you have the leadership qualities required by this post and ideally an easy familiarity with microcomputers, this could well be a crossroads in your career with a direct route to partnership within a matter of months.

To find out more about this major opportunity in which the salary will directly reflect your age, experience and personal performance, please send your career details, in confidence, to:

Juliet Connock, Michael Page Partnership,
39-41 Parker Street, London WC2B 5LH.

...and grow big too

Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Finance Director

Midlands

£35,000 + Equity + Car

Our client is a well established, highly profitable, specialist manufacturing company in the food industry. Its recent history of rapid organic growth will lead to a Stock Exchange flotation in the early part of 1988.

The newly-created position of Finance Director, entailing responsibility for finance and data processing, will be essentially a strategic role, concentrating on long-term business development. The initial brief will be to steer the business through the flotation procedure, subsequent to which, the successful applicant will be expected to work very closely with the Managing Director in the areas of acquisitions and City liaison.

Candidates, aged 32-45, should be Qualified Accountants, with a strong background in strategic analysis, together with highly developed interpersonal skills and commercial awareness. Previous experience of acquisition appraisal and liaison with institutions is essential. In addition to the negotiable salary, an excellent benefits package and relocation facilities are available.

Interested applicants should write to
Alan Dickinson ACMA at
Bennetts Court, 6 Bennetts Hill,
Birmingham B2 5ST (telephone:
021-643 6255).



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Group Finance Director

East Midlands

Min £30,000 + Equity + Car

Our client is a group of companies engaged in manufacturing and is a market leader in its field. A history of rapid growth and profitability is expected to result in a successful USM flotation, in the near future.

Working closely with the Managing Director the successful applicant will assume total responsibility for the financial control of the group and play a leading role in its day-to-day management. Specific duties will include financial and strategic planning, business development, liaison with the City and preparation for the flotation. A heavy involvement will also be required in the identification of potential acquisitions and the subsequent negotiations.

Candidates, aged 30-40, should be qualified accountants with a strong technical background together with highly developed inter-personal skills and commercial awareness. The ability to command respect and present a professional corporate image to financial institutions is a prerequisite.

A substantial remuneration package including equity participation, full relocation expenses and other benefits is offered. Applicants should write to Rod Shaw, quoting ref. 5012, at Michael Page Partnership.

Imperial Building, Victoria Street,
Nottingham NG1 2EX (0602) 483480.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

International Auditors

UK or European Base

£20,000 - £35,000

Our client, a US high technology multinational with European Headquarters based in Switzerland, is seeking to strengthen its European operations by the recruitment of two additional International Auditors.

Reporting to the Audit Manager, the successful candidates will undertake a variety of assignments to include financial audits, analyses of operational procedures/controls and special investigations. Significant travel in Western Europe will be necessary, with a return to home base at weekends. Candidates may be based in London or a major European city.

Applicants, qualified accountants, should have a minimum of three years' auditing experience, ideally gained within an international firm of public accountants.

Strong communicative skills coupled with fluency in English and a good working knowledge of German or Italian are essential requirements.

These positions offer excellent line management prospects and a high level of exposure to an international market. The attractive salary packages will be negotiable and commensurate with age and experience.

Interested candidates should contact Ivor N. Alex ACA on Paris (331) 4070 0036 at Michael Page France, 19 Avenue George V, 75008 Paris, France or Warwick Holland on London 01-831 0431 at Michael Page International, 39-41 Parker Street, London WC2B 5LH. Please enclose a comprehensive curriculum vitae with your application, quoting reference INA/1241.



Michael Page International

Recruitment Consultants
London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

TAX CONSULTANCY IN THE NORTH EAST NEWCASTLE AND MIDDLESBROUGH UP TO £25,000 + CAR

Encouraging signs of economic upturn are leading to further growth in demand for our tax services in the North East.

Led by six tax partners, our experienced team of specialists is the largest tax practice in the region. It is actively engaged on exciting tax consultancy assignments for new and existing clients, including a wide range of rapidly developing and modern industries.

To support this growth, we have attractive career opportunities for tax consultants with partnership potential to join our offices in Newcastle and Middlesbrough.

You should be a Chartered Accountant or Inland Revenue Inspector (P) with at least 3 years corporate tax experience. You must be able to demonstrate the business awareness and communication skills that are the hallmark of our distinctive approach to continuous client service.

You will benefit from extensive in-house training programmes to develop and broaden your technical knowledge and management skills. Most of these courses are held on a national basis to enable you to meet and exchange views with people from all parts of the firm.

Wherever you may be working now, you will find that you will enjoy the distinctive quality of life in the North East, where we will offer you exciting career prospects in a dynamic international firm.

These appointments command an attractive salary with full range of benefits including a car and, where applicable, a generous relocation package.

Please telephone or write to: Esmee Slattery, Tax Staff Partner, Price Waterhouse, Sun Alliance House, 35 Mosley Street, Newcastle-upon-Tyne NE99 1PL.
Tel: (091) 232 8493

Price Waterhouse

Cities: London Aberdeen Birmingham Bristol Cardiff Edinburgh Glasgow Leeds Leicester Liverpool Manchester
Middlesbrough Newcastle Nottingham Southampton and Director Associated firms in Ireland and the Channel Islands

FINANCIAL DIRECTOR DESIGNATE

West Yorkshire

£25K, bonus, car,
pension, BUPA.
Age Indicator 30-40 yrs

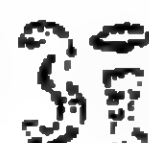
This privately owned, £6 million pa. textile company has recently re-organised to take advantage of the excellent opportunities which exist in its speciality sector of the industry.

A top flight professional, fully qualified and computer literate, is needed to provide sound financial vision and business acumen in the development of strategy and the improvement and integration of computerised management information systems.

The successful candidate must have a broad financial experience gained within a manufacturing environment and must have the determination to plan, organise and lead the financial department, operating within a very competitive marketplace.

Excellent remuneration and career prospects, coupled with the challenge of making a personal contribution to the direction of the company, will provide an outstanding incentive.

For further details and an application form, please write to Mr V Burke, Senior Consultant - Human Resources, 31 Consultants Ltd, 34 Park Cross Street, Leeds LS1 2QH, or telephone Leeds (0532) 459469 (24-hour reply service), quoting Ref: NR/700.



31 Consultants Ltd
Human Resources Division

Management Challenges on a European Scale

J. I. Case is one of the world's leading manufacturers of agricultural and construction equipment, with major interests in Europe including assets of \$1.5 billion, 15,000 employees, twelve manufacturing plants and over 2,000 dealers and company stores. Case is part of Tenneco, one of the fifty largest industrial companies in the world.

We need to fill two key positions based at our European headquarters in Walton-on-Thames, Surrey. Both report to the Financial Controller, Europe.

MANAGER, PRODUCT ANALYSIS, EUROPE
circa £21,500 + Car

Your main responsibilities in this position will include monitoring product costs, pricing and margins; maintaining and documenting transfer price application; and representing Finance in product planning activities.

Applicants for this challenging position will have a record of success in these fields and experience in a manufacturing environment.

MANAGER, POLICIES & PROCEDURES, EUROPE
circa £21,500 + Car

You will be responsible for developing, implementing and maintaining standard policies, procedures and methods to ensure effective controls and administrative rationalisation. This role offers a particular challenge created by the recent merger of three major companies with diverging policies and procedures. Candidates will show a record of success in this area and preferably have experience in auditing.

Applicants for both positions will be computer-literate accountants with a professional qualification (ACA, ACCA, ACMA or equivalent). International experience and familiarity with U.S. accounting and reporting principles will be a decided advantage. In addition to the salary and car we offer a contributory pension scheme, 25 days annual leave, free BUPA membership and other benefits. Career development prospects are excellent. If you meet our requirements, please write, in confidence, with a comprehensive CV and your contact telephone number, to:

J I Case
A Tenneco Company



Philip Page, J. I. Case Europe Ltd.,
Case House, P.O. Box 89, 85/89 High Street,
Walton-on-Thames, Surrey, KT12 1DL.
Please quote ref: A1.



FINANCE DIRECTOR

North West

£25,000 + car
+ usual major company benefits

Our client is a sales orientated manufacturing company with an annual turnover in excess of £20 million. Supported by a substantial international parent the company is now strengthening the management team to support future development of the business.

The company wish to appoint a Finance Director who will report to the Managing Director, to take responsibility for the financial control and performance of the company and for providing financial guidance to the Board. The Finance Director will be expected to make an active contribution in all major commercial decisions.

Candidates, who will be aged between 32 and 40, must be qualified accountants who are familiar with computerised accounting systems, and have some experience in the manufacturing sector.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2839 to John Scarisbrick, Executive Selection Division.

Touche Ross
The Business Partners

P.O. Box 500, Abbey House, 74 Mosley Street, Manchester M60 2AT. Telephone: 021-228 3456.

Programme Cost Controller

Television, film production or accounting experience.

Channel Four offers an innovative, selective television service to the discriminating viewer. We commission programmes on the basis of the merit and cost of the proposal.

We now wish to appoint a commercially-minded person to our Programme Cost Control function, which forms part of the Finance Department. This team acts as a link between that Department, the Acquisitions Department, Commissioning Editors and independent producers. An important aspect of the role will be reviewing, discussing and monitoring budgets and actual expenditures with independent Producers and film makers. Some time will need to be spent on location.

Excellent communication skills are essential, as is the relevant experience.

This is a permanent position, with the range of benefits associated with a leading television company.

Please write, enclosing career details and quoting Ref. No: M85 to the Personnel Department, Channel Four Television Company Limited, 60 Charlotte Street, London W1P 2AX.

Applications should be submitted by October 14th.



Channel Four is an equal opportunities employer.

CHANNEL FOUR TELEVISION

EUROPEAN TRAVELLERS

ACA'S 22-25

neg. to £25,000

Calling at PARIS, COPENHAGEN, MILAN, BARCELONA, STOCKHOLM, OSLO, BRUSSELS and DUBLIN!

Our Fortune 500 clients based on all sides of LONDON would like to hear from qualified, graduate young men and women aged 22-25 with good academic backgrounds who wish to make a career with major UK and US multinationals.

A second EUROPEAN language is preferable but not ESSENTIAL! Travel percentages vary enormously but we are experts in introducing you to the most relevant opportunities.

Your TRAVEL AGENT is:-

George D. Maxwell
Managing Director
ACCOUNTANCY APPOINTMENTS
EUROPE
1-3 Mortimer Street
London W1N 7TH
Tel: 01-580 7739/7695 or
01-437 5277 ext. 281/282



Compliance Officers

The Chartered Association of Certified Accountants

London £20,000-£25,000 + Car

The Practice Regulation Unit is being set up by the Association to enable it to operate as a Recognised Professional Body under the Financial Services Act. The Association now seeks to appoint two Compliance Officers.

Ideally candidates will be qualified Accountants with recent professional experience, good organisational ability, and the maturity to deal with individuals at all levels.

These challenging roles will involve setting up new systems, monitoring, and advising members on their investment business. Travel throughout the United Kingdom is an integral part of this position. Age will not be a barrier.

Contact Paul Wilson or Nick Root on 01-404 5751, or write enclosing a full curriculum vitae to them at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City
International Recruitment Consultants
A member of Addison Consultancy Group PLC

SENIOR GROUP ACCOUNTANT

THAMES VALLEY

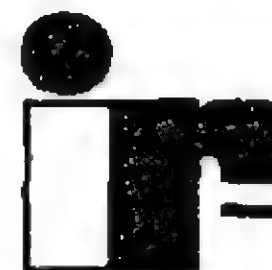
TO £25,000 PLUS CAR

Our client is a major blue chip company, a world leader in its specialist field. The Group is expanding rapidly by acquisition and has major manufacturing sites in the UK and overseas.

They are now looking for a senior financial accountant to be involved in a broad range of activities at Group level. You will be responsible for the preparation of management and financial accounts and the review of information and forecasting for the Board. You will be involved in the development of Group Accounting policies and ad hoc project and acquisition work.

This is a very high profile role and the company is looking for candidates who will be capable of quick progression within the Group and who will be of senior management calibre. You will probably be a graduate with a big firm background and two or three year's post-qualification experience.

Candidates looking for a progressive commercial career should apply in confidence, to Vivienne Hines, on 01-629 3555 or write to 70-71 New Bond Street, London W1.



Brian Ingram Associates
70/71 New Bond Street, London W1 9DE

FINANCIAL MANAGEMENT STOCKBROKING

£30k PACKAGE

LONDON

Financial Clearing and Services (UK) Ltd (FICS) is an innovative securities settlement organisation formed by Security Pacific National Bank and Hoare Govett to meet the market challenges caused by deregulation of The Stock Exchange.

We are currently seeking qualified CAs/MBAs with previous experience within the financial sector who wish to pursue a career within a challenging environment where quality performance will be highly rewarded.

We offer an initial package to include:

- * Profit Sharing Scheme
- * Mortgage Subsidy
- * Private Health Scheme
- * Non-contributory Pension Scheme



A Member of The Stock Exchange

Please send a Curriculum Vitae to:

Jackie Osborne
Financial Clearing and Services (UK) Ltd
Heron House, 319/325 High Holborn
London WC1V 7PB

Business Planning and Control with Board Potential

West Midlands

to £20,000 + car

This is a rare opportunity for an experienced business/financial analyst to play an influential role in the continued development of successful engineering companies in Great Britain with over 30 associate companies throughout the world and its Headquarters in Vienna.

This newly created position includes responsibility for cost and financial analysis, planning, and management accounting. The introduction and establishment of computerised cost control and financial analysis systems is a key task, together with the development of routine reporting systems.

Candidates should possess a good degree and sound grasp of accountancy procedures gained in manufacturing industries. Experience must include

analysis of business and project costs from basic contact at shop floor level to ultimately reporting at Board level.

This position will appeal to enthusiastic, imaginative candidates who can demonstrate their commitment to implementing new systems and procedures, and who possess the understanding and commercial sense to advise on and participate in the basic decisions of the business. Prospects for short term advancement to a Board position are excellent, and in addition to a negotiable salary, assistance with relocation costs will be provided, where appropriate.

Please write or telephone for an application or send detailed CV to Philip Guy at the address below, quoting reference FBM/1515/1/FL.



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CHIEF ACCOUNTANT—CONTRACT HIRE

£21k + BONUS + CAR

Arlington Contracts, a rapidly expanding Contract Hire subsidiary of Unigate PLC and based in North London, requires a qualified Chief Accountant (preferably ACA).

Scope of the job includes:—

- Full responsibility for the Accounts Department, controlling a staff of 15 people, supported by on-line Digital computer systems.
- Timely preparation of the monthly accounts package and management information reports.
- Budget preparation and analysis.
- On going management support to the Managing Director on a daily basis.

Excellent remuneration package, including profit related bonus and company car.

Preference will be given to applicants who can demonstrate good man management skills and experience working with both on-line computer systems and IBM PC packages (Lotus etc).

Applications to:
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Personnel Director
Arlington Motor Holdings PLC
Arlington House
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Stevenage
Herts SG1 3NF

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Shadow UK owns the Teco and Free Teco, Italy for financial/admin. functions inc. career/when sales (No. 1) Wilson/Hessell Ltd. supervision computerised ledgers/payroll. Also Mose Computers, selling IBM New, shadow offices near Heston. Write to J. Britton, Director, Shadow UK, reporting to Financial Controller, response. Hampton Farm Ind Est, Feltham, Middx.

Financial Controller

£30,000 + Car
Central London

ACA's 28+

- ◆ Post with Partnership Potential
- ◆ Fast-Growing Practice
- ◆ Excellent Client Base
- ◆ Based in London, West End

Our client is a fast growing "top 40" firm of chartered accountants seeking to recruit a young financial controller. The role will include the duties of partnership secretary and cover the firm's offices in London and the Home Counties. Candidates should have good academic and professional examination records and have at least two years' controllership experience in a medium sized company or partnership.

For more information, please contact **George Ommrod B.A. Oxon** or **Stephen Hackett B.A. (Oxon)** on 01-836 9501 or write with your copy of your C.V. to our London office quoting reference No. 8020



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Accountants, qualified or partly-qualified, with some EDP exposure and preferably some experience of systems design/implementation, are invited to consider careers in an international banking institution with well-established presence in over 70 countries.

Opportunities currently exist in:

- * Audit/financial monitoring of worldwide Foreign Exchange Dealing Room Operations and Settlement Department.
- * Other areas of the Bank.

Non-accountants with relevant foreign exchange and banking experience may also be considered.

These initial assignments may be in the UK and hence UK nationality/right of residence is preferred. Fluency in English, good communication skills and the ability to motivate oneself and others are essential. Knowledge of other languages will be an advantage as will overseas work experience.

Maximum age 40, post student contract experience minimum 5 years. Please write, with CV and passport size photograph to Box No. AO676.

Financial Times, 10 Cannon Street,
London EC4A 4BY.

FINANCE DIRECTOR

YOUNG CONTROLLER FOR GROWING PLC

South West

Our client is a rapidly expanding PLC, making the transition to a market-led management philosophy and requiring the responsive and accurate financial reporting of the best and most aggressive companies.

This is a virtual 'green field' situation where a young qualified accountant, very much at home in a manufacturing environment, can create the financial management group that quickly and accurately evaluates costs and variances, reports and analyses sales, and manages cash to maintain growth and investment.

As an exceptional opportunity, the appointment demands an equally exceptional manager - well trained, computer literate, articulate and strong minded - a man or woman seeking a genuinely rare opportunity for personal development. The package will include a company car, private health cover, pension scheme and a salary indicator of £230,000.

Please write quickly, with full CV to:
A.R. Ward, (CRS 499), Lockyer, Bradshaw and Wilson Ltd.,
39-41 Parker Street, London WC2B 5LH.
Please indicate companies to whom your application should not be forwarded.

LBW

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TOKYO SECURITIES CO. (EUROPE) LTD., the wholly owned UK subsidiary of **TOKYO SECURITIES CO. LTD.** of Japan, a MEMBER OF TOKYO STOCK EXCHANGE, is seeking a Manager to deal with our expanding general affairs and accounting business. If you can write and speak Japanese and English, and have substantial experience in accounting business and some experience in foreign exchange transactions, please send your c.v. to us. Salary £14,880 plus discretionary bonus.

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Young Management Accountant

London

to £20,000

At the forefront of British retailing, you'll find Sears plc, commanding a market-leading position with an unrivalled range of famous and respected high street names ranging from Selfridges to Olympus Sport. Together with their strong presence in licensed betting, housebuilding and property investment, you'll find a current Group turnover in excess of £2,500 million.

Sears Financial Services is an established part of the Group, involved in the control and development of Sears credit card. The card can be used in over 1,500 high street shops. Sears Financial Services now require a recently qualified accountant to join the small team in London, and further develop the management accounting function.

Reporting to the Managing Director, your main duties will involve the introduction of financial and management accounting packages on an IBM PC, including model building. In addition there will be on-going involvement with operating companies in developing management accounting systems for the card operation and working on ad hoc projects for the Managing Director.

As a qualified accountant, aged mid 20s, you'll need sound commercial awareness, self-motivation and entrepreneurial flair. Experience in the retail sector would also be very useful.

This is an exceptional opportunity to make a positive contribution to the growth and success of a dynamic young organisation.

Career development is encouraged throughout the Group, and you'll find an outstanding range of benefits, that includes a pension scheme, free BUPA, 5 weeks' holiday and discounted shopping.

Please write with a full CV to Sheila Stirling, Personnel Executive, Sears plc, 40 Duke Street, London W1A 2HP. Alternatively telephone 01-408 1180.



GROUP FINANCE DIRECTOR

CITY

AGE 35-45 YEARS

SALARY CIRCA £50,000

PLUS ATTRACTIVE BENEFITS

Bunge & Co Ltd are part of a major privately owned international Group with substantial UK interests which include international commodity trading, agricultural merchandising and edible oil processing and distribution, turning over £1.1b pa.

Whilst the Group has hitherto been run on a highly decentralised basis a recent review has perceived the need to establish a small central team of Group executives in which the Finance Director will have an opportunity to make a key contribution.

Reporting to the Group Managing Director, he or she will monitor and control the financial and business performance of the UK Group companies including having the responsibility for the introduction of new systems to ensure better utilisation of Group resources.

Applicants who must have a recognised accountancy qualification and preferably a degree, should also have longer term aspirations and the potential to progress to a senior general management position in the Company. Please send a comprehensive CV including full details of your remuneration package to

John Bishop

Director Human Resources

Bunge & Co Ltd

Bunge House, St Mary Axe, London EC3A 8AT.

Investment Accountants

Discover growing success in the unit trust arena

As one of the fastest growing companies in the financial sector, TSB Trust Company has a reputation for exciting and successful ventures. However even by our standards, our unit trust department is something special. In the few years since 1980, we've built up the number of trusts under our control from three to twelve, with more planned over the coming year. At the same time, other funds under management have increased dramatically. Over the last 12 months alone, the amount invested in our unit trusts has risen by around 54%.

Unit Trust Accountant

£21,000 package

Reporting to the Manager, Investment Administration, it'll be up to you to develop, maintain and manage efficient investment accounting systems and procedures for the unit trust funds we control. In this role, an accountancy qualification isn't strictly necessary though you must have a solid background of experience in the investment accountancy field. The ability to make decisions swiftly and to work to tight deadlines is also essential whilst you should be familiar with computer systems.



Assistant Unit Trust Accountant

£15,000 package

You'll be responsible to the Unit Trust Accountant, developing and maintaining consistent accounting procedures for our range of unit trusts. In addition to providing this specialist investment accounting and taxation support, it will also be up to you to ensure that our systems are being used as effectively as possible, introducing new technology where appropriate. As much of your work will be conducted on a project basis, you must be able to organise tasks on hand to meet tight deadlines. You'll also need to have several years experience in an investment accounting environment, during which you've acquired considerable technical expertise.

In both cases, you'll receive an assisted mortgage, profit-share, Christmas bonus, non-contributory pension scheme, subsidised restaurant facilities and use of our active sports and social club. In addition, the Unit Trust Accountant receives free BUPA. You'll also enjoy excellent career prospects when you join one of the fastest growing departments within a swiftly expanding company which is part of the TSB Group.

For an application form, please telephone or write to Pauline Dunn, Personnel Dept, TSB Trust Company Limited, Chilton Place, Andover, Hampshire SP10 1RE. Telephone Andover (0264) 76759 ext. 2161.

Finance director

West Midlands, c£30,000 + car



This senior appointment is with a £35 million turnover division of a major British plc, which manufactures a range of sophisticated electronic equipment for defence and industrial applications. Soon to consolidate on two sites, the business has extremely good growth potential.

Your role will be to take total responsibility for the Divisional Finance and Accounting function. A key responsibility will be to provide professional support and advice to the Divisional Managing Director. This will relate to all areas of the Division's operations and the financial implications of any proposals or decisions, contributing to the maximisation of profit and return on investment. There will be an ongoing need to strengthen control and to ensure the continuous development of management information systems.

Aged up to 40 and a qualified accountant, you will ideally have an engineering/manufacturing background. Experience in a contracting environment would also be an advantage. You should have a strong sense of commercial awareness and the ability to be a leading strategist in the direction of the business.

The remuneration package has the flexibility to accommodate exceptional performers. Write, enclosing a career résumé which includes an indication of present salary, to David Owens, Ref. D251.

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Limited
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City Treasurer

Up to £25k plus benefits and September review

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The Council has a revenue budget of £35m, net expenditure level of £7.4m, a capital programme of £17m and a debt of £75m. The Finance Department has ninety-eight staff.

If you have top public sector financial and corporate management skills and if you are an effective team leader, come and realise your potential here.

Generous leave scheme and relocation package (including mortgage subsidy).

Job details and application forms can be obtained by telephoning (0223) 463235, extension 2100. For a discussion about the job, the Council, the City, speak to Geoffrey Dawson, the Chief Executive (ext. 2100) or Michael Ball, the Deputy Chief Executive (ext. 2416).

Closing date: 12th October 1987.

City of Cambridge

DEPUTY FINANCE DIRECTOR

London

£45,000 + car

One of the UK's most successful printing groups, St Ives has an outstanding growth record in terms both of turnover (currently c£100 million) and of profits. The Group now wishes to strengthen its management team by appointing a high calibre financial executive who should have the potential to earn a place on the Board within two or three years.

The successful candidate will undertake broad responsibilities with a particular initial emphasis on developing group financial controls and management reporting procedures in line with the continuing rapid expansion of the business. There will be close involvement both with existing subsidiaries and with further acquisitions.

Applicants, preferably aged 35-45, must be Chartered Accountants with the proven ability to provide timely, accurate and reliable financial information. They should have sound experience of exercising tight controls at group level in a fast-moving environment.

Please send a comprehensive career résumé, including salary history and daytime telephone number, quoting ref: 2843 to G. J. Perkins, Executive Selection Division.

Touche Ross
The Business Partners

Thames Inn House, 3/4 Holborn Circus, London EC1N 2HB. Tel: 01-353 7361.

Can You Handle New York?

£25,000 + car

Commodity Trading

Our client is a privately owned firm of UK Commodity & Futures Traders with offices in both London and New York. They now wish to recruit a young "trouble shooting" Accountant in order to meet the demands of their continuing program of expansion in all product areas.

Reporting to the London Financial Controller, duties will involve a wide range of non-routine matters as well as the implementation of all Accounting, Reporting and Systems Development projects for their US based trading activities, which will involve frequent travel to New York. In addition you will also be expected to play an important role in the review and appraisal of new ventures and potential acquisitions.

Candidates (aged 24-30) will be qualified and able to demonstrate a successful academic and career history to date and have gained considerable systems experience within either Financial Services/Commodities or Audit. They must also have the confidence, flexibility, flair and initiative necessary to meet the continuing challenges this position offers.

For further information, please write enclosing career details or telephone Martin Krajewski.

FIRTH ROSS MARTIN ASSOCIATES, 14 BEDFORD SQUARE, LONDON W1M 0JL. TELEPHONE 01-4295441

Firth Ross Martin

Financial & Personnel Selection Consultants

SALES ACCOUNTANT

An International Role
West of London
c£17,000

Our clients, a major multi-national manufacturer of sophisticated electronics equipment, are now looking for a talented Accountant to manage the financial and commercial activities associated with sales accounting for the UK and Middle East and European distributors.

In this challenging role, based west of London, you will be responsible for the recording of all UK invoices and inventories, along with the provision of management information on all relevant areas of sales accounting, with particular emphasis on reducing working capital.

A Graduate Accountant aged 25 to 35 with 2-3 years' commercial experience including documentary collections, you should possess the ambition, in time, to widen your responsibility and develop your career within this successful and rapidly expanding organisation.

On top of a competitive salary of c£17,000, you will receive an attractive range of benefits including free private medical insurance, with subsidised discounts for your family, pension scheme with free life and accident cover, subsidised staff restaurant and 25 days' annual holiday.

To apply, please write, quoting ref FT/298, to Karen Sale, Riley Advertising (London) Limited, Rex Stewart House, 159 Hammersmith Road, London W6 8BS.

Please list separately any companies to whom your application should not be forwarded.

London Aberdeen Birmingham Bristol Edinburgh Glasgow Manchester Newcastle Nottingham

Director of Finance & Administration

London

Negotiable package to £70,000

To maintain their impressive growth record in the legal profession, our Client has identified the need to appoint a Director of Finance and Administration to become part of the senior management team of 3, alongside the Managing and Senior partners.

In this new era of the Firm, which employs some 260 people, the Director will play a key part in developing an already successful, profitable business with a particular remit to enhance the quality and efficiency of all support services to fee earners.

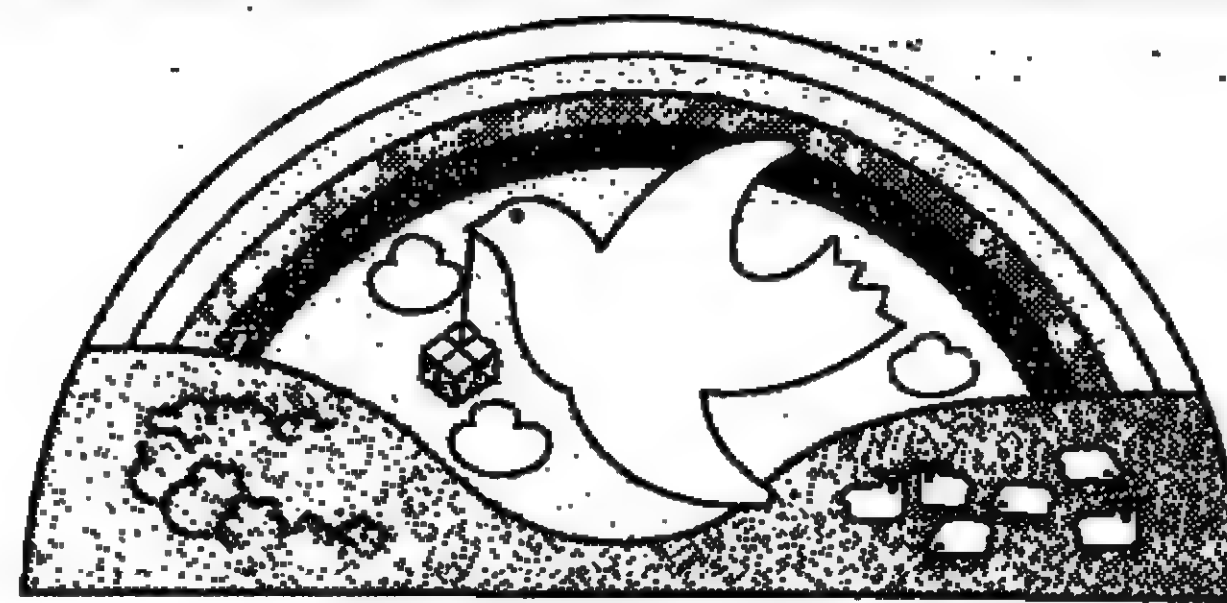
Candidates will be senior professional managers with sound commercial experience. They are likely to be qualified accountants aged late 30's to middle 40's who can demonstrate outstanding communication skills and be of an independent mind, whilst commanding the confidence of Partners to lead a management team of diverse skills.

Please write in confidence to Peter Willingham, quoting Reference LM897, enclosing your CV, current salary package and daytime telephone number, at Spicer and Pegler Associates, Executive Selection, 13 Bruton Street, London W1X 7AH.



Spicer and Pegler Associates

Executive Selection



FINANCIAL CONTROLLER

Rural Sussex

£25,000

Bonus

Car

Clothkits is a highly successful, rapidly growing home shopping and retailing company. Its hallmark is innovation in fashion design and marketing.

A Financial Controller with the right blend of accounting expertise and commercial awareness is sought. Reporting to the Managing Director the role will involve total management of the Finance function and a full contribution to the strategic development of the company. For the right person future responsibilities and rewards have been identified.

You should be a qualified accountant and have assumed real responsibility for financial matters in a progressive career. You are likely to be in your thirties, with a background in retailing, fashion or FMCG.

Experience in the use and development of computerised information systems will be expected.

The personality and strength of character to achieve successful change through and with other people is a vital element of the job.

The culture of the company is characterised by reward through achievement and co-operation through commitment by all of its employees. The working environment and location are very attractive as you would expect in a pretty Sussex town close to the countryside and the sea.

Please send details of yourself and your career, to Helen Bofford, Personnel Director, Clothkits, 24 High Street, Lewes, East Sussex, BN7 2LB.

clothkits

Ambitious Financial Controller

London. £25,000+ with Car

This progressive, fast growing, International Commercial Estate Agents with investment, development and commercial departments is consolidating its operations to cope with its continuing growth. The company has adopted an aggressive acquisitions policy and is looking towards a UK listing in the short term.

In line with this, the need for a more comprehensive and professional management accounting function has been identified along with the need to upgrade where necessary existing computer systems. A new Financial Controller, who will be an important member of the senior management team, is required to play a central role in the company's expansion and acquisitions programme as well as controlling the accounts department. The position will ultimately lead to a Board appointment.

To achieve the expected Board status you will be a qualified Accountant, aged in your late 20's/early 30's, with experience gained from within a commercial background. For the self-starter with the desire to succeed, man-management ability and the computer systems knowledge to develop existing systems, this represents an outstanding opportunity for an interesting career within a rapidly expanding environment.

In addition to an attractive salary, car and other substantial benefits, the position will also involve some international travel.

Applications, giving full personal and career details should be submitted, quoting reference SFA/1041, to Roger W. Hughes at Stoy Hayward Associates, Executive Recruitment Division, 8 Baker Street, London W1 1DA.



Stoy Hayward Associates

MANAGEMENT CONSULTANTS

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FINANCE DIRECTOR

£30k + Car + Package

Convergent Communications is the U.K. market leader in interactive video communications and systems. They provide consultancy on information technology strategy and produce and install a range of system solutions which include Customer Information and Point of Sale, Employee Training and Communications, Public Information and Education, and Cable Television, for a prestigious client base which includes many of the Top 100 U.K. companies.

The Company, which has seen a spectacular gross in its business over the past few years, now needs a replacement for its current Finance Director who is due to retire within the next few months.

Applicants for this Board level appointment should be suitably qualified and experienced and able to fit into a highly motivated, energetic and successful commercial operation.

Location: Covent Garden. A generous remuneration package will include assistance with relocation expenses if required.

Please send applications—CV plus three references—to:

Jonathan Welfare of Oxford Venture Management by 5 October.

Oxford Venture Management

211 Woodstock Road Oxford OX2 7AD Tel: 0865 53535 Fax: 0865 52976

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You must have a good academic background but above all a pleasant though firm personality. The vacancies are mostly CITY based and offer perpetual challenge and a stimulating and lucrative career.

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Tel: 01-580 7739/7695 or
01-637 5277 ext. 283/282



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A small but progressive and expanding company authorised as dealers in Securities is seeking an accounting trained administration manager.

The successful candidate will assume responsibility for all aspects of the administration and accounting functions. Experience with a stockbroker or similar organisation will be of a distinct advantage.

The company, a member of F.I.M.B.R.A. is a subsidiary of a PLC providing corporate and financial services and therefore group career prospects are excellent.

Please apply with full C.V. to Box A0684, Financial Times, 10 Cannon Street, London, EC4A 4B7.

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday October 1 1987

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A COWIE GROUP COMPANY

Investment group sells Sybron for \$390m

By Our Financial Staff

FORSTMANN LITTLE, a private investment company which specialises in buyouts, has entered into a definitive agreement to sell Sybron, a medical and dental products group which has been reshaped since being taken private, for \$390m.

The buyer is a corporation formed by Dallas-based Hicks & Muse, Donaldson Lufkin & Jenrette Securities and certain members of management. The transaction, which is scheduled to be completed in October, is for \$375m cash and \$15m of junior preferred stock in the acquiring company.

THE BOARD of J.C. Penney, the US retailing group, has authorised the repurchase of up to 15m shares, or about 10 per cent of its outstanding common stock.

The company said the purchases, which would cost about \$800m at Tuesday's market prices, would be made periodically on the open market.

GENERAL MOTORS' Hughes Electronics subsidiary said it paid \$105m for the previously announced acquisition of M/A-Com Telecommunications (MTel).

Hughes said MTel's sales last year were \$120m. The acquired company will be renamed Hughes Network Systems.

CHRYSLER, the third largest US motor group, has bought an equity position in California-based Automation Technology Products for an undisclosed amount.

Chrysler also said the two companies agreed to form a strategic relationship to accelerate solid modelling technology for the automaker's computer-aided design and manufacturing activities.

S. African IBM trust in deal with Barlow Rand

By ANTHONY ROBINSON in JOHANNESBURG

THE CREATION of a major new company controlling 70 per cent of the South African mainframe computer market will allow IBM to be repaid for the loan it advanced to finance a management and employee buyout of its South African subsidiary in October last year.

The new company, to be called Technology Systems International Ltd (TSI), will be a joint venture between Barlow Rand, which markets Hitachi computers through its 80 per cent owned Reunert Computers subsidiary, and Information Services Management (ISM) controlled by the IBM financed trust company.

IBM pulled out of South Africa in October last year and financed the sale of its formerly 100 per cent owned subsidiary to a trust fund representing management and employees.

Payment for its former assets was to be made over time from the profits of the new South African

owned company which markets and services IBM products in the country.

Under the terms of the present deal, Reunert shareholders will receive 32 per cent of TSI when the new company is listed on the Johannesburg Stock Exchange next year. Barlow Rand, with 80 per cent of the Reunert shares, will thus control 56 per cent of the new company. Reunert itself will have no stake in the new company. It is to shed the computer interests which currently account for 80 per cent of its turnover and will revert to being an electronics, electrical and communications company.

ISM will hold a similar stake in TSI so the two companies will hold jointly a controlling 52 per cent in the computer interests of the two companies which last year had a combined turnover "in excess of R1bn" (\$483m).

Some 42 per cent of the remaining shares in TSI will be held by

ISM and 6 per cent by Reunert minorities. When the new company is listed ISM will sell its surplus shares in order to repay the IBM loan.

The new company will be controlled through a private holding company to be chaired by Mr Ken Geeling, the present chairman of ISM. Both IBM and Hitachi have given their assent to the new company which will "remain entirely separate operating entities retaining their current management structures, supplier relationships and agreements" said Mr Derek Cooper, the Barlow director who will be executive chairman of the new company.

The areas of joint development will be mainly in the fast growing peripherals and software markets where "the new company will use its financial resources to pursue new investment and development opportunities in the information technology industry," he added.

Fibres and chemicals give boost to Snia

By Alan Friedman in Milan

SNIA, the defence, fibres and chemicals group controlled by the Fiat group, yesterday unveiled a 5.8 per cent rise in gross operating profits for the first half of 1987, to L80.9bn (\$81.8m).

The profit, struck on turnover which was up 2 per cent to L1,253bn, represents an operation margin of 6.5 per cent.

For the whole of last year, Snia recorded a 28 per cent decline in its group net profit, to L88bn. At the gross profit level the 1986 result was L121.2bn on consolidated group turnover of L2,421bn.

While Snia's defence and space division made a loss in the first half of this year, its turnover rose 18.5 per cent to L287bn, against the equivalent period of 1986.

The fibres, chemicals, bio-engineering and textiles divisions, taken together, produced a gross profit which was 12 per cent higher in the first six months of this year at L114bn.

Snia, chaired by Mr Cesare Romiti, Fiat managing director, is 43 per cent owned by Fiat. This year Snia is being fully consolidated into the Fiat group's balance sheet.

The company said last June that it did not require 51 per cent to consolidate Snia because of a clause in the guidelines of Consob, the stock-market authority, that allows consolidation on the basis of "de facto" control.

Unicem, the cement-maker controlled by the Agnelli family's holding company, made a L35bn pre-tax profit for the first half of 1987. The profit was struck on L260bn of turnover. Consolidated Unicem turnover for the whole of 1986 totalled L570bn.

Scottish & Newcastle in new bid for UK brewer

By LISA WOOD in LONDON

MATTHEW BROWN, the Blackburn-based brewer of Theakston Bitters, has rejected a £194m (\$310.5m) takeover bid by Scottish & Newcastle (S & N), Britain's sixth biggest brewer which already holds a 28.7 per cent stake in the regional brewer.

The bid is the third attempt by Scottish & Newcastle to secure Matthew Brown. On the last attempt, in December 1985, it narrowly failed when the Takeover Panel ruled that a decisive four per cent of acceptances of its offer for Matthew Brown arrived too late.

S & N is offering 3 of its shares for each Matthew Brown share, valuing each share at 78p with a cash alternative. S & N's shares closed

yesterday at 261p each, down 1p each.

Mr Alick Rankin, chief executive of S & N said yesterday: "We will win this time because the strategic logic of what we said last time was broadly accepted."

"The price at the last bid was generous and we got more than 50 per cent of acceptances from shareholders. Since then things have gone more our way than Matthew Brown's. The price we are offering will leave shareholders convinced that this is so."

Mr Patrick Townsend, chairman of Matthew Brown, who led a spirited defence against S & N in 1985 said yesterday: "It remains the board's strong conviction that the

continuing independence of Matthew Brown is in the best interests of its shareholders, employees, customers and of the public at large."

Matthew Brown, with some 520 tied public houses operates mainly in north-west England and north Yorkshire.

S & N, whose stronghold is Scotland and the north east, wants to increase its tied public houses, thereby increasing guaranteed outlets for its beer. In addition it sees its nationwide distribution network as offering growth opportunities for Matthew Brown brands.

S & N said yesterday it did not expect the bid to be referred again to the commission.

Sandvik makes two acquisitions

By KEVIN DONE in STOCKHOLM

SANDVIK, the Swedish cemented carbide and special steels group, has acquired two cemented carbide companies one in the UK and one in Denmark.

It is taking over Carboly in the UK and Danit in Denmark. Carboly, which was earlier owned by General Electric of the US, had sales last year of SKr110m (\$17m). It has two plants in the UK with a workforce of about 240.

Danit has plants in Denmark and the US and subsidiaries in the UK,

West Germany, Italy and Sweden. It has sales of SKr180m and a workforce of 550.

Sandvik said the acquisitions were aimed at strengthening the group's position in the high-volume sector of cemented carbide bulk products.

Danit makes cemented carbide products for the wood-working industry, and hammer drill and masonry drill tips. Carboly's speciality is in cemented carbide rods.

Sandvik is the world's largest maker of cemented carbide products including tools for metal cutting and rock drilling.

Swedish Match is closing its loss-making cardboard packaging subsidiary, the Stockholm-based Rinaldo and Johansson which has been losing money in recent years.

The company, part of Swedish Match's packaging division, has 154 workers and will probably close next year, the company said.

Crédit Lyonnais earnings up 44%

By OUR FINANCIAL STAFF

CREDIT LYONNAIS, the French state-owned bank, increased net profits in the first half of 1987 to FF1.19bn (\$194m), up 44 per cent from the first half of 1986.

The latest results represent a gain of 31 per cent by comparison with half of the full 1986 profits,

which the bank regards as more significant because of changes in accounting procedures.

Strong growth in lending activity in the domestic market compensated for the erosion of margins, the bank said. Total French loans rose by 10 per cent in the twelve months

ended June 30, with personal loans showing a 27 per cent increase.

The biggest gains in operating profits, however, came from capital market and overseas subsidiaries.

Consolidated operating profits rose to FF75.2bn in the six months.

NEW ISSUE

This announcement appears as a matter of record only.

October, 1987



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NEW ISSUE

This announcement appears as a matter of record only.

29th September, 1987



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to form the new
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LONDON	PARIS	SUNDSVALL (Sweden)
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Rustenburg Platinum upgrades forecast

RUSTENBURG Platinum Holdings, the western world's largest platinum, said yesterday that better-than-expected results since June should result in a 10 per cent rise in after-tax profits in the six months ended December 31, 1987.

Mr Pat Retief, Rustenburg's chairman, said in his annual review at the beginning of September that profits for 1987 should be maintained in the 1986 financial year, ending June 30, 1988. However, at the AGM yesterday he said first-quarter results were better than implied by the forecast made in the review. He said, if these results persist, after-tax profits in the current six months should show an increase of some 10 per cent from those achieved a year earlier.

This implies after-tax profits of about \$215m (\$102.5m) compared with \$195.8m in the six months ended December 31, 1986.

Platinum analysts on the Johannesburg Stock Exchange said Mr Retief's forecast was in line with their expectations of earnings after tax, attributable to shareholders, of about \$412m in fiscal 1988, up 11.9 per cent.

Analysts attributed Rustenburg's revised forecast to improving platinum prices. While the platinum price averaged \$525 an ounce in the second half of 1986, the price is currently around the \$580 an ounce level, having reached over \$600 an ounce at the beginning of August.

INTL. COMPANIES & FINANCE

Tateho may prompt changes in law

BY OUR FINANCIAL STAFF

AN INQUIRY by the Osaka Stock Exchange has been unable to discover any concrete evidence of insider trading in connection with the losses suffered by Tateho Chemical Industries, but its investigations have led to a clarification of existing law.

The inquiry investigated the avalanche of sales of shares in Tateho which took place in August, before the revelation on September 2 of the company's ¥28bn (\$191m) loss on the bond futures market sent the company's shares spiralling.

But OSE officials said the investigations were hindered because the ambiguity of existing securities legislation makes the satisfactory definition of insider trading extremely difficult. Officials said the OSE is satisfied that illicit transactions by securities company executives or major stockholders, as prohibited under articles 30 and 139 of the Securities and Exchange Act, did not occur in the days before the announcement of Tateho's problems.

The OSE inquiry found that the heavy selling was not concentrated in any particular region and that no spouses or relatives of any Tateho executives sold company shares.

However, the failure of article 58 of the law adequately to define what constitutes unlawful behaviour has left the OSE unable to locate any categorical evidence of insider trading. The OSE is scheduled to report its findings to the Ministry of Finance next week.

Securities analysts believe the ministry may draft a bill to amend the Securities and Exchange Act in order to

clarify the meaning of insider trading.

They said Japan, where no insider trading case has ever been disclosed, is already under fire from foreign investors and traders who allege the country is a safe haven for unlawful traders.

Japan's way of accounting bond futures may have to be reconsidered as yen bond trading grows increasingly international, Reuters reports from Tokyo.

Japanese methods were first brought into question in September when Tateho Chemical Industries disclosed losses of over ¥28bn from bond futures trading. Tateho was thought to have held open positions of about ¥400bn in the futures market, according to Tokyo bankers, according to Tokyo

of accounting, which means unrealised gains or losses are not required to be recognised in the books. Only realised gains or losses need to be listed when positions are closed no matter how large the open positions held by companies. Japanese accounting methods are based on temporary guidelines adopted in October 1985 by the Japanese Institute of Certified Public Accountants, and have not been reviewed since.

But when yen bond futures trading starts in the US, Japanese firms will use American standards in the US and Japanese standards at home, intensifying the pressure to change. The US uses an accounting system in which unrealised gains or losses from futures trading are included in current income statements.

Taft and Hardie drop CEL bid

BY OUR FINANCIAL STAFF

A TAKEOVER bid by Taft Broadcasting Corp of the US and James Hardie Industries of Australia for Communications & Electronics (CEL) of Australia has failed, Reuters reports from Sydney.

The A\$42.2m bid was topped last week by a A\$47m bid from Qwest, another Australian concern.

Qwest raised its stake in CEL to 45 per cent on Monday and filed that holding to 50 per cent on Tuesday. It announced a 67 cents-a-share bid for CEL last Thursday and increased the price to 70 cents on Friday.

CEL is a film and home-video distributor.

West Point-Pepperell sells carpet division

BY OUR FINANCIAL STAFF

WEST POINT-PEPPERELL, the Georgia-based textile group, has reached agreement in principle to sell its carpet and rug division assets to Shaw Industries, the largest US carpet manufacturer, for an undisclosed price.

West Point said the move would enable it to concentrate its efforts on more profitable textile and apparel lines, and provide funds for expansion in these areas and for other corporate purposes.

The company said the transaction is expected to be completed in early November and is estimated to produce a small increase in profits for fiscal 1988.

Its previous fiscal year ended on September 28.

West Point said its carpet and rug division had sales of \$27.5m for the nine months ended June 27, which included \$7.5m attributable to Arthur Sanderson and Sons, its UK unit, which is not part of the sale.

For Shaw, also based in Georgia, the purchase represents a significant expansion. Revenues and net profits in the year to June 1986 were \$550m and \$34.1m respectively, and have been rising since as a result of greater replacement sales, cost-cutting and a lower tax rate.

Fletcher buys Golden Bay Cement stake

WINSTONE, a New Zealand-based building materials supplier, will sell 50 per cent of Golden Bay Cement Company to Fletcher Challenge (FCL), Reuters reports from Wellington.

Mr John Ede, Winstone's managing director, said FCL has purchased 27.7m ordinary shares at NZ\$1.26 per share and 100 preference shares at NZ\$1.28 each.

He said the price was the same as Winstone paid for all of the capital of Golden Bay Cement in a bid for the company. The Winstone full takeover offer for Golden Bay, made on May 22, closes on October 22.

Winstone, a Brimley investment unit, said it would then move to compulsorily acquire the remaining shares. Winstone currently holds 98 per cent of Golden Bay. The transfer of the 50 per cent stake to FCL would take place after the compulsory acquisition.

The decision by Winstone to sell half off its newly acquired holding in Golden Bay is part of the restructuring of the construction input industry which is occurring as a result of the government's deregulation of the economy, Ede said.

Mr Hugh Fletcher, FCL's managing director said a jointly owned operation would improve the ability to restructure and bring benefits to the construction industry. FCL and Winstone both have Commerce Commission approval to purchase up to 100 per cent of Golden Bay.

Bank venture buys broker

Bank venture buys broker

NATIONAL MUTUAL, Royal Bank of Australia, a joint venture between Royal Bank of Canada and National Mutual Life Association of Australasia has acquired all the shares in Capel Court Powell, an Australian stockbroker, AP-JP reports from Melbourne.

The bank, through its Capel Court investment banking unit, acquired half the brokerage last year, when it was named TC Powell & Partners.

Heinz puts Zambia plan on ice

BY VICTOR MALLETT IN LUSAKA

ZAMBIA'S RECENT decision to reverse the programme of economic reforms pressed on it by the International Monetary Fund has buried the foreseeable future a rare proposal for foreign investment in the country.

Earlier this year HJ Heinz, the US foods company, agreed to buy 49 per cent of an edible oil plant in Lusaka from Indeco, the Zambian state-owned conglomerate. Under the deal Heinz, keen to invest in sub-Saharan Africa, was to put up an initial \$1.5m and receive an annual fee for managing the company.

At the time Heinz said it hoped the new joint venture would be allowed to charge appropriate prices for its products, but in May President Ken-

eth Kaunda broke with the IMF and did an about-turn on economic policy. Official prices of basic goods - including cooking oil - were frozen or reduced and the local currency, the kwacha, was devalued.

A visit to Zambia this month by discouraged Heinz executives has failed to resolve the problems posed by the new policies and the project is to be shelved. The Indeco board is expected to meet next month to discuss the issue, but it is unlikely that it will be able to persuade the government to change its policies radically enough to revive the agreement.

The abandonment of the Heinz proposal further underlines the gloomy prospects for the country's economy.

The negotiations have brought to light several of the

difficulties faced by companies attempting to invest in Africa, including a lack of confidence in the continuity of government policy.

Heinz, aware that the developing countries' share of world GNP was increasing and that it had no production facilities in Africa, wanted to branch out. The company looked at Zimbabwe - where it entered into a joint venture with the government in 1982 - and Botswana as well as Zambia.

The Zambian proposal has been put on ice not only because of the revaluation of the kwacha and the fixing of consumer prices, but also because of Heinz's uncertainty about the availability of foreign exchange for remittances abroad and for inputs.

Bridge Oil in profit at six months

BY OUR FINANCIAL STAFF

BRIDGE OIL, an Australian energy and resources group, yesterday announced consolidated operating profits of A\$10.2m (US\$7.34m) for the six months to June 30, compared with a loss of A\$4.1m in the same period last year. Overall revenues amount-

ed to A\$57.1m against A\$55.87m. As well as its Australian oil and gas operations, the company owns 57 per cent of the Aredor diamond mine in Guinea, where rising diamond prices - up from an average price of \$238 to \$284 - brought increased revenues.

The company also disclosed an unrealised gain on foreign exchange of A\$10.6m which has not been taken into account in this half's results, but may be when new accounting standards come into effect on January 1.

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The Council of The Stock Exchange has admitted to the Official List the shares of Common Stock of \$1 par value per share of Premark International, Inc. and, as at 31st August, 1987, 34,501,920 shares of Common Stock were in issue of which 878,185 shares of Common Stock were held in treasury. Shares of Common Stock reserved for issue were 4,302,300. Dealings in the shares of Common Stock will commence at 9.00 am on 1st October, 1987. The shares of Common Stock of Premark International, Inc. are already listed on the New York Stock Exchange and the Pacific Stock Exchange.

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On September 11, 1987 the Board of Directors of Pioneer Electronic Corporation authorized a 10% free distribution of the Company's common stock to stockholders of record at the close of business on September 30, 1987.

The free distribution will in due course be made available to the holders of Curacao Depository Receipts against surrender of coupon nr. 28. Until the announcement thereof this coupon has to be reserved for that purpose by receipt holders.

PIERSON, HELDRING & PIERSON N.V.
Amsterdam, September 28, 1987

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October 1987

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INTL. COMPANIES & FINANCE

Statoil profit gains fail to quell criticism of board

BY KAREN FOSSLI IN OSLO

NORWAY'S STATE oil company, Statoil, continues to make strong financial gains at a time when its management has come under heavy criticism from politicians because of mismanagement of a big refinery and terminal expansion project.

For the first half of 1987 group sales have risen to Nkr22.4bn compared with Nkr22.3bn in the same period 1986. Before extraordinary items, profits increased to Nkr4.3bn (\$641.7m), against Nkr3.8bn in the first six months of 1986.

Statoil's first half-year profit advances, however, are being overshadowed by revelations that the company has exceeded the budget for its Mongstad oil refinery and terminal by a full 60 per cent.

Norway's state coffers will

suffer a direct loss as a result of the budget overshoot. It will reduce earnings from Statoil to the state by Nkr3.8bn. Norway's politicians - from Mrs Gro Harlem Brundtland, the prime minister, to parliamentary leaders - are shocked by the news, and demands for the replacement of the entire board are being increasingly heard in public.

Mr Arve Johnsen, Statoil's president, says that he will not step down as the company's leader. Mr Arne Oeien, the Oil and Energy Minister, has also come under heavy fire and is being accused of covering up the disclosure until after Norway's local elections which were held two weeks ago.

Statoil advised the energy minister in July that there would be a significant budget overshoot. But at that time a fig-

ure of only Nkr2bn was estimated.

The budget overshoot is being described as one of Norway's biggest industrial scandals and has also brought up the question, yet again, of the benefits that could be had from semi-nationalisation of Statoil, based on the Norsk Hydro model.

Proponents of the idea say that some level of public share issue by Statoil would relieve some of the state risk involved as a result of poor management decisions.

The Norwegian parliament is to address the matter in its current autumn session.

The Mongstad expansion project has met with opposition from sceptics since its inception in 1984. Many industry observers have long believed that the project was not economically viable.

Trelleborg may bid for Boliden minority

By Kevin Donohoe, Nordic Correspondent in Stockholm

TRADING IN the shares of Trelleborg, and Boliden, its majority-owned mining, metals and chemicals subsidiary, was suspended yesterday on the Stockholm stock exchange.

The boards of the two companies are to meet on Friday.

The Trelleborg share price has jumped dramatically this week and may have forced yesterday's trading halt ahead of Friday's board meetings.

Trelleborg said yesterday that a statement would be issued on Friday. Brokers in Stockholm suggested that Trelleborg could be planning to buy out the remaining minority stake in Boliden.

It currently owns some 65 per cent of the votes and 64 per cent of the equity in Boliden, which it has consolidated within the group since the beginning of the year.

The Trelleborg share price has been one of the star performers on the Stockholm stock exchange during the past two years, rising from a low last year for the free shares of Skr 57, to a peak yesterday of Skr 98.

The company has gone on an acquisition spree which has helped to increase its turnover from Skr1.7bn (\$264m) in 1983 to expected sales by the end of 1987 of about Skr1.7bn. The company forecast in May that profits for 1987 should double to about Skr600m.

Originally a rubber goods company, Trelleborg has become a conglomerate with interests in mining and metals, chemicals, and building materials.

Italian cement maker well ahead

By Our Financial Staff

ITALCEMENTI, Italy's largest cement producer, has increased output by 20 per cent to 1.114.5m (\$33.1m) for the first half of 1987 as a result of buoyant local demand for cement.

The group, which saw first half sales rise by 8 per cent to L501.7bn, said yesterday that profits for the whole of 1987 should comfortably outstrip those of last year, should present trading trends continue.

Italcementi achieved net earnings of L137bn in 1986 on revenue of L1,134bn.

For the six months to June, cement production in Italy increased by 5 per cent and sales grew by 4.3 per cent. The performance represents a considerable recovery against the opening half of last year when production volume fell by 6.1 per cent.

Italcementi said cement production had increased by 6.1 per cent in the first half of 1987 and sales had risen 5.6 per cent.

The company is one of Europe's leading cement producers, controlling about 35 per cent of the Italian cement market. It is 51 per cent owned by the Pirelli family, and has been one of the few bright stars on the lacklustre Milan bourse in recent months.

A government construction programme earmarked for the southern Mezzogiorno region is expected to boost Italcementi's local market over the next few years.

Finsider dives deeper into the red

By John Wyles in Rome

FINSIDER, Italy's struggling public sector steel company, has registered a first-half deficit of L580bn (\$437.4m) and, according to the management, is losing money at an unsustainable rate.

The company is due to finalise a restructuring plan over the next two to three weeks which is expected to feature closures, a cut of about 28,000 jobs and sales to the private sector.

Finsider will also seek a financial restructuring based on writing down debts and a new injection of capital which will have to be approved by the European Commission.

After losing L980bn last year, Finsider is believed to be heading for a deficit of at least L1,500bn in 1986. The Government has still not finally decided how to handle the company's request for L5,000bn for financial rebuilding.

Commenting on the first-half loss, the management said that world consumption and production of steel had fallen this year.

£50,000,000

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For the Interest Period from October 1, 1987 to December 31, 1987 inclusive the Notes will bear an Interest Rate of 10.5125% per annum. The interest payable on the relevant interest payment date, December 31, 1987 will be \$24,653 per \$2,826.57 nominal amount.

October 1, 1987

Pemex may take Repsol stake

BY TOM BURNS IN MADRID

REPSOL, SPAIN'S newly created state-owned oil company, is conducting negotiations which may lead to Pemex, the Mexican state oil monopoly, taking a 10 per cent shareholding, possibly by the first quarter of next year.

Mr Oscar Fanjul, Repsol's chairman, said he hoped that up to 30 per cent of his group's equity would be offered on the Madrid bourse by the end of next year.

Combined with a share sale to Pemex, the flotation in Spain would reduce to 51 per cent the shareholding held by Instituto Nacional de Hidrocarburos (INH).

Repsol, which was officially launched yesterday, is an integrated corporation which brings together the main drill-

ling, refining, petrochemical and distribution companies that had hitherto existed separately under the INH umbrella.

The constitution of Repsol is a response to the deregulation of the Spanish oil and energy markets following Spain's entry into the European Community.

Repsol plans to build a network of 1,000 petrol stations in Spain by 1992 and proposes to expand its distribution outlets to Portugal, France and the UK.

Repsol has a 60 per cent shareholding in Campsa, the leading Spanish oil distribution company, which has also recently announced a large-scale expansion of its network in advance of deregulation.

Repsol Exploration, the company's drilling arm which was formerly known as Hispanoil,

plans to spend \$1bn over the next two years on the acquisition of proven oil reserves in Indonesia, Colombia, Ecuador, Angola, Gabon and Egypt as well as in the North Sea.

Mr Fanjul, 38, and was promoted from under-secretary at the Industry Ministry two years ago to steer through the rationalisation of INH, said the potential agreement with Pemex reflected a longstanding relationship with the Mexican company.

Both Repsol and Pemex are shareholders in the Petronor refining plant based in northern Spain. Repsol Petroleo, Repsol's refining operation, receives 25 per cent of its supplies from Pemex.

Danish banks clash with government

By Hilary Barnes in Copenhagen

DANISH BANKS are resisting government demands that they provide unlimited guarantees to depositors in cases of bank failure.

The response from Mr Nils Willems, the Industry Minister, has been to warn banks that if they do not agree to a voluntary system he will impose depositor guarantees on the industry by law.

The dispute mostly arises from the closure of the 6 Juli Bank, a small regional bank, in March this year when only strong political pressure prevented thousands of small depositors from losing their money.

The Bank Association wants a limit of Dkr2bn (\$285m) on guarantees to depositors, covering deposits of up to about Dkr200,000. The Industry Ministry is calling for outright guarantees.

The association believes that a no-limits guarantee would imply the expropriation of shareholders' rights and also raises problems as to what provisions individual banks should make against such guarantees.

Ommeren in Fl 208m trading group takeover

BY LAURA RAUW IN AMSTERDAM

VAN OMMEREN, the Dutch shipping and storage concern, plans a friendly takeover of Ceteo, a Dutch trading group, through a public tender offer in equity and cash worth a total of Fl208m (\$100.6m).

The takeover, if it succeeds, would be one of the larger ones in recent Dutch history and create a transport and trading group called Van Ommeren Ceteo with annual turnover of Fl2bn. Both Van Ommeren and Ceteo have been hit by the weakness of the dollar and the plunge in shipping markets.

Mr W. H. Brouwer, chairman of Van Ommeren, said that the tender offer would comprise

five newly issued Van Ommeren shares plus Fl 100 in cash for each Ceteo share.

Mr Brouwer explained that Van Ommeren, which is based in Rotterdam, is looking to Ceteo to fill out its trading activities, which involve foodstuffs, chemicals, pharmaceuticals and durable goods.

Ceteo, based in Amsterdam, also is involved in chemicals, construction materials, textiles, durable goods and consumer products.

Van Ommeren Ceteo, if it comes to fruition, expects to report net income of Fl 45m this year, down 15 per cent from a pro forma Fl 53.2m.

Great Northern suffers loss

GREAT NORTHERN, the holding company for a group of electro-technical companies, reports a first-half loss of Dkr8m (\$1.27m) compared with earnings of Dkr97m in the same period last year. Turnover fell from Dkr1.3bn to Dkr1bn, partly as a result of disposals, writes Our Copenhagen Correspondent. The operating profits for this

year as a whole are not expected to reach last year's Dkr23m and the net, after tax result will be significantly lower than last year's Dkr11m.

The group has suffered from heavy losses in its hearing aid division and there have been problems with introduction of new telephone manufacturing technology.

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Accordingly:

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The Society is entitled to accept payment of the final instalment on any Note which has not been forfeited (as set out below), after the due date for payment up to, and including, 31st December, 1987. No payment made after the due date will be accepted unless accompanied by a further payment representing interest accrued at the rate of 10 per cent per annum calculated from (and including) 23rd October, 1987 to (but excluding) the date of actual payment. Payment of the final instalment on any Note (together with interest accrued as aforesaid) which is accepted after the due date will be treated as having been made on the due date. The Society (without giving published notice) (i) may elect after 15th November, 1987 not to accept payment of the final instalment on, and to forfeit, any Notes and (ii) shall after 31st December, 1987, not accept payment of the final instalment on, and shall forfeit, any Notes, in either of which events it shall be entitled to retain the first instalment thereon and shall be discharged from any obligation to pay any interest on, or to repay, such first instalment. Up to, and including, 31st December, 1987 the Society may re-sell, in fully paid form, at any price, any forfeited Notes. After 31st December, 1987 the Society may not re-sell and shall cancel any forfeited Notes. Euro-clear and CEDEL will not clear any transactions in the Notes for settlement on or after 23rd October, 1987 unless such transactions are in respect of fully-paid Notes.

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1st October, 1987

Unilever

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Chesebrough-Pond's Inc.

We acted as financial adviser to Unilever and as Dealer Managers of its tender offer.

**Goldman
Sachs**

Goldman Sachs International Corp.

September 22, 1987

Unilever

has sold

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to a wholly owned subsidiary of

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We acted as financial adviser to Unilever.

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September 22, 1987

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has sold

Prince Manufacturing, Inc.

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We acted as financial adviser to Unilever.

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September 22, 1987

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This growth has led us to restructure our Group Finance function. We have created the following vacancies, offering you the opportunity to join a dynamic company and play a part in our future progress.

Chief Accountant

Ref 407

This is a key senior management role. You will head up the team preparing the consolidated accounts of the whole group for both internal reporting and statutory and regulatory requirements.

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If you are a talented qualified accountant with at least five years experience and first class communication skills (including report writing) then this is an attractive career move.

Acquisitions Manager

Ref 408

This is a vacancy at the heart of our future plans. We are committed to acquisitions in areas complementary to our core operations. This is a high profile post - we want you to help ensure that we make the right decisions in this dynamic area.

If you have a sharp business brain and can apply it to the development of acquisition projects from initial research right through to negotiations without losing sight of the Group's needs then you'll enjoy tackling this challenging and interesting brief.

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The work will be demanding, and extensive overseas travel will be necessary. Your own prospects should reflect the growth of the Group which you will be helping to achieve.

Tax Compliance Manager

Ref 409

Working with and deputising for the Group Taxation Manager you will be involved in every aspect of Group activity with tax implications. The worldwide nature of our operations mean your tax planning and advisory work will be highly complex at times.

You will ensure we comply with statutory requirements, and negotiate with the Inland Revenue when necessary. But this is only part of the work. You will play a front line role in assisting the operating Divisions, which will involve some overseas travel and give plenty of opportunity to develop your planning and advisory skills.

You must have a thorough grounding in U.K. tax law and significant practical experience. Ideally you will also have some knowledge of tax law in the USA and/or major European countries.

Treasury Officer

Ref 410

Arranging for the efficient international flow of funds for a Group whose worldwide sales exceed £700 million p.a. is a real challenge. Trading on the wholesale money and foreign exchange markets needs a cool and incisive mind.

We want someone who would relish tackling this within a complex Group structure trading in a range of currencies. It calls for someone who is young and dynamic yet with relevant experience in this field.

All of these vacancies attract competitive salaries enhanced by the comprehensive range of benefits you would expect from a leading company. Relocation costs will be met. Career prospects with this expanding organisation are excellent.

Please write with full CV to the address opposite, quoting the reference.

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You will be responsible for the management of the financial reporting and analysis function and for the development of accounting policies and procedures for new products. In addition, you will take responsibility for the interpretation and guidance on regulatory matters with particular regard to the new framework created by the Financial Services Act. There will be close liaison with senior management.

You will be an ACA in your late 20's/early 30's with relevant experience of the financial services industry gained in professional practice or in another financial institution. You have the ability to thrive in a demanding and dynamic environment.

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Group Management Accountant

Central London c. £28,000 + car

Revenues in excess of £1bn from more than 50 reporting units indicate the scale of activity in this British multinational plc. The principal duties of this key post at headquarters are the organisation and integration of the 12 month and strategic operating plans, and production and commentary on the monthly management report for the main board. Both these tasks result in a high profile throughout the group, and the individual's qualities of analysis, perception and presentation will be a premium. To fulfil these demands, we seek a high-calibre

graduate accountant in the 32-37 bracket, with previous experience on a manufacturing site complemented by a period in a head office job with a strategic dimension. A familiarity with advanced IT systems is essential. Success in this post will open significant career paths within the group. Remuneration negotiable at the level indicated, with valuable additional executive benefits.

Please send cv, indicating current salary details, to Michael Egan Ref: 1712/MJE/FT.

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The job represents an outstanding opportunity to make a demanding but rewarding start to your business career performing an important role in the worldwide management of the Group's financial affairs.

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Financial Director

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The companies in this newly formed £10million turnover division of a very large and very hungry British group have been brought together for a combined snack on a £500million sector of the UK food/confectionery market. A profitable 10% share by the early nineties through organic growth and acquisition is the first target.

The Financial Director is needed to help the MD integrate the businesses and expand the division as well as to set up and run central accounts, develop systems and controls, provide management and cost information, and control inventories and cash. A leading player, not just a score-keeper.

Candidates, male or female, age probably early to middle 30s, must be qualified accountants from a manufacturing background (not necessarily food) who have managed the total accounting function at controller level. Not least they must also have the commitment, persistence and ambition to grow with this business.

Salary around £25,000 plus bonus and share option prospects; benefits include car, private health insurance, relocation help if needed.

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Ideally a qualified accountant, aged 35-55, with enthusiasm and dedication to achieving improved company performance, you will have the ability to motivate staff and provide the leadership for an efficient organisation.

Experience in a developing country, particularly Africa, and a facility for languages would be useful.

The competitive benefits package of this married or single status appointment includes tax-free salary, furnished house with servant, local allowance, car, medical insurance, six weeks' holiday per annum with home passage and education assistance if required. Long-term prospects within the group are excellent.

To apply, please send cv indicating current salary to Fiona McMillan, Ref: 1689/FT/FT.

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Applicants should be qualified accountants with considerable experience at senior level and whilst previous overseas experience would be desirable, commercial flair and strong communicative skills are important.

A full slide presentation of the Group activities and PNG is available to be seen at various locations around the UK.

For further information, contact Charles Cotton on 01-353 1244 (0428 51142 evenings and weekends) or write to our London office at LUDGATE HOUSE, 107-111 FLEET STREET, LONDON EC4A 3AE

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INTERNATIONAL CAPITAL MARKETS & COMPANIES

Bell Resources may issue convertible into BHP

BY CLARE PEARSON

BELL RESOURCES, the resource arm of Mr Robert Holmes a Court's Bell Group, was strongly rumored yesterday to be close to launching a two-tranche Eurobond convertible into shares of Broken Hill Proprietary, in which the company has a 28 per cent stake.

Market rumours suggested the issue would total A\$1bn, split into a US\$500m tranche bearing a coupon of between 4 1/2 and 5 1/2 per cent and an A\$500m tranche paying interest at about 8 1/2 per cent.

Dealers speculated that the proceeds might be used as finance for the first stage on an assault on Morgan Grenfell, the UK merchant bank, via a purchase of Willis Faber, the UK insurance company, which owns around 20 per cent of Morgan. Willis Faber shares closed up 30p at 410p yesterday.

Swiss Bank Corporation International looked a likely lead-man for the deal as it has led Bell Resources' recent issues. But Swiss Bank was unable yesterday to comment on the rumours.

However, syndicate managers said Bell had been talking to a number of banks about a further venture into the Eurobond market.

The yen sector of the Eurobond market provided the liveliest action yesterday, with both Japanese government bonds and European issues opening sharply higher as the market corrected after Tuesday's sharp sell-off triggered mainly by the higher dollar.

Volatile trading, the No.39 benchmark closed up 1/8p from a low on Tuesday evening, when the yield stood at 6.16 per

cent, to around 5.57 per cent at one point yesterday, although it later gave up some of these gains. European bonds ended the day about 1/4 point higher.

Eurodollar bonds tracked the US Treasury market, finishing about 1/4 point higher in this volume. Dealers were expecting turnover to increase today, as Japanese accounts move back in at the start of their fiscal year.

Banque Paribas Capital Markets yesterday began trading in

INTERNATIONAL BONDS

Europe an unusually structured \$100m bond for New International Bank, the UK arm of Mr Rupert Murdoch's worldwide communications group. It was launched late on Tuesday night.

The three-year issue, which is designed to take advantage of current uncertainty over US interest rates and targeted at bank treasurers, takes the form of a 9 per cent fixed rate issue which, at three-monthly intervals during the first year of its life, can be converted by the investor into a floating rate note.

The FRN pays interest at a rate of 0.25 per cent over three-month London interbank offered rate and on conversion investors receive the accrued interest on the fixed rate bond less a penalty of 1/4 per cent. The fixed rate bond is priced at 100 1/4.

Dealers said that Banque Paribas had probably identified

Far Eastern interest in the structure, but said the bond looked tightly priced. No bid was available on brokers' screens yesterday though an offer price of less than 1 1/4 was quoted.

Wood Gundy's C\$100m five-year 11 1/4 per cent issue for Shell Canada, which was believed to have been the result of competitive bidding, also looked aggressively priced.

Wood Gundy said the bond, which was priced at 101 1/4, originally supplied a 65 basis point yield pick-up over the Canadian government bond yield curve, but this dwindled to around 35 as the Canadian domestic bond market weakened. The deal was quoted at less than 2 1/4 bid, against 1 1/4 per cent fees.

In the D-Mark market, concerns about rises in world interest rates continued to weigh on sentiment. Price changes were mixed but most issues ended the day unchanged in this turnover.

On Monday, the Bundesbank is expected to announce details of a new Federal government domestic bond. Dealers expect a DM40n 10-year 6 1/2 per cent issue, which may be priced at a discount. The most recent Federal 10-year issue was yielding around 6.87 per cent yesterday.

In Switzerland, prices eased slightly in late trading. Union Bank of Switzerland increased the interest rates on its five-to-eight year cash bonds by 1/2 per cent to 4 1/2 per cent.

Credit Suisse announced a SFr60m 5 1/2-year convertible for Ryakajinski Bank. The callable bond carries an indicated 5 per cent semi-annual coupon and is priced at par.

Banque Gutwiler Kurt Buegler led a SFr20m dual currency bond for Continental Health Affiliates, of the US. The eight-year issue pays an indicated 7 per cent coupon in Swiss francs and is redeemable at maturity in dollars.

Holdings of an existing convertible bond for the borrower, launched two years ago, will have preferential treatment if they wish to exchange.

Shearson futures ploy hits blue chips

By Terry Byland

THE EXPIRY deadline for the September contract on the FTSE 100 Index cast a fleeting shadow over the UK stock market yesterday, when Shearson Lehman Brothers, the UK arm of the US securities house, sold blue chip stocks to close out arbitrage positions in the futures contract.

Stock Exchange officials visited Shearson's offices after complaints that the market was being "manipulated", although such complaints found little general support from the trading community.

"We were selling quite a lot of stock," admitted Mr John Miller, Shearson's specialist in stock index futures. Shearson adjusted its price quotations on the SEAQ screens and trading proceeded smoothly. The stock was sold between 11.16am and 11.28am, when the FTSE 100 contract finally expired. Dealers are allowed the 10-minute period to close out positions, and yesterday's activity was no surprise to the market professionals, who knew that Shearson had open positions to cover.

The FTSE 100 Index, which had been moving narrowly in early trading, dipped by 5.4 points to 2382.9 at 11.17am. But the stock market soon steadied before drifting off again later in the session.

"I told my clients this was going to happen. It was well known, and people had time to take remedial action," said one options trader with a large US bank.

Shearson has become a prominent trader of the FTSE 100 contract in the London market. On September 15 and 16, the firm sold, on behalf of clients, 2,900 FTSE 100 futures contracts, representing about £100m, or the largest single order transacted to date in this growing sector of the London securities trading arena.

However, Mr Miller rejected suggestions that the market that the firm was short of 1,500 FTSE 100 contracts at yesterday's close. Even such a total, involving about £88m, would be of great significance in the futures market.

In a move to avoid the sudden fluctuations in share prices associated with the so-called Triple Witching Hour, US futures trading rules were changed earlier this year to require traders to declare open positions one week ahead of Standard & Poor's contract expiration dates.

Moevenpick forecasts record year

By John Wicks in Zurich

MOEVENPICK, THE Swiss hotel and restaurant group, expects record cash flow and net profits again this year, according to Mr Ueli Frager, the company's chairman.

Mr Frager said that both figures should once more show a double-digit increase over corresponding 1986 levels. After consolidation results improved to SFr48.6m (\$32m) cash flow and SFr12.1m net profit in calendar 1986, Moevenpick Holding, the Zurich-based parent company, had paid an unchanged 18 per cent dividend for the year ended March 31, 1987, on increased capital.

After a rise in sales of some 6.6 per cent for the first seven months of calendar 1987, Moevenpick is forecasting consolidated turnover, excluding sales by licensees, of some SFr700m for the full year, while, or slightly more than that for last year.

Safe to extend trading hours

SWEDEN'S OPTIONS and Futures Exchange (SOFEX), one of Stockholm's two privately owned options exchanges, is to extend trading hours until 2100 GMT, Reuters reports from Stockholm.

The extension is intended to enable traders to take closer account of movements on overseas bourses.

Floor trading currently stops at 1800 GMT, as it does on the OMX (Stockholm's Optionsmarket) rival exchange.

Safe said that both the Oslo and Stockholm bourses had placed orders for an automated dealing and data system it has developed, providing much-needed extra cash for the exchange, which has been unable to rival OMX's 50,000-contract daily turnover.

HOLIDAYS AND TRAVEL ADVERTISING APPEARS EVERY SATURDAY AND WEDNESDAY

Stephen Fidler on the competitive world of aircraft financing
Banks concerned at increased risk

THE THOUGHT of rank upon rank of surplus aircraft glinting in the Arizona desert sunlight is enough these days enough to induce a cold sweat on many a banker's forehead.

Most bankers in the airline finance business hope and expect that the dry climate of the Arizona desert will not be called upon any time soon to store fleets of aircraft which airlines do not need.

Yet there are rumblings of concern that the kind of deals being hammered out in today's highly competitive atmosphere in aircraft financing mean that increasingly the banks, rather than the airlines, will have to shoulder most of the risk in the event of a market downturn.

Predictions of substantial growth of airline fleets, the need to replace ageing aircraft, and the dearth of alternative asset financing alternatives are pushing increasing numbers of lenders into financing aircraft.

Margin of safety being eaten away

The conventional wisdom of aircraft finance, and other asset financing for that matter, is that there is a double protection against mishap. Initially there is the credit standing of the airline, then as a last resort, there is security on the aircraft. Banks increase their margin of safety by agreeing to lend only a certain percentage of the value of an aircraft.

One senior aerospace banker comments: "The worry is that there will be a large number of aircraft, owned by banks, sitting in the Arizona desert, and they won't be there necessarily because the airlines are going out of business. If an airline has a choice between stuffing some banks or going out of business, the clearing house can handle the volume."

Options traders welcomed the introduction of Thomson-CSF options this week. Mr Stanley Rowen, head of the options trading desk at Tuffier, Ravier, the Paris brokerage house, said: "It will add investor interest just having more stocks to play with."

Other operators, however, argued that the market needs to attract more interest from small investors in order to expand, and suggested that such interest could be fostered by adding all three new issues at once.

In recent times, however, competition has eaten away at this margin of safety, as banks have boosted the percentage which they are willing to lend. Bankers say in some cases this has climbed to 90 per cent or more, making the banks increasingly subject to the vicissitudes of the second-hand market in airlines.

Another trend which is seen putting the banks at risk concerns those financings which allow airlines to return the aircraft to bank lenders after a certain period has elapsed.

These options can often be exercised even if the airline is in financial difficulties. The worry here is two-fold - that banks could be left holding aircraft at a time when demand for second-hand aircraft is low, and that these deals are taking away some of the discipline of aircraft purchase from airlines.

Clearly, an airline's worry about buying a fleet of aircraft is lessened by the prospect that it can get rid of them at little cost to the banks, after five or seven years, if its business turns out not to be going the way it had hoped. The risk is heightened by the lengthening maturities of the loans being granted: financings of 15 years or more are now common. Here, too, the banks are hostage to the second-hand aircraft market.

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what course is it going to take?" This type of deal has been encouraged by a number of factors: airlines naturally want maximum fleet flexibility and some countries, such as the UK, allow airlines to finance the aircraft.

Mr Ian Spight, head of aerospace and shipping at Midland Bank says: "A lot of new banks coming into the business are putting pressure on prices, and risks that should not have been taken have been taken."

"One question the wisdom of banks taking so much asset risk at the very top of the market," he adds. There are signs, such as the availability of second-hand aircraft like Boeing 737s where none existed six months or so ago, that the market is topping out, he says.

Mr Brian Page, finance director of Barclays Bank's aerospace unit, says: "There is a danger of these financings type of operations becoming slightly overheated. We don't think that the risk-reward ratios in some of these financings are correct."

Both banks intend to stay in the business, and both see some tentative signs that the risk-reward ratios may be shifting towards the banks. "Airlines may have to come to terms with the fact that they could be paying more," says Mr Spight. This is because some of the leading aerospace banks were bidding less aggressively for business, and becoming "deal rather than relationship or volume oriented" in the words of one financier.

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Nomura UK arm pays dividend

NOMURA INTERNATIONAL, Nomura Securities' British-based subsidiary, will become the first overseas Japanese brokerage entity to pay a dividend, AJD reports from Tokyo.

It will pay a dividend, roughly estimated at around 10 per cent, for the fiscal year ended yesterday. Nomura International re-

ported a pre-tax profit of ¥12bn (\$20m) in the prior fiscal year.

According to analysts in Tokyo, the decision to pay a dividend is part of an effort to defuse criticism in Japan that the firm is a dividend-paying company.

Household profits without distributing their gains.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR	Change at					
STRAIGHTS	Issued	RM	Offer	day	Yield	YEN STRAIGHTS
Abbey National 7 1/2	100	99 1/4	100 1/4	-0.13	12.99	Belgian 9 1/2
Alb Nippon Air 9 1/2	100	99 1/4	100 1/4	-0.14	10.99	E.L.B. 9 1/2
American Bond 7 1/2	100	99 1/4	100 1/4	-0.13	12.99	France 9 1/2
A/S Exportimport 7 1/2	100	97 1/4	98 1/4	-0.09	10.23	Germany 9 1/2
A/S Exportimport 7 1/2	100	98 1/4	99 1/4	-0.10	10.23	Kanai Electric 9 1/2
B. National 9 1/2	100	98 1/4	99 1/4	-0.10	10.23	Norway 9 1/2
British Telecom 7 1/2	100	98 1/4	99 1/4	-0.10	10.23	Spain 9 1/2
British Telecom 8 1/2	100	98 1/4	99 1/4	-0.10	10.23	Sweden 9 1/2
Canada 9 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Canada 10 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Canada 11 1/2	100	98 1/4	99 1/4	-0.10	10.23	
C.I.F. 7 1/2	100	98 1/4	99 1/4	-0.10	10.23	
C.I.F. 8 1/2	100	98 1/4	99 1/4	-0.10	10.23	
C.I.F. 9 1/2	100	98 1/4	99 1/4	-0.10	10.23	
C.I.F. 10 1/2	100	98 1/4	99 1/4	-0.10	10.23	
C.I.F. 11 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Credit Lyonnais 7 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Credit Lyonnais 8 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Credit Lyonnais 9 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Credit Lyonnais 10 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Credit Lyonnais 11 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Deutsche 7 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Deutsche 8 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Deutsche 9 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Deutsche 10 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Deutsche 11 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Edinburgh 7 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Edinburgh 8 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Edinburgh 9 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Edinburgh 10 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Edinburgh 11 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Enbridge 7 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Enbridge 8 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Enbridge 9 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Enbridge 10 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Enbridge 11 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 7 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 8 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 9 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 10 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 11 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 12 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 13 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 14 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 15 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 16 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 17 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 18 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 19 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 20 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 21 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 22 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 23 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 24 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 25 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 26 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 27 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 28 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 29 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 30 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 31 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 32 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 33 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 34 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 35 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 36 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 37 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 38 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 39 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 40 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 41 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 42 1/2	100	98 1/4	99 1/4	-0.10	10.23	
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Exxon 44 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 45 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 46 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 47 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 48 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 49 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 50 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 51 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 52 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 53 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 54 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 55 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 56 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 57 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 58 1/2	100	98 1/4	99 1/4	-0.10	10.23	
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Exxon 61 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 62 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 63 1/2	100	98 1/4	99 1/4	-0.10	10.23	
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Exxon 75 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 76 1/2	100	98 1/4	99 1/4	-0.10	10.23	
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Exxon 84 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 85 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 86 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 87 1/2	100	98 1/4	99 1/4	-0.10	10.23	
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Exxon 91 1/2	100	98 1/4	99 1/4	-0.10	10.23	
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Exxon 128 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 129 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 130 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 131 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 132 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 133 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 134 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 135 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 136 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 137 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 138 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 139 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 140 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 141 1/2	100	98 1/4	99 1/4	-0.10	10.23	
Exxon 142 1/2	100	98 1/4	99 1/4	-0.		

Tesco nears £91m with a little help from Hillards

Tesco, the supermarket chain which increased its exposure in Yorkshire earlier this year via a vigorously contested £228m takeover of Hillards, yesterday announced a £23.2m surge in profits to £90.6m pre-tax for the half year to August 15.

City analysts had been looking for an increase and had pitched their estimates between £70m and £80m.

Mr Ian MacLaurin, Tesco chairman, said he was pleased with current trading and that he looked forward with confidence to both the peak trading period up to Christmas and the financial results for the full year.

He pointed out that development expenditure and cash flows had progressed very much according to plan and reflected the increasing store opening programme.

Tesco raised £112m last March by means of a convertible Eurobond issue. Mr MacLaurin said these borrowings would substantially fund the current year's cash requirements.

Turnover for the past year increased from £1.58bn to £1.79bn, excluding VAT. At the operating level profits pushed ahead from £54.2m to £78.4m, including a £3.1m contribution from Hillards for a 13-week period.

Pre-tax margins improved from 4.1 per cent to 5.1 per cent. Tax rose from £22.6m to £21.2m and left earnings per 5p share 0.95p ahead at 4.42p.

The interim dividend is being



Ian MacLaurin: Hillards - a 'stunning' purchase.

stepped up from an adjusted 0.85p to 1p. A proposal to introduce a scrip dividend option in respect of the interim payout will be put before shareholders at an extraordinary general meeting on October 23.

Mr MacLaurin said the improvement in margins was due to internal efficiency and added acceptability of Tesco's lines, particularly in fresh food. He pointed out that the company had launched 500 new value-added food lines so far this year and aimed at 1,000 by year-end.

Referring to Hillards he said this had been a 'stunning' purchase.

chase. The acquisition added 40 stores to Tesco's portfolio, with a total of 794,000 sq ft of selling space.

Integration of its operations had proceeded satisfactorily and the programme of conversion to the Tesco fascia was completed early in August. The refit cost was £2m but another £5m to £7m is likely to be spent on refitting the Hillards refrigeration systems next year.

Group spending on store refitting this year could total £40m and gearing is expected to end at 30 per cent.

Commenting on further acquisitions Mr David Malpas, managing director, said: 'We are not looking at any UK company.'

So far this year Tesco has opened new stores at Truro, New Malden and Doncaster and carried out a major extension at Basingstoke. This has added a total area of 130,000 sq ft.

In all, Tesco now has 375 stores with a net selling area of 7.81m sq ft. During the remainder of the year it expects to open a further 14 stores and three extensions comprising 827,000 sq ft, bringing the programme for the year to 907,000 sq ft.

Currently, next year's committed programme of 17 sites and three extensions, where acquisition and planning permissions are complete, totals over 660,000 sq ft. It is anticipated that this will increase as the programme is finalised.

See Lex

Foreign interest in Rolls-Royce hits 21%

By Nina Medland

FOREIGN shareholdings in Rolls-Royce, the recently privatised aero-engine manufacturer, have reached 21 per cent, well above the 15 per cent limit set by the Government, the company announced yesterday.

All foreigners whose second instalment (£5p) for the shares arrived after the 15 per cent limit was reached will have to dispose of their holdings. Rolls-Royce does not expect the limit to go higher, as there are no foreign documents remaining to be processed.

Referenced selling is almost certain to lead to losses for overseas shareholders, as the Rolls-Royce share price has declined fairly steadily from May 15, when a rush of buying from overseas investors - mainly Japanese - took the 35p partly-paid stock to 147p, a premium of 73 per cent to the issue price. Rolls-Royce shares closed last night at 265 1/2p, down 3 1/2p.

The City has expressed surprise that foreign buyers left it so late in the day to pay for the second instalment, given media coverage of the 15 per cent limit.

It remains uncertain how long overseas investors will be given to sell their shares, but the register has to be complete by November 6, the day the dividend payment is due.

Guidehouse expansion

Guidehouse Group, financial services undertaking, has conditionally agreed to acquire Technology Enterprise and Management, and its sister company Team (CP), for an initial consideration of £50,000 shares and £250,000.

Shareholders of Guidehouse need to approve the purchase which will involve the issue of over 2.5 per cent of the capital within six months of it coming to the AGM.

Team has warranted combined net assets of £100,000, and profits of not less than £110,000 for the 13 months ended May 31 1987.

For the first half of 1987 Guidehouse made profits of £221,000 (£170,000) on turnover of £2.92m (£255,000). An inaugural dividend will be paid for the year.

Lisa Wood on Scottish & Newcastle's latest bid for Matthew Brown

A third bite at the cherry

MR ALICK Rankin, chief executive of Scottish & Newcastle Breweries, Britain's sixth largest brewer, is convinced that his £104.5m bid for Matthew Brown, the Blackburn-based brewer, will be a case of third time lucky.

Two years ago Mr Rankin launched his first attack on Brown, brewer of Slalom lager and Theakston bitters, only to be referred to the Monopolies and Mergers Commission after Brown's skillful and spirited defence.

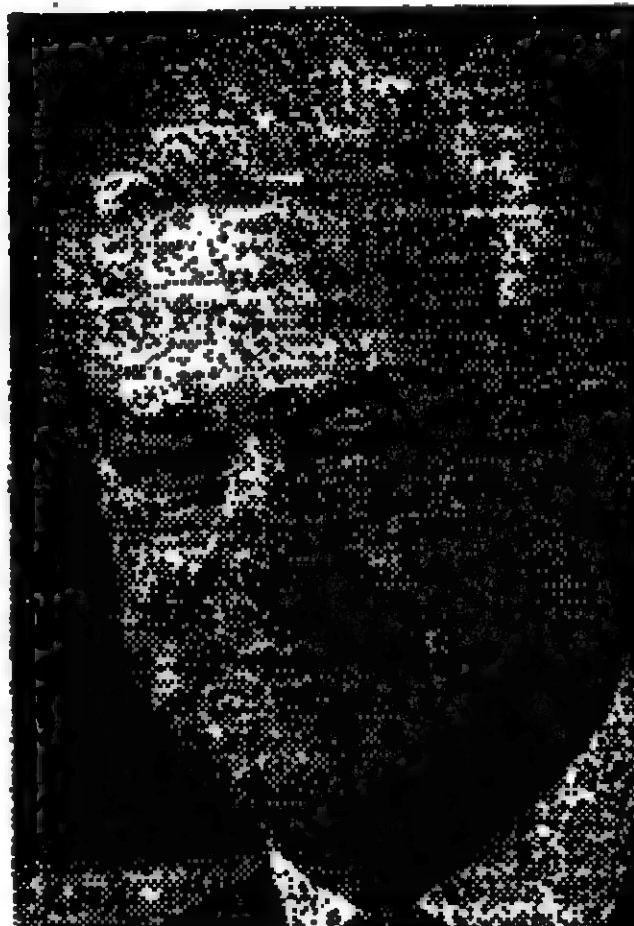
However, S & N got the green light from the Commission and made a renewed £125m bid only to be defeated at the 11th hour by the intervention of the Takeover Panel which ruled that S & N pushed up its stake of Brown's equity from 42.5 per cent to 50.5 per cent after the time for bid acceptances.

Since then the question among many City analysts has been whether or not S & N, which held on to a 29.7 per cent stake, would come back for a third bite. Takeover Panel rules meant S & N could not renew its bid until 12 months after the lapsing of the last bid - which failed in December 1985.

Mr Rankin said yesterday: 'This timing seems the most advantageous to us. It has allowed us to do a lot of work since we were allowed to bid again. Since then our profits have gone well, our share price has performed well while there has been a contrary situation at Matthew Brown's. S & N does not expect a referral this time round.'

A strong half year helped S & N report better than expected profits for the year ended May 3, with taxable profits rising by 20 per cent to £90.3m against market expectations of between £85 and £87m.

In contrast, Brown's trading profit has not peaked any strong punches at a time of depressed sales of its beers in its Cumbrian and Lancashire trading heartlands. In the period September 27 pre-tax profits of the group were £9.75m, excluding property disposals, with an-



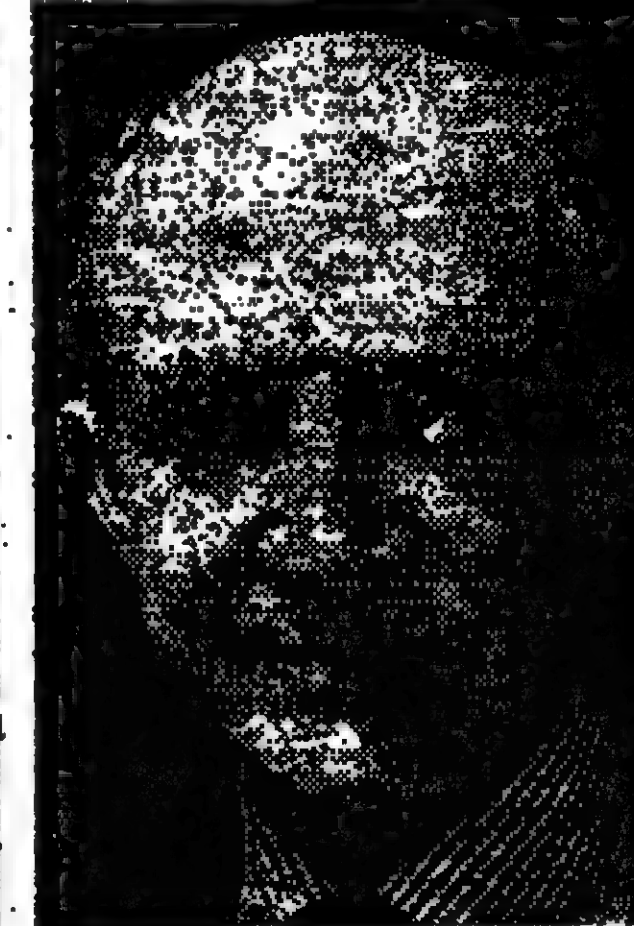
Alick Rankin (left), of S&N, and Patrick Townsend of Matthew Brown.

analysts forecasting the situation to be virtually unchanged this year.

It is defence, Brown has argued that, unperturbed by S & N's unwanted attentions, it has been making long-term investments in its business. About £2.5m has been spent on new distribution and racking facilities and a further £5m on refurbishing its public houses. In addition, Brown's management has worked hard to develop new draught beer markets.

However, S & N said: 'Matthew Brown has failed to expand in any meaningful way outside the north-west and north Yorkshire, despite prolonged effort. It has failed to meet the challenge of a national lager market and thus to develop Slalom as a significant brand. It has failed to make any impression on the growing take-home market despite having products with considerable potential. It is wasting the opportunity to develop Theakston nationally.'

A not unbiased assessment it could be argued but one supported, albeit in a less strident manner, by some City analysts.



Alick Rankin (left), of S&N, and Patrick Townsend of Matthew Brown.

However, they emphasise the problems faced by Brown at a time of difficult trading conditions for regional brewers, which generally lack clout against the major brewers.

However, the City also shares S & N's scepticism over Brown's controversial £12.5m diversification into Langdale, a time-share group based in the Lake District but with significant assets in Spain and Portugal. One broker described the joint venture as 'peripheral' and intended as a move to flush out S & N, which nevertheless took up its rights in the issue of some 2m new shares.

S & N yesterday chose to interpret the Langdale investment as proof that Brown accepted that the prospects for its beer business were not as bright as it had claimed in the past.

According to Mr Rankin, a combined business would bring S & N's considerable strengths to their beer businesses, which in the case of S & N commands about 9 per cent of national beer sales and Brown about one per cent.

S & N is Britain's sixth largest brewer but a critical structural weakness compared with its major competitors is its excessive dependence on the non-tied trade, including free houses, and the take-home trade for sales. Taking into account the public houses gained through its acquisition of Home Breweries this year, S & N has some 1,750 tied public houses compared with about 7,000 public houses controlled by Allied Lyons, Bass and Whitbread.

Not only would Brown add 520 public houses to S & N's existing estate, giving more guaranteed outlets for its beer, but it would add them in the north of England, directly adjoining S & N's Scottish and north-eastern base.

S & N also argues that its nationwide sales force could boost sales of Brown brands, themselves a prize for S & N, which has Kestrel, McEwan's and Younger's - established nationwide but fairly mature - among its brands.

Schroder Wagg, adviser to Brown, yesterday dismissed the commercial case for a takeover. 'The arguments were not accepted by the shareholders last time and they are even less convincing now,' said Mr Derek Netherthorn. S & N, he said, was claiming Brown's public houses would benefit from a significant increase in investment but he pointed out the firm already spent by Brown on refurbishment. On increasing nationwide distribution of Brown brands he said: 'Brands such as Theakston are growing against the trend and doing so steadily and profitably.'

At the end of the day, however, the argument for shareholders is financial, with S & N putting in a bid at a hefty 27 times historic earnings.

Mr John Dunsmore, of Wood Mackenzie, said: 'The offer by S & N is a substantial 50 per cent more than the on-going reasonable trading value of Brown shares. That will make it hard to resist.'

Foseco Minsep advances 24%

Foseco Minsep's 24 per cent advance from £13.23m to £16.43m in pre-tax profits for the half year to June 30 reflects the strategy of this speciality chemical company to improve profitability arising from a review of operations in 1986.

Turnover of the group for the period was actually £12m lower at £258.2m, while trading profit increased from £16m to £16.8m. After tax of £7.56m (£6.29m) and minorities of £1.02m (£728,000) earnings per share gained 19p to 8.4p. The interim dividend goes up from 2.55p to 3.5p per 25p ordinary.

Mr Tony Chubb, chairman, said that negotiations for the sale of the original Gibson-Romani company - the protective coatings subsidiary which operates across the US and Canada - were progressing. The results of this company have ac-

cordingly been excluded from the group's results for the period. Foseco Minsep is also involved in discussions which will lead to further disposals.

The chairman said that the company was now focussing full attention on growth in earnings, not only by improving further the performance of existing operations, but also by actively seeking acquisitions which supplement them. The benefits of the changes made were now coming through and the company remained confident of the outcome for the year.

comment

The turnaround at Foseco Minsep is underway but is taking rather longer than expected

and the company clearly has a way to go. It targeted a net profit margin of 10 per cent, but is still at about 7 per cent. The restructuring of the company's business in the US has led to a profits recovery but, again, not quite as much as expected.

The disposal of the Gibson-Romani business is still not settled after nine months, though the company says it expects to sell by the year end, and the indications are that Craelius, the loss-making mineral exploration equipment company, will also be up for sale. Foseco is certainly getting closer to sorting out its problems. The whole mix, as the reorganisation nears completion, is looking pretty good, but the City still expects the year end profit figure to be below the 1986 level. Expectations of £33m produces a prospective p/e of 16, fully valued.

Laura Ashley profits advance 15% to top £10m at midway

BY ALICE RAWSTHORPE

Laura Ashley Holdings, the textile, fashion and home furnishings group, yesterday announced a 15 per cent increase in pre-tax profits to £10.1m for the first half of the year.

In the interim period Laura Ashley suffered from a 10 per cent fall in sales in its key markets of the UK, the US and mainland Europe. Group sales rose by 21 per cent to £93.6m. It also bore the burden of a 10 per cent increase in the US dollar exchange rate - which cost it about £500,000 - and the borrowings incurred in its expansion programme, including the construction of the new Texplan manufacturing plant.

Nevertheless, improvements in operating efficiency and cost control enabled the group to post operating profits of 29 per cent to £10.4m in the six months to August 1.

The £7.5m Texplan plant in Wales, which is now fully on stream, will increase production capacity by 50 per cent. The plant has broken even, working on a single shift, and the full benefits of the investment should filter through next year when a double shift commences.

In the UK, where the business was affected by the dismal spring weather, sales rose to £44.3m (£33.4m). The North American division suffered both from sluggish sales and the adverse exchange rate. Sales rose to £23.8m (£22.3m) although, in dollar terms, sales increased by 25 per cent, with six per cent growth from established stores.

In continental Europe sales rose to £11.4m (£9.3m) and in Australia to £1.6m (£1.1m). By the end of the first half there were three shops trading in Japan - the group intends to have opened 20 Japanese units within the next three years.

The first five of the Mother and Child nursery shops have opened in the US since the end of the interim period. Sir Bernard Ashley, chairman, described the response to the new

shops as 'enthusiastic'. By the end of next year there should be 26 Mother and Child units in the US and four shops will have opened in Europe.

Royalty income suffered from adverse exchange rates and fell to £216,000 (£265,000). Interest payable rose to £227,000 (£142,000) and taxation deducted £2.6m (£3.3m). Earnings per share rose to 3.55p (2.74p) and the board declared an interim dividend of 0.85p (0.75p).

Sir Bernard Ashley also announced that Mr John James, group managing director for seven years, has become vice-chairman and chief executive.

comment

Poor Laura Ashley has been dogged by the dollar and a sluggish share price ever since its flotation almost two years ago.

Yet the business itself is in remarkably healthy shape, as the increase in operating profits in 1987 is a testament to that.

Heathcote capital expenditure will concentrate on store openings, which filter through to profits rather faster than production plants and distribution systems. Moreover the full benefits of Texplan and the retail expansion should filter through next year. The City expects profits of £20m and a prospective p/e of 22 1/2 in the present year. It takes time to restore confidence in a stock which has performed so poorly - and is so vulnerable to currency - as Laura Ashley but, sooner or later given the inherent strength of the business, it must gather momentum. The only question is when. The smart money is on spring next year.

Small minority remains in Oldham Estate

Oldham Estate, the property company built up by Sir Harry Hyams, finally succumbed to MEPC yesterday when it was announced that MEPC's £518.4m offer had been accepted by 88.81 per cent of its shareholders. The offer closed on Tuesday.

Mr Hyams is retaining 59,000 shares, a fraction of his 28 per cent stake. Largely, it appears, to express solidarity with the handful of small shareholders who have stood out against the offer. Two other original Oldham directors are retaining a total of 750 shares.

Feedex in talks

Feedex Agricultural Industries, animal feeds and agricultural machinery group, said it was in negotiations to buy a substantially larger company. Its shares were suspended at 74p, where it has a market value of £13.7m.

ARC Lifts Profit To £86 Million

ARC achieved profits of £86 million on turnover of £819 million for the financial year to 30 June 1987.

This compares with a profit of £73 million in 1986. Profits from UK Aggregates at £51 million were at record level as a result of improved margins stemming from increased demand and investment in efficiency and advanced operating techniques. Profits from the United States rose to £25.1 million, to which American Aggregates, acquired during the year, made a valuable contribution. Property Development, and Civil Engineering and Building achieved profits of £3.3 million and £2.6 million respectively. Building Products' profit was £4.5 million.

FINANCIAL SUMMARY

£000	1987	1986
Turnover	£819 million	£750 million
Operating income	£ 86 million	£ 73 million
Capital employed	£561 million	£356 million

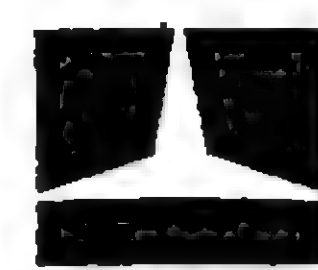
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Kleinwort Benson Limited

Fleet Finance Division
20 Fenchurch Street
London EC3P 3DB
Tel: 01-623 8000

Midland International Financial Services R.V.
DM 300,000,000
Floating Rate Notes Due 1988

Interest Rate: 4 1/2% per annum

Interest Period: 30th Sept. 1987 to 29th Dec. 1987

Interest Amount per DM 10,000 due 30th Dec. 1987: DM 105.85

Interest Amount per DM 250,000 due 30th Dec. 1987: DM 2,646.27

Trinkaus & Burkhart KGaA Agent Bank

UK COMPANY NEWS

Murdoch wants say in management of Pearson

By John Hunt and Raymond Snoddy

MR RUPERT MURDOCH, chief executive of News Corporation, would like a say in the management of Pearson, the conglomerate which publishes the Financial Times, following his purchase of a 14.7 per cent stake.

Mr Murdoch believes, according to associates, that Pearson the interests of which include information and entertainment, fine china and banking, could be managed in a more vigorous way.

The proprietor of five British national newspapers, including The Sun and the Times, will meet Lord Blakenham, the Pearson chairman and chief executive for lunch today, their first meeting since last week's surprise raid on Pearson shares.

At the meeting Mr Murdoch is

expected to suggest that he has a contribution to make to the future of Pearson. But it is not clear whether he will seek a directorship or has something more informal in mind.

The News Corporation chief is also likely to outline ideas for co-operation or joint ventures in the two main areas of common interest, newspapers and book publishing.

New International, the UK operating arm of News Corporation, has decided to print The Times in the US before the end of this year. This might lead to a new co-operation with the Financial Times which is already delivered to the US by satellite and printed in New Jersey. In return Mr Murdoch might be able to print a Far East edition of the Financial

Times on his South China Morning Post presses.

Meanwhile Lord Young, the Trade and Industry Secretary made it clear that any bid by Mr Murdoch for Pearson would have to be referred to the Monopolies and Mergers Commission. He indicated that if the Commission ruled against takeover he would accept its verdict.

However if the commission said the bid could proceed, the Government would have to look at it.

Lord Young, interviewed on BBC Radio's World at One programme yesterday said he felt there was no monopoly threat to control of British newspapers at the moment, although he acknowledged that Mr Murdoch and Mr Robert Maxwell had big stakes.

Equiticorp takes 50% of GPG

By Hugo Dixon

Equiticorp, the New Zealand financial services company, now holds just over 50 per cent of the shares in Guinness Peat Group, virtually bringing to an end what many regard as a particularly messy takeover bid for the merchant bank and financial services group.

"We have achieved control," said Mr Patrick Keenan of Samuel Montagu, Equiticorp's advisors.

Mr Keenan pointed out that since Equiticorp had crossed the 50 per cent mark by buying in the market and not waiting

for acceptances, its offer had not technically become unconditional. However, its majority shareholding was secure, he said.

Shareholders have until Saturday to decide whether to accept Equiticorp's 115p a share offer.

He denied Equiticorp had bought the extra shares in order to cross the 50 per cent mark before the new Banking Act comes into force this morning, allowing the Bank of England to object to any shareholding in a bank of over 15 per cent.

Henderson talks

Shares in Henderson Group jumped 35p to 385p yesterday after the manufacturer of garage and industrial doors and electronic security equipment said it had received an approach which could lead to a takeover offer. Henderson's market value now exceeds £20m.

The approach was originally made in mid-September to Mr Ahmed Abdullah, adviser to Carousal Investments and three associate companies which last week raised their total stake in Henderson to 17.38 per cent.

Henderson directors are believed already to have held detailed talks with the potential suitor.

Storehouse

Mountleigh, the property group, announced yesterday that it had increased its holding in Storehouse to 2.2 per cent through market purchases on Tuesday, intensifying speculation that it might consider a fresh bid for the company. However, Mr Tony Clegg, Mountleigh's chairman, refused to be drawn on the question at the group's AGM yesterday. Mountleigh, which said last Thursday it was abandoning bid approaches to Storehouse, bought 1m shares on Tuesday at 385p and 500,000 at 387p, lifting its holding to 9.25m shares. Storehouse shares closed last night at 404p, down 5p.

BP gives 100 share guarantee

By Richard Tomkins

APPLICANTS who register in advance with the British Petroleum share information office will be guaranteed a minimum of 100 shares each in this month's £7.50n sale of shares in the oil company, it was announced yesterday.

The closing date for priority registrants will be the end of next week - midnight on Friday, October 9. Applicants who do not register before that date will still be able to apply for shares, but will not receive special treatment in the allocation.

Mr Norman Lamont, financial secretary to the Treasury, yes-

terday visited the inquiry handling centre in Bristol and announced that the number of people who had registered for prospectuses and application forms had reached 5m.

Priority registrants who decide to apply for the shares when the offer opens on Tuesday, October 20 will therefore be guaranteed an allocation of 2279 worth of shares at BP's closing price yesterday.

That figure is considerably higher than the allocations which have been made in other recent privatisation issues.

Small investors who applied for BAA shares in July each re-

ceived only 100 of the 245p shares, and none at all if they applied for over 1,000.

Mr Lamont also announced that up to 10 per cent of the shares in the fixed price part of the offer would be set aside to give priority applicants more shares than they would receive as ordinary applicants.

Renishaw rises to £7.5m

AN EXCEPTIONAL credit of £2.3m arising from successful patent litigation enabled Renishaw, maker of machine tool measurement probes and scientific instruments, to raise pre-tax profits by £0.5m to £7.5m in the year ended June 30 1987.

Before taking account of the exceptional item, profits were down from £7.02m to £5.12m. Turnover was £22.11m (£21.39m) and after tax of £2.15m (£2.02m) earnings per 5p share emerged ahead from 16.22p to 17.41p. The final dividend is 1.7p for a total

payment up 0.3p at 2.5p.

The exceptional item comprised £3.4m, after legal costs, from the GTE Valeron settlement, less the costs and provisions relating to the reorganisation of Renishaw-MAB amounting to £0.96m.

Bradstock

The Kuwait Investment Office yesterday (Wed) raised its stake in Bradstock Group, the insurance broker, to 13.4 per cent. The shares added 2p to 365p.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div	Total for year	Total last year
Ashley (Lancs) - int	0.85	Jan 6	0.75	-	2.25
Barclays - int	0.1	Nov 24	nil	-	0.1
City and Foreign - fin	2.52	Oct 30	1	2.52	1
Cussons Prop. - int	2.81	Nov 27	2.6	-	6.6
Endle Holdings - int	0.751	Nov 30	nil	-	1.5
Erka - int	2	Dec 1	1.3	-	4.8
Fosco Minsep - int	3.5	Jan 4	2.95	-	9.2
Gent (S.E.) - fin	0.65	-	nil	-	1
High Point - fin	2.75	-	nil	-	4.5
Holmes Profect - int	1.41	Jan 19	0.85	-	2.6
Local London - int	31	Nov 16	-	-	3
Murray Elec. - fin	0.2	Dec 16	0.2	0.2	0.2
Renishaw - fin	1.7	Jan 4	1.5	2.5	2.2
Silkestone - int	4	Nov 16	3	-	2.2
Sinclair - int	0.75	Nov 30	0.75	-	2.43
Tesco - int	1	Nov 30	0.85	-	0.98
Triforce - int	0.5	-	nil	-	nil
UTC Group - int	31	Dec 31	1.75	1.75	1.75
Westworth - int	1.75	-	1.75	1.75	1.75

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. \$Unquoted stock. ‡Third market. \$ US cents.

GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	Gross Yield	PIE
136	133	Aut. Brit. Ind. Ordinary	203	-	7.3	3.6
206	145	Aut. Brit. Ind. CULS	303	-	10.0	4.9
41	34	Armitage & Rhodes	36	-	4.2	11.7
242	67	BBB Design Group (USM)	100ad	-3	2.1	21.15
184	108	Bardian Group	184	-	2.7	15.12
184	95	Bray Technologies	184	-	4.7	24.7
273	130	CCL Group Ordinary	273	-	11.5	4.2
145	99	CCL Group 11% Conv. Pref.	145	-	15.7	10.8
171	136	Carborundum Ordinary	167	-1	5.4	3.2
102	81	Carborundum 7.5% Pref.	102	-	10.7	10.5
170	87	George Blay	170ad	-	3.7	2.2
143	119	Isis Group	120	-	3.4	3.5
96	59	Jackson Group	96	+1	3.4	3.5
113	32	James Burroughs 9% Pref.	113ad	-	14.2	26.1
133	86	James Burroughs 9% Pref.	133ad	-	12.9	9.7
780	500	Multihouse NV (AmstSE)	505	-	-	20.0
700	351	Record Ridgeway Ordinary	700ad	-	1.4	14.1
87	65	Record Ridgeway 10% Pref.	87ad	-	14.1	14.2
91	65	Robert Jenkins	65	-	-	2.9
124	42	Scruttons	124ad	-	-	-
223	141	Torday & Carlisle	223	+1	6.6	3.0
42	32	Trevian Holdings	42ad	-	2.8	3.9
131	73	Unilever Holdings (SE)	92ad	-	2.8	30.16
263	115	Walter Alexander (SE)	263ad	-	5.9	2.2
200	140	W. S. Yeates	200	+1	17.4	8.7
175	96	West Yorks. Ind. Hosp. (USM)	149	-	5.5	3.7

Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of FIMBRA.

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Telephone 01-621 1212
Member of FIMBRA



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Telephone 01-621 1212
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HMC MORTGAGE NOTES 1 PLC

£150,000,000

Mortgage Backed Floating Rates Notes

June 2017

Notice is hereby given that the Notes will bear interest at 10% per annum for the interest period 30th September, 1987 to 30th December, 1987.

Interest payable on the relevant interest payment date, 30th December, 1987 will amount to £2,633.39 per £100,000 Note.

Agent Bank:

Morgan Guaranty Trust Company of New York
London

The inside story on brokerage commissions

Ever since Big Bang, stockbrokers have been free to set their own brokerage commissions. At once the large institutional investors were able to reduce their commission rates as the stockbroking firms competed for their business. The individual investor has not fared as well. The traditional stockbrokers have generally offered them only token discounts. However, Discount Brokers International is changing the way the individual investor does business.

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Results for the year to 30th April 1987

	1987	1986
Profit on ordinary activities before taxation	£3,570	£1,222
Profit on ordinary activities after taxation	20,274	5,814
Net profit on sale of investment properties	25,613	
Profit for the year	45,887	5,814
Earnings per ordinary share	Pence 24.85	Pence 12.95
Dividends per ordinary share	1.00	1.57
Net assets per ordinary share 30th April	£56.99	71.30
Pro-forma following acquisition of Stockley plc June 1987	208.00	

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Since 30th April 1987, the group has acquired Stockley plc and The Pension Fund Property Unit Trust.

The group continues to trade exceptionally well, taking full advantage of the buoyant property market.

A copy of the Annual Report and Accounts is available from The Secretary, Berkeley Square House, Berkeley Square, London W1X 5LA. Tel: 01-491 8086.

This notice complies with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange") and does not constitute an offer of, or invitation to subscribe for or purchase, any securities.

Salomon Inc

Gilt Call Warrants

800 Warrants each to Purchase £100,000 in nominal amount of 9% United Kingdom Treasury Stock "A" due October 13, 2008

Gilt Put Warrants

800 Warrants each to Sell £100,000 in nominal amount of 9% United Kingdom Treasury Stock "A" due October 13, 2008

Salomon Brothers International Limited

Application has been made to the Council of The Stock Exchange for the Gilt Call and Put Warrants to be admitted to the Official List. The Gilt Call Warrants are exercisable at a price of £97 per £100 nominal amount of the gilts, the Gilt Put Warrants are exercisable at a price of £93 per £100 nominal amount of the gilts, plus accrued or unpaid interest. The Gilt Call and Put Warrants may also, at the option of the Warrant holder, be surrendered for net cash settlement which will be effected without adjustment for interest.

The Warrants may be exercised or surrendered on any defined business day from November 11, 1987 to March 7, 1988 inclusive. Salomon Inc is incorporated with limited liability in the State of Delaware, U.S.A. The offering document relating to the Warrants and the Issuer are available in the statistical services of Exel Financial Limited and copies may be obtained during usual business hours up to and including October 5, 1987 from the Company Announcements Office of The Stock Exchange and up to and including October 15, 1987 from:

Cassano & Co.
12 Tokenhouse Yard
London EC2R 7AN

October 1, 1987

UK COMPANY NEWS

Local London £28m cash call: profits jump 63%

BY PHILIP COGGAN

Local London Group, the business centre specialist, is making a £28m rights issue to fund its expansion. The company announced the one-for-four issue yesterday, as well as reporting a 63% per cent jump in interim pre-tax profits and its intention to transfer from the USM to the main market next year.

Part of the proceeds of the rights will be used to fund the £7.1m purchase of Samplemedium, a residential property trading company, which owns 13 apartment blocks. The properties acquired with Samplemedium will be managed by Mr Charles Jewell, who joined the group when Local London acquired the Selmonds residential property company in July.

The consideration for Samplemedium is in the form of 867,000 shares, of which 181,000 will be retained by the vendors and the rest will form part of the rights offer.

In all, 8,765 shares at 75p each are being offered under the rights by Samuel Montagu; the rest of the proceeds will be used to fund further business centre developments and to finance the increase in Local London's stake in Marina Development Group from 13.4 per cent to 21.7 per cent.

Local London has rapidly expanded since joining the USM last year valued at only £6.6m; its market capitalisation before yesterday's announcement was around £128m. In May, the group acquired Standard Securities, the main market property company, for £40m and the previous results have been adjusted on merger accounting principles.

The main business of the group is the conversion of properties into business centres, which are then rented to companies in return for a licence fee which covers services like photocopying and cleaning. When Local London came to the market it had nine such centres; it hopes to have 30 by this time next year.

The company says that unlike last year, the majority of its profits will be earned in the second half. In the six months to June 30, licences and other property income was £3.5m (£2.4m) and the surplus on property sales was £1.7m (£1.4m). After property outgoings of £1.7m (£1.3m), administrative expenses of £31,000 (£15,000) and not interest payable of £18,000 (£12,000), pre-tax profits were £2.4m (£1.8m). Earnings per share were 11.1p

(10.2p) and the interim dividend is being set at 3p (nil). The directors intend to pay a final of 4.5p (3p).

The news of the rights issue knocked 45p off the shares to 300p.

Local London's rise is looking almost as breakneck as Blue Arrow's; after the rights issue, the property group's market capitalisation will have increased 55-fold in just over a year. Such growth makes traditional share valuations fairly obsolete; the p/e falls from 44 on last year's earnings to 23 assuming full year pre-tax profits of £3.5m. Further rapid growth looks inevitable, given that the group arranged £84m of borrowing facilities even before the rights issue. Are the expansion plans too ambitious? The original niche in business centres certainly looks to have many years of growth left in it; one can only hope that a collapse in the London residential property market does not cause the company to regret its diversification. But for the moment, the rating looks deserved and a stock split around the end of the year could well improve marketability.

Cussins Property doubles midway

Cussins Property Group, commercial and residential builder based in Newcastle upon Tyne, reported interim pre-tax profits more than doubled to £1.13m against £518,000. And Mr Peter Cussins, chairman, said that he expected full year profits to exceed last year's but the full benefits of reorganisation and improvements elsewhere would not be seen fully until 1988.

In the first six months of 1987 turnover fell from £3.7m to £2.63m. After a tax charge of £265,000 (nil) earnings per 20p share came out at 14.18p (10.38p). The interim dividend is being raised from 2.6p to 4.5p.

High-Point recovers

High-Point Services Group, a USM quoted company which provides financial services to contracting, offshore oil and gas and allied businesses, yesterday reported a sharp recovery in profits for the year to May 31 last.

Having slumped from £908,000 to £472,000 in 1985-86, pre-tax profits last year bounced back to £1.25m with earnings per share more than doubled at 17.54p (8.08p). After passing the final dividend in the previous year, a final payment of 2.75p per 10p share is now proposed to make a total of 4.5p (1.75p).

Turnover of the group and its associates doubled last year to £24.21m (£12.23m).

Boustead

Action undertaken by Boustead bore fruit in the first half of 1987 with the company reporting profits of £268,000 pre-tax for the period compared with previous losses of £143,000.

Earnings per share worked through at 0.55p (losses 0.25p), an interim dividend of 0.1p is being paid, the first such payment since 1983, and a healthier balance sheet has emerged with gearing reduced from 40 per cent to 3 per cent.

The company is an overseas trader and financial holding concern. UK operations made profits of £177,000 (£113,000). First half turnover declined to £14.25m (£18.85m).

Erith increase

A continuing buoyant demand for building materials in London and the south-east during the first six months of 1987 enabled Erith, Hertfordshire-based builders' merchant, to lift its profits for the period from £1.02m to £1.87m pre-tax.

Turnover for the opening six months advanced from £26.92m to £34.54m generating a trading surplus of £2.25m compared with £1.44m. Earnings worked through 2.87p higher at 6.23p per 25p share and the interim dividend is being lifted from 1.5p to 2p net. A scrip issue on a one-for-one basis is also proposed.

Further recovery at Gent

Mr PETER WOLFF, who took over the chair of S.R. Gent, the London-based clothing manufacturer last December, yesterday reported a further recovery in the company's fortunes.

For the year to end-June 1987 turnover increased from £28.85m to a record £38.05m and at the pre-tax level profits amounted to £1.42m, a swing of £2.08m over the previous year's loss of £1.24m which was struck after making an exceptional stock provision of £1.7m.

Holmes Protection

Holmes Protection Group Inc, (formerly Scusa) saw pre-tax profits rise to £7.05m (£4.22m), against \$6m, in the first half of 1987. Turnover for this New York-based electronic protection services company which is listed on the Stock Exchange, rose from \$26.2m to \$28.25m (£17.97m).

After tax of \$625,000 (\$386,000) earnings per 1c share came out at 10.1c (9.1c) and the interim payment is being increased from 0.85c to 1c.

A final dividend of 0.045p (nil) makes a total of 1p (0.5p).

Mr Wolff said the year-old profits of less reliance on seasonal merchandise had shown positive results. The company, he added, was now a much trimmer organisation with a production capacity and flexibility to take advantage of a better balanced product range.

Shareholders were told that prospects for the company were promising with a year of further progress envisaged. All areas, with the exception of the newly-formed homewear division and New Zealand, were in profit. Tax for the year took £218,000 and the extraordinary provision of £71,000 (£258,000) was in respect of the intended disposal of the New Zealand related company. Earnings per 10p share amounted to 3.3p (losses 3.9p) on a net basis or 3.7p (losses 3.8p) on a full distribution basis. The company's principal customer is Marks and Spencer.

The hairdon days of 1984 - profits £8.12m - seem a lifetime away and to take even the first steps back in that direction the company has had to overhaul its complete range. Prior to the retail explosion that West and its associates brought to the High Street, about 80 per cent of S.R. Gent's turnover was in dresses, going to Marks and Spencer. At the best of times trying to be all things to all women, suddenly they were like yesterday's news, stale. The consumer wanted action sportswear, fast fashion. Gent's trek back has been hard work and further recovery is to come, but the range is looking right and ready to be built on. The shares closed 8p down at 100p. Assuming pre-tax profits this year of about £3m and a 15 per cent tax charge, that puts them on a prospective p/e of 13, fairly valued.

HIGHAMER, privately-owned textile and property group which has voting control of Manchester Sate Canal, has raised its holding of ordinary shares from 34.45 per cent to 41.16 per cent.

Berkeley & Hay

Berkeley & Hay III Investments is proposing to acquire W.S.J. (Holdings) for £8.8m. The company announced this yesterday when issuing its interim results, which showed a 4 per cent rise in pre-tax profit from £403,000 to £420,000. For the six months group turnover was £4.57m (£2.7m).

Eadie Holdings

Taxable profits at Eadie Holdings, which has interests in specialist engineering companies, fell from £185,000 to £140,000 on turnover ahead from £3.9m at £5.38m in the first half of 1987. The interim dividend is 0.75p (nil) and after tax of £24,000 (£25,000) earnings fell from 1.58p to 1.12p.

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NOTICE TO HOLDERS OF TOYO MENKA KAISHA LIMITED

U.S. \$20,000,000
7% Per Cent. Convertible Bonds Due 1996
(the "7% Per Cent. Bonds")
U.S. \$50,000,000
3% Per Cent. Convertible Bonds Due 1999
(the "3% Per Cent. Bonds")

Pursuant to Condition 5(C) for the 7% Per Cent. Bonds and Condition 4(C) for the 3% Per Cent. Bonds of the Terms and Conditions under which the above-mentioned Bonds were issued, notice is hereby given as follows:

The Company has made a free distribution of shares of its Common Stock to shareholders of record as of the 30th of September, 1987 in Japan, at the rate of 12 new shares for each 100 shares held.

Accordingly the conversion prices at which the above-mentioned Bonds may be converted into shares of Common Stock of the Company have been effective as of 1st October, 1987, Japan Time from Yen 183.80 per share of Common Stock to Yen 163.60 per share of Common Stock for the 7% Per Cent. Bonds and from Yen 228.70 per share of Common Stock to Yen 201.70 per share of Common Stock for the 3% Per Cent. Bonds.

TOYO MENKA KAISHA, LIMITED
By: The Bank of Tokyo
Trust Company
of Japan
Dated: October 1, 1987

Security Archives oversubscribed

The USM offer-for-sale in Security Archives (Holdings) was 51 times oversubscribed when applications closed on Tuesday. Barclays de Zoete Wedd was offering 1.77m shares, 28.2 per cent of the equity, at 150p each, giving the group a projected market capitalisation of £2.6m. Applications from employees in respect of 127,000 shares will

be allocated in full. Other applications will be dealt with as follows: those who applied for between 200 and 9,000 shares will go into a weighted ballot for 200 shares; those who applied for 10,000 shares and above will receive 2 per cent of the shares applied for. Dealings are expected to begin on Tuesday.



BRIERLEY INVESTMENTS LIMITED

LONDON (UNITED KINGDOM) BRANCH SHARE REGISTER

Brierley Investments Limited are pleased to advise that following discussion with The Stock Exchange, London and Chase Investment Bank Limited, we have now established a London branch share register.

The branch register will open with effect from 1 October 1987 and National Westminster Registrars, Bristol have been appointed Branch Registrar.

Brierley Investments Limited shares are already listed on the Stock Exchange, London and the opening of a United Kingdom based register will facilitate trading and ensure the prompt processing of transactions and delivery of certificates. The Stock Exchange have also agreed to allocate a new Talisman code for United Kingdom registered Brierley scrip.

The opening of this branch register means that United Kingdom registered holders will receive future cash dividends payable in Sterling.

To assist those shareholders who wish to transfer their holdings to the London (UK) register, transfer forms are available on request and when completed in duplicate should be mailed with share certificates attached to the registry where the shares are currently registered. A replacement certificate will be issued by the new registry.

The addresses of our principal and branch registries are as follows:

Perkins Hargreaves Limited
PO Box 1004
Christchurch
NEW ZEALAND

MWC Registry Systems Pty Ltd
PO Box 867
Royal Exchange
Sydney NSW 2000
AUSTRALIA

National Westminster Bank PLC
Registrar's Department
PO Box No.82
Caxton House
Redcliffe Way
Bristol BS99 7NH
ENGLAND

Last month, we gave you our new address.

Today, we give you our new name.

What will we give you tomorrow?



(A clue.)

On September 1st, Scrimgeour Vickers moved across the Thames, and into the most spectacularly modern and well-equipped office building in London.

Now, a month later, another change in the way we present ourselves; because today we change our name to Citicorp Scrimgeour Vickers.

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In fact, these are simply two of the more visible signs of the ways that we're developing our business, to meet the rapidly-changing needs of today's securities industry.

And, in particular, to give you the opportunity to exploit the industry's fast-growing globalisation.

Citicorp's name stands for the new qualities which we're bringing to our existing strengths.

(Put Citicorp's capital resources, commitment to new technology and worldwide reach together with our unrivalled research, and you have quite an operation.)

As for our new offices, their impressive exterior is their least important feature; much more significant is that, inside, you'll find one of London's

biggest and best-equipped equity dealing rooms.

Meanwhile, our group's business continues to grow quickly – in volume, in the number of analysts (now over 200), and in the number of securities (now around 2,000) which they track.

So it's true that, today, we're giving you no more than the news of our new name.

But it's also true that, in a sense, that's part of giving you the world.

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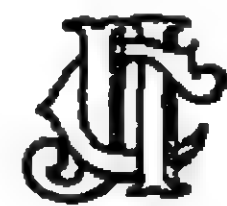
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UK COMPANY NEWS

Nikki Tait considers the future of the UK's largest investment trust group

Making waves in the Touche Remnant ocean



Rustenburg Platinum Holdings Limited

(Incorporated in the Republic of South Africa)
(Reg. No. 03/22452/06)Supplementary Statement by the Chairman,
Mr P F Retief, at the Annual General Meeting
held on Tuesday, 29 September 1987

In my Chairman's Review I stated that, in the absence of any major unforeseen developments, the profits recorded for 1987 should be maintained in the 1988 financial year.

The results achieved so far this financial year have been somewhat better than implied by that forecast, if these results persist, and in the absence of unforeseen setbacks, after-tax profits in the six months to 31 December 1987 should show an increase of some 10% over those achieved in the corresponding period of financial year 1987.

Johannesburg,
29 September 1987

MR RICHARD THORNTON might prefer the image of a hard-nosed financier to that of a charitable benefactor. Even so, shareholders in Touche Remnant investment trusts owe him a large debt of gratitude.

A cheeky bid by his Luxembourg-based Thornton Pacific Investment Fund for the substantially larger TR Pacific Basin trust was abandoned two weeks ago, shortly after the first close. No surprise there: the opening shot was enough to prompt TR - Britain's largest investment trust group with 11 funds with assets totalling £2.5bn, and accounting for 10 per cent of the entire investment trust sector - into producing extremely attractive alternative proposals.

But Thornton's approach has wider repercussions. The suggestion that TR's proposals for its Pacific Basin fund could be fully applied to certain other trusts - in particular some of the

geographical and sector specialists - has been widely mooted. Lord Remnant, chairman of the group, maintains firmly that this will be a matter for the boards of individual trusts. Privately, however, even TR managers concede that the logic of offering shareholders in the other funds a similar three-way option - cashing in or valuing their holdings at close to net asset value, or remaining with a new investment trust - is fairly compulsive.

Last week, the first short-term ripple emerged. Platon, a Norwegian investment group, launched a bid for the £130m TR Natural Resources, where it already holds a near-25 per cent stake. Platon says simply that it likes its investment, wishes to increase its stake to just over 50 per cent, and denies that the timing is related to the Thornton approach. Nevertheless, Mr Truls Persen, vice-president, concedes that he read the papers and has already made it clear that Platon intends to obstruct any other rival "reconstruction" - a point which may not delight all TR's shareholders.

Given that Platon's cash offer is worth just 94 per cent of net asset value while the board scheme for TR Pacific offers 90 per cent.

And this week a near 15 per cent stake was acquired in the TR Technology Investment Trust by a Jersey-based group, Firmadate Investments, which has unknown beneficial ownership and is advised by Berkeley Govett, the fund management group.

But potential repercussions of the Thornton approach are more fundamental still, digging deep to the heart of Touche

Lord Remnant, chairman of
Touche Remnant

Remnant itself. The management company, which overall funds under management worth a chunky £4.5bn, is wholly owned by its 10 mainstream investment trusts. If any one of them is taken over or changes its structure (or, for that matter, acquires a 25 per cent-plus shareholder) the others have a pre-emptive right to buy the TR shares.

But at what price? Touche Remnant, as a fund management house, has a curious and unsettled history. It grew out of Touche Ross, the accountancy firm, which has been involved with investment trusts since the last century. In early 1970, Touche Ross hired off its investment management interests into Touche Remnant, then a wholly-owned subsidiary. A few years later, ownership switched to the trusts themselves.

Until three years ago, however, the management company - TR Holdings - was virtually run as a co-operative. There was no

TR INVESTMENT TRUST HOLDINGS IN MANAGEMENT COMPANY	
Name	%
TR Trustee	10.8
TR Australia	4.5
TR London	8.9
TR Nat Res	9.5
TR Ind. & Gen	22
TR Pacific	8.4
TR Technology	14.4
TR North Am	6.8
TR Property	7.1
Bankers Inv	7.6
Making total	100

attempt to make profits, both for tax reasons and because its owners (the trusts) would be the victims of any commercial charging. Instead, expenses of the management group were simply shared among the ten trusts.

That is changing - albeit slowly. During 1986, when funds under management rose to £3.8bn, the trusts adopted a 0.7 per cent annual management charge on quoted assets and 1 per cent on unquoted. The result: TR Holdings made £2.28m pre-tax, compared with £910,000 in 1985 and just £20,000 the previous year. Even so, Lord Remnant maintains that the move to a fully commercial structure is incomplete: this year, the fee structure should generate "true" profits but the benefits of administrative reorganisation will not come through until 1988 and after.

As far as the trusts themselves are concerned, an attempt to reify operations came a little earlier. In 1985 - with management groups generally beginning to tackle the problem of an oversupply of investment trusts - TR utilised its Cedar

fund and turned nine other trusts into "specialist" funds (ranging from technology to property to specific geographical areas). A nice idea but at least from an institutional shareholder's viewpoint one that has quickly become outdated. Increasingly, the larger houses have tended to develop their own internal specialists.

On the plus side, unitisation of Cedar did leave the group with a core unit trust business to which it is currently devoting much energy. In the past 20 months, claims TR funds under management on this side, have grown from £40m to £250m. As is widely recognised, unit trusts are significantly more profitable to manage than investment trusts, with annual fees often twice as high.

So how should TR be valued? At the half-year (end-July), the management company was in the investment trusts books at about £30m. Since then, TR Holdings has had a £10m rights issue - raising sufficient money, according to Lord Remnant, to meet the new registration requirements of the Investment Management Regulatory Organisation (IMRO). The management company is currently holding the cash, but says it will be ploughed steadily into the business.

But even £40m (for a company holding £10m cash) would appear to be a significant undervaluation. The recent sale of County NatWest's unit trust business may have set a new benchmark but the fact remains that it fetched £40m for funds of £400m - only slightly larger than TR's own unit trust arm. What price TR's other £40m-odd under management, consisting of largely pension fund money

plus the investment trusts themselves - even allowing a discount for low current profitability?

The actual answer will emerge when Touche Remnant winds up the Pacific Basin fund - assuming shareholders give their approval. But if that holding, and perhaps TR's stake in TR are up for transfer, are shares in the management company about to become increasingly concentrated in the remaining independent trusts? On that score, Lord Remnant will say only that "plans are under review", and declines to elaborate.

All of which basically leads back to the question of TR's own independence. Publicly, the fund management has made clear that its own preferred course is to run on for another four years, push up profit margins, and then come to the stock market. That would neatly coincide with the management share options which comes under for exercise from 1990 onwards.

But it is also no secret that abortive bid talks held with Metropolitan Life, the U.S. group which is the world's third largest life company, left a good deal of management unease, leading to a boardroom shake-up last June. Since the Metropolitan talks, Lord Remnant concedes that approaches have come fairly thick and fast - "it's been very flattering and flushed out a lot of people".

Still, he maintains "TR is very hopeful of staying independent". But even if Mr Thornton has gone away, the job of protecting that position in his wake, does not look likely to get any easier.



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Silkolene Lubricants

INTERIM REPORT

Year ended 31 December 1986	Six Months ended 27 June 1987	Six Months ended 28 June 1986
£000	£000	£000
23,136	Turnover	11,160
789	Profit before tax	966
369	Profit/(Loss) attributable to shareholders	580 (228)
10.6p	Earnings per share	13.8p
6.0p	Dividend per share	4.0p

(15 months' figures unaudited)

Profits at record level

An encouraging start has already been made to the second half of the year and, in the absence of any dramatic change in market conditions, the Directors feel confident that the full year result will be at a record level.

R. G. Dalton, Chairman

Silkolene Lubricants PLC, Silkolene Oil Refinery
Belper, Derbyshire DE5 1WF. Tel: 077 382 4151
Telex: 37219 Fax: 077 382 3659

Silkolene
LUBRICANTS

Zygal Dynamics in
£7m equipment purchase

By Dina Medland

Zygal Dynamics, computer products concern, has bought Condon Heron Associates, a private company which supplies computer equipment manufactured by Digital Equipment Company, for some £6.9m.

Payment is to be met by the issue of 5,401,408 new ordinary shares, of which 1,855,653 have been conditionally placed to realise some £2.3m for the vendors. A further 358,821 new ordinaries may be issued depending on CHA's pre-tax profit for the year ending October 31, but the vendors have warranted a pre-tax profit of £226,000.

CHA's turnover and profits have increased strongly over

the past five years, Zygal said. In the year ending October 31, 1986, the company made a pre-tax profit of £551,000 (£249,000) on turnover of £8.4m (£3.5m).

The purchase reflects Zygal's continuing intention "to seek to acquire companies in related and complementary areas of operation" the directors said. Zygal showed a sharp improvement last year with pre-tax profits of £811,000 against a previous, revised, loss of £2,000.

The directors said Base-Sys, which was acquired in March, was progressing well, and looked to additional liquidity within the enlarged group following the CHA purchase.

Silkolene interim boost

BACKED UP by substantially better half-year figures, the directors of Silkolene Lubricants are now confident their earlier forecast of record profit for 1987 will materialise.

Announced to June 27 profit before tax shot up from a depressed £31,000 to £966,000, achieved on a reduced turnover of £11.16m (£11.94m).

"That significantly better performance, they said, was largely a reflection of reduced cost of sales - they were down by £1.7m, closure of the re-refinery and reduced sales of low margin products, together with stricter cost controls, explained Mr Richard Dalton, the chairman.

Withdrawal from the sale of re-refining by-products and lower prevailing market prices

led to the reduction in turnover, but the higher overall volume of products sold.

Lubricants and petroleum jellies were up on the same period of 1986 by 9 and 25 per cent respectively.

An encouraging start had been made to the second half, the chairman stated. The interim dividend is being lifted by 1p to 4p. In 1986 the total was 6p from profits of £789,000.

The re-refining plant, disused since May 1986, had been dismantled and sold. The area occupied by that plant had been made good and contributed to site operating flexibility.

After tax £386,000 (£22,000) earnings for the period came to 13.8p (0.3p).

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FINANCIAL HOTLINES

Toye advances
to £256,000

Pre-tax profits of Toye & Company, the civil and military engineering concern, rose from £241,400 to £256,000 for the first half of 1987. External sales increased to £4.07m, against £3.64m.

After tax of £105,000 (£95,000) earnings per 25p share were 8.7p (8.5p).

Routine forward order books continue to be buoyant. Although some useful contracts now seem likely to materialise in the second half, the company said it was doubtful that the orders would be received in time to be manufactured and invoiced until early 1988.

Notice of Redemption

Southern California Edison
Finance Company N.V.

U.S. \$75,000,000

11 1/2% Guaranteed Debentures Due 1990

NOTICE IS HEREBY GIVEN that Southern California Edison Finance Company N.V. has elected to redeem all of its outstanding 11 1/2% Guaranteed Debentures Due 1990 (the "Debentures") on November 1, 1987 (the "Redemption Date"), at the redemption price of 101% (the "Redemption Price") of their principal amount. Coupons maturing November 1, 1987, or prior thereto, should be detached and presented for payment in the usual manner.

On November 1, 1987, the Redemption Price will become due and payable upon all Debentures, and interest thereon shall cease to accrue on and after the Redemption Date. All Debentures, together with all coupons appertaining thereon maturing after November 1, 1987, are to be surrendered for payment of the Redemption Price at the Corporate Trust Office of Bankers Trust Company in the Borough of Manhattan, The City of New York, or at the main offices of any one of (1) Bankers Trust Company in London, (2) Bankers Trust Company in Paris, (3) Bankers Trust GmbH in Frankfurt am Main, (4) Bankers Trust A.G. in Zurich, (5) Banque Indosuez Belgique in Brussels, (6) Banque Indosuez Luxembourg in Luxembourg, and (7) Swiss Bank Corporation in Basle.

SOUTHERN CALIFORNIA EDISON FINANCE COMPANY N.V.
By: Bankers Trust Company

October 1, 1987

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Aran Energy plc

(Incorporated with limited liability under the Companies Act, 1963 of the Republic of Ireland - Registered No. 35227)

Introduction

to
The Stock Exchange

Share Capital		Issued and fully paid
Authorised IRE£40,000,000	Ordinary Shares of IR20p each	IRE£32,405,980

Aran Energy plc and its subsidiaries are an independent oil and gas exploration, production and distribution group, its principal interests being in offshore licences and leases in Ireland and the United Kingdom.

The Council of The Stock Exchange and the Committee of the Irish Stock Exchange have admitted the whole of the issued ordinary share capital of the company to the Official Lists in London and Dublin respectively. Dealings in the ordinary shares are expected to commence today Thursday 1st October 1987.

Listing particulars relating to Aran Energy plc are available in the Extel Statistical Services and may be obtained during usual business hours up to and including 5th October 1987 from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2 and on any weekday (Saturdays and bank holidays excepted) up to and including 15th October 1987 from the registered office of Aran Energy plc, Clonwilliam Court, Lower Mount Street, Dublin 2 and from:-

Morgan Grenfell & Co. Limited,
New Issue Department,
72 London Wall,
London EC2M 5NL.
Cazenove & Co.,
12 Tokenhouse Yard,
London EC2R 7AN.

IBI Corporate Finance Limited,
26 Fitzwilliam Place,
Dublin 2.
National City Dillon & Waldron,
Ferry House,
48/53 Lower Mount Street,
Dublin 2.

1st October 1987

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase shares.

HAVELOCK EUROPA PLC

(Incorporated in England under the Companies Act 1948 - No. 782546)

Share Capital		Issued and fully paid
Authorised £1,696,000	Ordinary shares of 10p each	£1,200,000

The Group is one of the country's leading shopfitters and retail store designers, providing an integrated design, manufacturing and installation service, principally for major retail store groups.

Application has been made to the Council of The Stock Exchange for the admission of the whole of the issued share capital of the Company, formerly dealt in on the Unlisted Securities Market, to the Official List. Details relating to the Company and the above shares are available in the statistical services maintained by Extel Financial Limited. Dealings on the Official List are expected to commence on 1st October, 1987.

Copies of the listing particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 14th October, 1987 from:

Havelock Europa PLC,
Inchinnan Industrial Estate,
Inchinnan, Renfrew PA4 9RE

Phillips & Drew Limited,
120 Moorgate,
London EC2M 6XP

Further copies will be obtainable for two business days only following 1st October, 1987 from The Company Announcements Office, The Stock Exchange, Throgmorton Street, London, EC2.

COMMODITIES AND AGRICULTURE

Gem of a find holds dealers in thrall

BY RICHARD LANDER

AT MIDDAY today, a deathless hush will fall over an office in the Belgian city of Antwerp as more than 30 diamond dealers from around the world wait to see which of them has successfully tendered for a rare uncut diamond which weighs in excess of 100 carats.

The gem, weighing in at 148 carats, comes from the Aredor mine in Guinea, west Africa, which is operated and part-owned by

Bridge Oil of Australia. It is expected to fetch at least \$2m when the sealed envelopes deposited by the bidders are opened.

In February, a 100.3 carat gem from Aredor was sold for \$1.6m. Since then, the diamond market has been sufficiently buoyant for the De Beers Central Selling Organisation to raise prices by 10 per cent.

However, unlike 80 per cent of the world's rough dia-

monds, the 148 carat gem is being sold in the Antwerp offices of the Industrial Diamond Company rather than at one of the CSD's sales (known as sights) in London.

The company has a minority stake in the project, allowing the Guinea Government, whose representatives will be in Antwerp tomorrow, to avoid the embarrassment of being associated with the South African-owned CSD.

"It is a magnificent piece apparently flawless," said Mr Richard Lander, managing director of Industrial Diamond.

The diamond is a mere peasant compared with the largest ever found—the 3,106 carat Cullinan rock discovered in South Africa in 1905. But the cutters of Antwerp, New York, Tel Aviv and Hong Kong will be kept busy should the Aredor rock come their way.

EC sets fishing controls to stop Atlantic war

BY TIM DICKSON IN BRUSSELS

THE SEVERE strain in relations between Canada and the EC over fishing could be eased following a decision by European fisheries ministers in Brussels on Tuesday night.

This involves a new control system for community vessels over fishing in the North Atlantic, predominantly Spanish and Portuguese, in the North-West Atlantic Fisheries Organisation (NAFO) area which lies outside the 200-mile limits of Canada, the US and Greenland.

Until June, the EC participated in a joint enforcement scheme operated by other NATO members, which include the Soviet Union, Cuba, Norway and Canada.

But the EC pulled out because of what officials in

Brussels alleged were abuses by Canadian inspectors against EC boats. In one celebrated incident in the summer of 1986, a Spanish vessel was boarded and then chased half way across the Atlantic.

The EC said it would set up its own "equivalent" system of policing.

Under the deal unanimously approved by fisheries ministers, member states with more than 15 boats in the NAFO area will have to provide their own national inspectors. The Commission's inspectors will be allowed to make checks in the area on their own, a significant departure from the position within Community waters which only provides for visits to ports accompanied by a national official.

Other parties contracting to the multilateral NAFO arrangements will also be allowed to participate.

Community diplomats said it was significant that Tuesday's agreement had been unanimous. It would show the Canadians that the EC is serious about conservation and the prevention of overfishing.

A Canadian Government official last night described the move as "positive" but reserved further judgment until the details had been studied.

The Canadians, who deny allegations of malpractice, feel that since their fishing grounds are adjacent to the NAFO area and several species migrate across the boundary, they should have most influence over how the rules should operate.

Channel limits on cod are pushed up

By Tim Dickson

FRENCH AND British fishermen have been through a modern lifeline in the form of a 3,000-tonne increase in the 1987 cod quota for the English Channel to 19,000 tonnes.

The European Commission originally said that only 18,000 tonnes could be justified by the available scientific advice, but EC fisheries ministers unanimously approved the higher figure.

The measure was incorporated in a contested new package. This included approval for an increase in the minimum mesh size for boats in the English Channel from 75mm to 80mm to take effect from January 1, 1988, and a derogation from mesh restrictions up to the end of the year for West German boats fishing for eels in the "cod box" area of the German Bight.

LONDON MARKETS

ALUMINIUM PRICES, which slumped on Tuesday after advancing steadily last week, were into retreat on the London Metal Exchange. Prices were depressed in morning trading by Japanese selling, but they rallied in the afternoon on short-covering. Dealers said there was a widespread belief in the market that a substantial correction to prices was needed before the recent bull run was resumed. A further possible unsettling factor was that at one stage yesterday aluminium lost its discount to copper prices, which also declined. Dealers said the general bullish sentiment over recent months appeared to have been somewhat overdone, and many traders were looking for further retracement or a period of consolidation. Lead prices were firmer, but dealers said any advance from current levels would be likely to attract considerable selling interest from the trade.

LINE figures supplied by Amalgamated Metal Trading.

ALUMINIUM

99.97% Unofficial + or - High/Low
purty (p.m.) (p.m.)

5 per tonne

Official closing (m): Cash 1,592.40
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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Baker's proposal boosts dollar

THE DOLLAR finished around its highest levels of the day in Europe, boosted by statements from senior US and UK ministers at the International Monetary Fund annual meeting in Washington.

Mr James Baker, US Treasury Secretary, proposed that the value of the dollar be linked to a basket of commodities, including gold.

He suggested this would act as an early warning signal of potential price trends, adding it would be unfortunate if efforts to stabilise exchange rates led to inflationary economic policies that reduced the real value of currencies.

Mr Nigel Lawson UK Chancellor of the Exchequer, told the same meeting that the move to a more managed system of floating exchange rates was not a short term phenomenon. Mr Lawson also mentioned central bank target bands for currencies, and suggested these may at some time be made public. The dollar rose to DM1.9435 from DM1.9385, to SF1.5340 from SF1.5285, and to FF16.1250 from FF16.1225, and to Y46.45 from Y46.43.

On Bank of England figures the dollar's index rose to 102.1 from 102.0.

STERLING — Trading range against the dollar in 1987 is 1.8855 to 1.4710. August average 1.8985. Exchange rate index was unchanged at 73.1, compared with 71.6 six months ago.

Sterling was steady, locked in a narrow trading range against the dollar and D-Mark. There was no

change in the pound's value against the dollar and D-Mark. There was no

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FINANCIAL FUTURES

Gilt prices recover

PRICES OPENED on a bearish note in the London International Financial Futures Exchange yesterday. Values were marked down on the back of a weaker US bonds market but this prompted some degree of short covering and despite a lack of retail interest, prices moved up to finish close to the day's highs.

While the bearish mood prevailing in US bonds tended to have a depressing effect, sterling's steady performance and a reasonably bright economic outlook restored a little confidence.

The December contract opened

at 113-16 down sharply from 113-31 on Tuesday and touched a low of 113-13 before recovering steadily to finish at 114-21.

Three-month sterling deposits acted in much the same way, opening at 89.53 for spot delivery down from 89.58 and easing to a low of 89.48 before coming back to close at 89.65.

US Treasury bonds continued to lose ground. The December price opened at the day's low of 81-04 and moved up to 81-12 but this was still well below Tuesday's closing price of 81-30. Most of the weakness was due to proximity of the

latest US Treasury refunding programme which will bring over \$71bn of paper to the market in the next two weeks.

In addition there was serious concern about the recent rise in long term rates, particularly in Japan and West Germany.

Just such concern sent Japanese Government bonds limit down at \$6.49, a full point below the Tokyo settlement price. Values recovered later in the day however with the December contract finishing at 97.26 up from 96.17 on Tuesday.

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LONDON SHARE SERVICE

BRITISH FUNDS

BRITISH FUNDS—Contd

1987	1987	Stock	Price	+/-	Yield	1987	1987	Stock	Price	+/-	Yield
High	Low				Intl. Bond	High	Low				Intl. Bond
"Shorts" (Lives up to Five Years)						Index-Linked					
1014	1004	1004	1004		11.98	0.88	1181	1259	1259		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
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9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982		10.49	10.19	1174	1094	1094		11.98
9982	9982	9982	9982								

Continued on next page

Bank Accounts

NOTES—Gross rate is their coupon from composite rate of tax. Net: actual rate after deduction of CRT. Gr Equip CAP. Gross equivalent to book rate taxpayers—computed as

Prices are in pence unless otherwise indicated and those designated \$ with no prefix refer to U.S. dollars. Value % (shown in last column) allow for all buying expenses.

AMERICANS—Continued

[illegible]

BANKS UP & LEASING

[illegible][illegible][illegible][illegible][illegible][illegible][illegible]

Low	Stock	Price	Vol	CV	Vol	CV	Vol	CV
130	Top Top 100	165	2.0	1.0	1.7	7.94	1.0	1.0
170	Top Value Index 100	131	2.5	2.4	2.6	14.2	2.5	2.5
271	Investment 100	199	1.1	2.5	2.4	17.3	1.1	1.1
272	Investment 200	195	1.1	2.5	2.4	17.3	1.1	1.1
273	Investment 300	195	1.1	2.5	2.4	17.3	1.1	1.1
274	Investment 400	195	1.1	2.5	2.4	17.3	1.1	1.1
275	Investment 500	195	1.1	2.5	2.4	17.3	1.1	1.1
276	Investment 600	195	1.1	2.5	2.4	17.3	1.1	1.1
277	Investment 700	195	1.1	2.5	2.4	17.3	1.1	1.1
278	Investment 800	195	1.1	2.5	2.4	17.3	1.1	1.1
279	Investment 900	195	1.1	2.5	2.4	17.3	1.1	1.1
280	Investment 1000	195	1.1	2.5	2.4	17.3	1.1	1.1
281	Investment 1100	195	1.1	2.5	2.4	17.3	1.1	1.1
282	Investment 1200	195	1.1	2.5	2.4	17.3	1.1	1.1
283	Investment 1300	195	1.1	2.5	2.4	17.3	1.1	1.1
284	Investment 1400	195	1.1	2.5	2.4	17.3	1.1	1.1
285	Investment 1500	195	1.1	2.5	2.4	17.3	1.1	1.1
286	Investment 1600	195	1.1	2.5	2.4	17.3	1.1	1.1
287	Investment 1700	195	1.1	2.5	2.4	17.3	1.1	1.1
288	Investment 1800	195	1.1	2.5	2.4	17.3	1.1	1.1
289	Investment 1900	195	1.1	2.5	2.4	17.3	1.1	1.1
290	Investment 2000	195	1.1	2.5	2.4	17.3	1.1	1.1
291	Investment 2100	195	1.1	2.5	2.4	17.3	1.1	1.1
292	Investment 2200	195	1.1	2.5	2.4	17.3	1.1	1.1
293	Investment 2300	195	1.1	2.5	2.4	17.3	1.1	1.1
294	Investment 2400	195	1.1	2.5	2.4	17.3	1.1	1.1
295	Investment 2500	195	1.1	2.5	2.4	17.3	1.1	1.1
296	Investment 2600	195	1.1	2.5	2.4	17.3	1.1	1.1
297	Investment 2700	195	1.1	2.5	2.4	17.3	1.1	1.1
298	Investment 2800	195	1.1	2.5	2.4	17.3	1.1	1.1
299	Investment 2900	195	1.1	2.5	2.4	17.3	1.1	1.1
300	Investment 3000	195	1.1	2.5	2.4	17.3	1.1	1.1
301	Investment 3100	195	1.1	2.5	2.4	17.3	1.1	1.1
302	Investment 3200	195	1.1	2.5	2.4	17.3	1.1	1.1
303	Investment 3300	195	1.1	2.5	2.4	17.3	1.1	1.1
304	Investment 3400	195	1.1	2.5	2.4	17.3	1.1	1.1
305	Investment 3500	195	1.1	2.5	2.4	17.3	1.1	1.1
306	Investment 3600	195	1.1	2.5	2.4	17.3	1.1	1.1
307	Investment 3700	195	1.1	2.5	2.4	17.3	1.1	1.1
308	Investment 3800	195	1.1	2.5	2.4	17.3	1.1	1.1
309	Investment 3900	195	1.1	2.5	2.4	17.3	1.1	1.1
310	Investment 4000	195	1.1	2.5	2.4	17.3	1.1	1.1
311	Investment 4100	195	1.1	2.5	2.4	17.3	1.1	1.1
312	Investment 4200							

[illegible][illegible][illegible]

Stock	Price	100	50	25	10	5	2	1	1/2	1/4	1/8	1/16	1/32	1/64	1/128	1/256	1/512	1/1024	1/2048	1/4096	1/8192	1/16384	1/32768	1/65536	1/131072	1/262144	1/524288	1/1048576	1/2097152	1/4194304	1/8388608	1/16777216	1/33554432	1/67108864	1/134217728	1/268435456	1/536870912	1/1073741824	1/2147483648	1/4294967296	1/8589934592	1/17179869184	1/34359738368	1/68719476736	1/137438953472	1/274877906944	1/549755813888	1/1099511627776	1/2199023255552	1/4398046511104	1/8796093022208	1/17592186044416	1/35184372088832	1/70368744177664	1/140737488355328	1/281474976710656	1/562949953421312	1/1125899906842624	1/2251799813685248	1/4503599627370496	1/9007199254740992	1/18014398509481984	1/36028797018963968	1/72057594037927936	1/144115188075855872	1/288230376151711744	1/576460752303423488	1/1152921504606846976	1/2305843009213693952	1/4611686018427387904	1/9223372036854775808	1/18446744073709551616	1/36893488147419103232	1/73786976294838206464	1/147573952589676412928	1/295147905179352825856	1/590295810358705651712	1/1180591620717411303424	1/2361183241434822606848	1/4722366482869645213696	1/9444732965739290427392	1/18889465931478580854784	1/37778931862957161709568	1/75557863725914323419136	1/151115727451828646838272	1/302231454903657293676544	1/604462909807314587353088	1/1208925819614629174706176	1/2417851639229258349412352	1/4835703278458516698824704	1/9671406556917033397649408	1/19342813113834066795298816	1/38685626227668133590597632	1/77371252455336267181195264	1/154742504910672534362390528	1/309485009821345068724781056	1/618970019642690137449562112	1/1237940039285380274899124224	1/2475880078570760549798248448	1/4951760157141521099596496896	1/9903520314283042199192993792	1/19807040628566084398385987584	1/39614081257132168796771975168	1/79228162514264337593543950336	1/158456325028528675187087900672	1/316912650057057350374175801344	1/633825300114114700748351602688	1/1267650600228229401496703205376	1/2535301200456458802993406410752	1/5070602400912917605986812821504	1/10141204801825835211973625643008	1/20282409603651670423947251286016	1/40564819207303340847894502572032	1/81129638414606681695789005144064	1/162259276829213363391578010288128	1/324518553658426726783156020576256	1/649037107316853453566312041152512	1/1298074214633706907132624082305024	1/2596148429267413814265248164610048	1/5192296858534827628530496329220096	1/10384593717069655257060992658440192	1/20769187434139310514120185316880384	1/41538374868278621028240370633760768	1/83076749736557242056480741267521536	1/166153499473114484112961485135043072	1/332306998946228968225922970270086144	1/664613997892457936451845940540172288	1/1329227995784915872903691881083444576	1/2658455991569831745807383762166889152	1/531691198313966349161476752433377824	1/1063382396627932698322953504866755648	1/2126764793255865396645907009733511296	1/4253529586511730793291811419467022592	1/8507059173023461586583622838934045184	1/17014118346046923173167245677868090368	1/34028236692093846346334491355736180736	1/68056473384187692692668982711472376384	1/136112946768375385385337965422947536768	1/272225893536750770770675930845895073536	1/544451787073501541541351861691790147072	1/1088903574147003083082703723383580294144	1/2177807148294006166165407446767160488288	1/4355614296588012332330814893534320976576	1/8711228593176024664661629787068641953152	1/17422457182352049329323259764137239062048	1/3484491436470409865864651952827447812416	1/6968982872940819731729303905654895624832	1/13937965745881639463456078113089911249664	1/278759314917632789269
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FOOD, GROCERIES, ETC		1950	1951	1952	1953	1954	1955	1956	1957	1958	1959	1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	235
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[illegible][illegible][illegible][illegible][illegible][illegible][illegible]

FINANCE, LAND—Cont.**MINES—Continued**[illegible]

PFAScan1 25c	260	
PFAScan2 25c	260	
PFAScan3 25c	260	
PFAScan4 25c	260	
PFAScan5 25c	260	
PFAScan6 25c	260	
PFAScan7 25c	260	
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PFAScan92 25c	260	
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PFAScan94 25c	260	
PFAScan95 25c	260	
PFAScan96 25c	260	
PFAScan97 25c	260	
PFAScan98 25c	260	
PFAScan99 25c	260	
PFAScan100 25c	260	

Tins	
Jayr Hissn SM1	980
...	145
...	680
...	132
...	75
...	140
...	130
...	280

Miscellaneous	
...	79
...	66
...	273
...	64
...	4
...	612
...	7
...	628
...	561
...	4
...	143
...	456

[illegible]

Honolulu Green Sp.	49	-1	
Leading Larkspur	126	-1	0
Yucca Tech. Sp.	85	-2	h
Polyanthus Hidesp.	74	-3	h
Thyme Hidesp.	74	+2	h
UPL Group 10p	283	+3	L2
UPL Group 20p	2400		L2

Low: awarded those have been adjusted or cash.
since increased or resumed.
since reduced, passed or deferred.
to order, on an application,
or report issued;
ically UK listed; dealings permitted and
not listed on Stock Exchange and compar
degree of regulation as listed securities
to order. Rate 336/33.
time of suspension.
of dividend after pending stock transfer
to previous dividend or forecast.
bid or reacquisition in progress.
shareholder.
disturbing; reduced final annual reduced
at dividend; cover on earnings updated
-%.
reasons for conversion of shares not now ra
only for restricted dividend.
does not allow for shares which may also a
date. the P/E ratio usually provided.
-%.
Francia, Fr. French Francs. 45 Yield in
Rate stays unchanged until majority of

[illegible]

REGIONAL & IRISH STOCK
 is a selection of Regional and Irish stocks
 quoted in Irish currency.

9m	9m	Fls. 13% VV22
11	783	Aer Lingus
1111	+1	CPI Hops
8194	+2	Carroll Leds
278		Dublin Gas
		Heath Oil & F.I.
		Hotel Irish
		Irish Reps
		Unilever

TRADITIONAL OPT
 3-month call rate

	46	NEI
	19	Nat West Bk
	62	P & O Dpt
	58	Plessey
	17	Polty Pack
	36	Racial Elect
	32	RHM
	52	Rank Org Ord
	52	Royal Internl
	30	STC
	50	Sears
	50	TI
	50	TSB
	28	Tesco
	32	Thorn EMl
	25	Trust Houses
	25	Turner Newsw
	45	Unilever
	36	Vickers
	32	Wellcome
	95	Woolworths
	22	Brit Land

280	Land Securities
50	NEPC
125	Peachey
95	Oil
38	Brk Petroleum
17	British
58	Burnish Oil
125	Charterhall
52	Forster
39	Shell
49	Tricorent
75	Uthmaniyah
75	Mitsui
22	Con Gold
45	Lennox
55	Rio Tinto

selection of Options traded in the
London Stock Exchange Report

TRADITIONAL OPTIONS
3-month call rates

Industrial	P		
Allied-Lyons	48	NEI	23

Barclays	52	Rank Org Ord	70
Beecham	52	Reed Intl	50
Blue Circle	50	STC	30
Boots	30	Senas	16
Bowaters	50	TI	37
Robt Armstrong	50	TSB	12

Courthouse	45	VARIES	20
FNFC	32	Wellcome	42
Gen Accident	95	Property	
GEC	22	Brit Land	36
Glasco	200	Land Securities	58
Grand Met	50	MEPC	48

Jaguar	52	Chrysler	18
Land Rover	45	Premier	11
Loyal & Gen	32	Shell	125
Lex Service	45	Tricentrol	11
Lloyds Bank	35	Ultramar	25
Lucas Inds	75		

LONDON STOCK EXCHANGE

Government bonds steady after Chancellor's IMF speech but shares stay dull

Account Dealing Dates

Option	First Dealings	Last Dealings	Account
Sept 14	Sept 24	Sept 25	Oct 5
Oct 12	Oct 22	Oct 23	Nov 2

* New time dealings may take place from 9.00 am two business days earlier.

The UK securities markets continued to trade water yesterday, with the absence of economic news at home leaving the City to concentrate on the meetings in Washington of the International Monetary Fund and the World Bank. British Government bonds improved following the speech to the IMF meeting by Mr Nigel Lawson, the UK Chancellor of the Exchequer. But the equity sector presented a dull picture again, with only a scattering of special situations to provide the features. Mr Lawson's views on UK inflation and economic growth prospects were well received, but the Gilt-edged sector, Bonds recovered early falls of 1/2 point or so to end a net 1/4 up on the day. Turnover improved only slightly, however.

Equity investors remained confident in the outlook for company profits and dividends, and the rally in bonds helped soothe worries about interest rates—the one factor which could upset market optimism.

With the underwriting deadline for the £7.5bn British Petroleum sale now barely a fortnight away, the market expects investment activity to remain subdued as the major institutions prepare for the big day.

Wall Street's weakness overnight made for a slow start in equities but prices were steady until a brief flurry of blue chip selling, prompted by the expiration of the September FT-SE 100 contract, tripped the market lower. Prices then steadied while London waited for Wall Street to open, closing a shade easier in the day in sluggish trade.

The FT-SE 100 index ended a net 2.5 down at 2,858.0 with the FT Ordinary Index 3.9 down at 1,853.7. Speculative situations continued to provide the highlights.

The latest development was a long-anticipated bid for Matthew Brown by Scottish & Newcastle, the brewing monarch. The news brought activity elsewhere in the consumer stock sector.

Good half-time profits from Tesco, the UK supermarket chain, provided the feature of the company reporting list.

Pharmaceutical stocks had a quieter session than of late, but there was a further recovery in Reckitt & Colman after Salomon Brothers recommended clients on both sides of the Atlantic to take advantage of the recent dip in the share price.

The rally in Government bonds was encouraged by bear-closing by professional traders who have been selling small parcels of stock since last week's auction of Treasury stock. London remained disturbed by the weakness of the New York bond sector, and retail interest was still thin.

Matthew Brown, the Blackburn-

based brewer famed for its Theakston's Old Peculier strong ale, advanced 65 to 780p following the renewed share-coupling offer, valued at some £195m, from Mr. Alick Rankin's Scottish and Newcastle, finally 1 off at 261p.

Scottish clearly hopes for a case of "third time lucky" in its quest for control of Matthew Brown in the wake of its two previous failures in 1985. The City has long since regarded Brown as a favoured target for Scottish, particularly with regard to the latter's attempts at expansion, seen as moves to head off possible takeover attempts, and its reluctance to divest itself of its near-30 per cent stake retained in Brown as a legacy of its last, and extremely close-fought bid. Mr Patrick Townsend, Brown's chairman, was quick to reject the fresh approach as "most unwelcome".

Willis Faber, the insurance broker, shot up a further 30 to 410p, having touched at 420p at one point after a turnover of 1.4m shares, with the market convinced that a bid from the Robert Holmes & Court-controlled Dewey Warren is on the cards over the past three days. Willis shares have jumped 64p, and dealers say that the Australian entrepreneur is seeking to gain through Willis a 20.9 per cent stake in merchant bank Morgan Grenfell. It was said yesterday that the Holmes & Court interests were in the process of raising £10m-worth of financing.

But stories circulating in the market yesterday suggested that American interests, in the form of New York insurance broker Johnson & Higgins, could well have been picking up a stake in Willis in recent days. Dewey Warren shares were 5 up at 331p and those of Morgan Grenfell put on 5 at 559p.

Bells-Royce traded nervously on initial fears that the latest breach of the ceiling of 15 per cent on foreign shareholdings would lead to heavy enforced sales. The price dipped to 203p before rallying to end a net 3/4 off at 205 1/4p on later views that the shares have sufficient inner strength to resist such worries.

Insurance brokers included numerous firm features apart from Willis Faber. Regus Broom, which announced a 22p rise as the company announced that the departure of the company's political risk staff to Lloyd Thompson Hinckley has been curtailed. The Willis Faber rumours eased earlier pressure on Sedgwick which closed only 3 off at 289p.

Scottish and Newcastle's revived rivalry for control of Matthew Brown stimulated widespread sympathetic support for other "vulnerable" regional brewers. Vaux & N's Northern Eastern neighbour, spurred 1/2 to 569p, while Boddington, a dull market of late following some extremely disappointing first-half figures, rallied 7 to 149p.

Leading Buildings were selected

FINANCIAL TIMES STOCK INDICES											
	Sept. 29	Sept. 29	Sept. 29	Sept. 29	Sept. 29	1987	1987	1987	1987	1987	1987
	Index	Value	Index	Value	Index	High	Low	High	Low	High	Low
Government Secs	85.55	85.51	85.86	85.45	85.39	92.32	94.49	127.4	94.18	127.4	94.18
Fixed Interest	91.61	91.76	92.02	91.64	91.72	90.12	90.23	105.4	90.33	105.4	90.33
Ordinary	1853.7	1849.8	1851.3	1831.4	1811.9	1251.7	1,926.2	1,320.2	1,926.2	1,320.2	1,926.2
Gold Mines	453.1	456.9	462.4	467.1	456.7	321.5	497.5	288.2	73.7	497.5	288.2
Ord. Div. Yield	3.37	3.37	3.36	3.19	3.27	4.45	—	—	—	—	—
Earnings Yld. (%)	7.74	7.75	7.75	7.81	8.00	10.17	—	—	—	—	—
P/E Ratio (ind. av.)	15.82	15.80	15.82	15.64	15.50	12.06	—	—	—	—	—
SEAO Turnover (£m)	35,856	37,438	37,445	47,178	39,701	—	—	—	—	—	—
Empty Turnover (£m)	—	23,641	13,258	1,774.01	459.22	—	—	—	—	—	—
Equity Gains (£m)	—	44,046	45,316	51,479	46,083	17,729	—	—	—	—	—
Shares Traded (m)	—	751.7	552.6	671.7	603.7	213.1	—	—	—	—	—

Opening 10 a.m. 11 a.m. Noon 1 p.m. 2 p.m. 3 p.m. 4 p.m.
Day's High 1854.0 Day's Low 1848.0 Basis 100 Gilt. Secs 15/10/26, Fixed Int. 1926, Ordinary 1251.7, Gold Mines 129/55, SEAO Activity 1974, Empty 15/60.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-246 8026

tively firm. Blue Circle moved up 9 to 475p, while Bagby, still reflecting the excellent half-year figures, added 4 more to 254p. Timber shares attracted good support and were highlighted by Meyer International which firmed 6 to 451p, a two-day rise of 18, following confirmation of a Wood Mackenzie recommendation. Magnet was an active market and finally 8 higher at 265p, while Phoenix Timber put on 11 to 136p. Aberdeen Construction, some 50p higher on Tuesday as the company revealed a takeover approach, came back 15 to 309p pending developments.

Henderson Group, a manufacturer of sliding door gear, garage and industrial doors, shot up to 451p, a two-day rise of 18, on balance at 358p on the announcement that the company had received an approach which may or may not lead to an offer; the approach is thought to come from a fully-listed UK concern and follows numerous approaches to major shareholders. Carousell, British Johnson's made from the press to close 15 higher at 231p; the company holds a 40 per cent stake in Eucalyptus Pty Mills, a star performer in recent days.

Steelhouse again attracted an extremely active business, easing 3 to 404p with over 25m shares changing hands, as the market awaited further moves from the various interested camps; Mr Robert Maxwell and Tony Clegg's Mountain are understood to be considering a 23.2m rights issue and open offer to shareholders; the latter also announced an acquisition.

Teeco injected some interest into a lethargic food sector.

Group profits at the half-way stage exceeded market estimates and were nearly 40 per cent on the previous year at £50.6m, but the market was not carried away. Analysts made only marginal alterations in their full-year predictions and said that the good news was written in the share price, up yesterday at 196p. Kwik Save recovered further, gaining 7 to 400p, while J. England were added 16 to 115p in a restricted market.

A flurry of traded options activity put marketmakers in Trusthouse Forte on the alert. Substantial inter-market business followed, creating widespread speculative enthusiasm which raised the price 21 to 271p during a turnover of 16m shares. Wild talk of a Spanish consortium bid angered chief-executive Rocco Forte.

English China Clays attracted good support and, in a market none-too-well supplied with stock, rose 15 to 568p; brokers are due to visit the company's operations in Belgium and the Netherlands at the end of the week. Pilkington was the subject of a reasonable two-way trade and closed a shade down at 395p, but Wellcome shot up to 545p on possible competition.

Consideration of the sharply increased net asset value boosted Abingworth 12 further to 324p. Among other miscellaneous financials Harvey and Thompson rose 20 to 459p and Silvermines gained 11 to 228p. UTC was a contrasting feature, losing 8 to 355p after a turnover of 16m shares. The company proposes a rights issue, raising £2.3m net.

Activity in oils was again mainly confined to the second half but the outstanding performance of the day came from Calor Gas where strong rumours of an imminent bid from the Burnham group helped Calor shares 20 to 500p.

Recent strong buy recommendations from numerous brokers, but particularly Chase Manhattan Securities and Kleinwort Grenville, helped Cycle Petroleum 8 to 150 1/2p. Carless were also in

NEW HIGHS AND LOWS FOR 1987

NEW HIGHS (1987)	NEW LOWS (1987)
AMERICAN (2), BANKS (2), BREWERS (2), BUILDINGS (2), CEMENTS (2), CHEMICALS (2), STORES (2), ELECTRICALS (2), ENGINEERING (2), FOODS (2), HOTELS (2), INDUSTRIALS (2), INSURANCE (2), JEWELLERS (2), METALS (2), NEWS (2), NEWSPAPERS (2), PAPER (2), PROPERTY (2), SHIPPING (2), SHOES (2), TEXTILES (2), TRAVEL (2), UTILITIES (2), VEHICLES (2), WINE (2), YACHTS (2)	AMERICAN (2), BANKS (2), BREWERS (2), BUILDINGS (2), CEMENTS (2), CHEMICALS (2), STORES (2), ELECTRICALS (2), ENGINEERING (2), FOODS (2), HOTELS (2), INDUSTRIALS (2), INSURANCE (2), JEWELLERS (2), METALS (2), NEWS (2), NEWSPAPERS (2), PAPER (2), PROPERTY (2), SHIPPING (2), SHOES (2), TEXTILES (2), TRAVEL (2), UTILITIES (2), VEHICLES (2), WINE (2), YACHTS (2)

LONDON TRADED OPTIONS

Option	CALLS	PUTS
Alfred Lyons (*442)	390 57 62 78 2 5 10	420 30 42 57 4 15 20
Brit. Airways	190 26 28 35 5 12 16	200 25 30 35 5 12 16
Brit. & Comm. (*330)	460 77 92 103 2 5 12	500 26 30 35 5 12 16
B.P. (*377)	330 51 64 70 2 6 12	360 24 28 35 5 12 16
Brit. Telecom (*1000)	950 60 65 70 10 15 20	1000 25 30 35 5 12 16
Brit. Telecom (*1000)	950 60 65 70 10 15 20	1000 25 30 35 5 12 16
Brit. Telecom (*1000)	950 60 65 70 10 15 20	1000 25 30 35 5 12 16

RISERS AND FALLS YESTERDAY

Risers	Falls	Same
10	35	29
10	35	29
10	35	29
10	35	29
10	35	29

LONDON RECENT ISSUES

Issue Price	Amount Paid	Latest Date	1987	Stock	Closing Price	+ or -	Net. Diff.	Thrs. Offered	Thrs. Subsd.	P.L. Ratio
110	100	100	100	100	100	100	100	100	100	100
110	100	100	100	100	100	100	100	100	100	100
110	100	100	100	100	100	100	100	100	100	100
110	100	100	100	100	100	100	100	100	100	100

FIXED INTEREST STOCKS

Issue Price	Amount Paid	Latest Date	1987	Stock	Closing Price	+ or -	Net. Diff.	Thrs. Offered	Thrs. Subsd.	P.L. Ratio
110	100	100	100	100	100	100	100	100	100	100
110	100	100	100	100	100	100	100	100	100	100
110	100	100	100	100	100	100	100	100	100	100
110	100	100	100	100	100	100	100	100	100	100

"RIGHTS" OFFERS

Issue Price	Amount Paid	Latest Date	1987	Stock	Closing Price	+ or -	Net. Diff.	Thrs. Offered	Thrs. Subsd.	P.L. Ratio
110	100	100	100	100	100	100	100	100	100	100
110	100	100	100	100	100	100	100	100	100	100
110	100	100	100	100	100	100	100	100	100	100
110	100	100	100	100	100	100	100	100	100	100

ET-ACTUARIES WORLD INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS

Figures in parentheses show number of stocks per section

Figures in parentheses show number of stocks per sector		Index No.	Day's % Change	Est. Earnings Yield (Max.)	Gross Div. Yield (Est. %)	Est. P/E Ratio (1987 to date)
1	CAPITAL GOODS (214)	999.91	+0.2	7.01	2.81	17.91
2	Building Materials (30)	1253.80	+0.3	7.55	2.89	16.50
3	Contractors, Construction (33)	1846.88	+0.2	6.64	2.71	20.88
4	Electricals (14)	2533.35	+0.2	6.83	3.42	18.63
5	Electronics (34)	2229.98	+0.2	7.58	3.17	17.30
6	Mechanical Engineering (60)	334.12	+0.1	6.85	3.00	16.36
7	Metals and Metal Forming (7)	582.35	+0.2	6.89	2.80	17.42
8	Motor Vehicle (12)	403.35	+0.2	7.26	2.79	16.13
9	Other Industries (10)	1723.35	+0.1	6.83	3.02	18.72
10	EDUCATION GROUP (183)	1367.67	+0.3	5.98	2.53	23.31
11	Textiles and Dyeing (22)	1226.85	+0.3	8.25	3.00	15.32
12	Brewers and Distillers (22)	1226.85	+0.3	8.25	3.00	15.32
13	Food Manufacturing (23)	1017.87	+0.1	7.24	3.05	17.83
14	Food Retailing (16)	232.64	+0.1	5.49	2.23	23.39
15	Health and Household Products (110)	1564.44	+0.1	6.12	2.43	21.23
16	Leisure (31)	1504.82	+1.5	5.44	3.05	22.09
17	Packaging & Paper (15)	714.17	+0.1	5.91	2.25	22.28
18	Publishing & Printing (15)	496.49	+0.1	4.12	2.45	23.16
19	Retail (13)	1165.61	+0.1	6.38	2.43	21.23
20	Textiles (16)	987.19	+0.3	7.00	2.54	16.54
21	OTHER GROUPS (86)	1172.62	+0.1	7.43	3.03	16.76
22	Agriculture (17)	175.88	+0.1	6.44	3.03	16.76
23	Chemicals (12)	1514.59	+0.4	6.49	3.03	16.85
24	Commodities (13)	1506.91	+0.4	6.86	3.12	16.88
25	Shipping and Transport (11)	234.94	+0.2	7.10	3.45	18.51
26	Telephone Networks (27)	134.23	+0.4	6.24	3.24	18.40
27	Miscellaneous (22)	1743.11	+0.4	8.66	2.67	13.77
28	INDUSTRIAL GROUP (43)	1224.49	+0.4	6.44	2.74	18.96
29	Oil & Gas (17)	2284.48	+0.3	7.26	2.29	17.02
30	500 SHARE INDEX (500)	1321.85	+0.6	6.73	2.96	18.66
31	FINANCIAL GROUP (119)	874.99	+0.3	3.51	1.52	14.52
32	Members (17)	948.31	+0.3	15.52	1.52	14.52
33	Insurance (Life) (19)	1224.95	+0.2	-	3.61	-
34	Insurance (Composites) (77)	684.94	+0.2	-	4.03	-
35	Insurance (Brokers) (18)	2259.38	+0.2	9.82	4.55	14.51
36	Life Insurance (12)	964.59	+0.2	5.84	3.65	14.51
37	Property (148)	1244.24	+0.4	3.66	2.28	19.89
38	Other Financial (27)	594.92	+0.2	5.84	2.66	21.91
39	Investment Trusts (90)	1194.81	+0.1	5.83	2.66	21.91
40	Members (17)	948.31	+0.2	6.44	2.56	17.13
41	Overseas Traders (10)	1319.22	+0.1	7.14	3.61	16.57
42	ALL-SHARE INDEX (721)	1208.09	+0.5	-	3.01	-
43	Index No.	Index No.	Day's % Change	Day's % High	Day's % Low	Sep '29


CANADA

CANADA

Sales	Stock	High	Low	Close	Chng.	Sales	Stock	High	Low	Close	Chng.	Sales	Stock	High	Low	Close	Chng.		
TORONTO																			
Closing prices September 30																			
14644 AMCA Int	8125	125	121	122	-1/4	1705 Compair Inc	275	270	270	-8	8221 Leigh Int	55	57	57	1/2	14000 Soc Paper	\$19	187	-1/2
10500 Abitibi Pr	8125	281	281	282	+	1675 Comstock	80	82	82	-1	5700 Loblige Co	\$14	143	143	-1/4	10950 Salsol	\$11	124	124
3000 Acadians	8125	17	17	17	-1/4	27800 Con Beth A	\$20	199	200	+	1200 Luminex	25	24	24	-1/4	10000 Salsol	\$11	124	124
2000 Agropur E	8125	21	21	21	-1/4	5700 Con Beth B	\$20	199	200	+	6700 Luminex	25	24	24	-1/4	54005 Seagram	\$99	985	985
27198 Alforta Ent	8125	21	21	21	-1/4	1400 Cons Gas	\$24	24	24	+	86850 Metan H X	32	32	32	+	356330 Sears Can	\$11	114	114
4630 Alberta H	8125	14	14	14	+	2000 Cons Glass	\$25	25	25	+	1300 Mch Hy I	21	21	21	+	50000 Seater C	\$10	133	133
2000 Alcan	8125	14	14	14	+	11500 Macdonald	\$1	1	1	+	1300 Mch Hy II	21	21	21	+	43370 Shell Can	\$45	454	454
2000 Algonia St	8125	194	194	194	+	2400 Contain Ltd	\$11	109	110	+	8750 Mch Int	32	32	32	+	2880 Sherritt	36	36	36
11200 Alkermis	8125	12	12	12	+	15000 Constar	\$17	17	17	+	1800 Mardine I	15	15	15	+	13701 Spar Int	\$20	195	201
1000 Alza Int	8125	15	15	15	+	9500 Cromer A	8	8	8	+	1000 Mch Int	32	32	32	+	4000 Stokely A I	\$30	36	36
1000 Alza Int	8125	15	15	15	+	9500 Cromer B	8	8	8	+	2401 Mch Int	32	32	32	+	5000 Stokely A II	\$30	36	36
1000 Alza Int	8125	15	15	15	+	9500 Cromer C	8	8	8	+	1000 Mch Int	32	32	32	+	12380 Teck B I	\$34	347	347
1000 Alza Int	8125	15	15	15	+	9500 Cromer D	8	8	8	+	1000 Mch Int	32	32	32	+	12380 Teck B II	\$34	347	347
1000 Alza Int	8125	15	15	15	+	9500 Cromer E	8	8	8	+	1000 Mch Int	32	32	32	+	12380 Teck B III	\$34	347	347
1000 Alza Int	8125	15	15	15	+	9500 Cromer F	8	8	8	+	1000 Mch Int	32	32	32	+	12380 Teck B IV	\$34	347	347
1000 Alza Int	8125	15	15	15	+	9500 Cromer G	8	8	8	+	1000 Mch Int	32	32	32	+	12380 Teck B V	\$34	347	347
1000 Alza Int	8125	15	15	15	+	9500 Cromer H	8	8	8	+	1000 Mch Int	32	32	32	+	12380 Teck B VI	\$34	347	347
1000 Alza Int	8125	15	15	15	+	9500 Cromer I	8	8	8	+	1000 Mch Int	32	32	32	+	12380 Teck B VII	\$34	347	347
1000 Alza Int	8125	15	15	15	+	9500 Cromer J	8	8	8	+	1000 Mch Int	32	32	32	+	12380 Teck B VIII	\$34	347	347
1000 Alza Int	8125	15	15	15	+	9500 Cromer K	8	8	8	+	1000 Mch Int	32	32	32	+	12380 Teck B IX	\$34	347	347
1000 Alza Int	8125	15	15	15	+	9500 Cromer L	8	8	8	+	1000 Mch Int	32	32	32	+	12380 Teck B X	\$34	347	347
1000 Alza Int	8125	15	15	15	+	9500 Cromer M	8	8	8	+	1000 Mch Int	32	32	32	+				

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TORONTO		1987				World SE (03/12/87)		SWEDEN		SWITZERLAND		WORLD	
		Sept 30	Sept 29	Sept 28	Sept 27	High	Low	Jacobson & P. (03/12/87)		Swiss Bank Inst. (03/12/87)		M.S.C. Index Ltd. (12/17/87)	
Mine & Mill		3,372.7	3,371.3	3,363.4	3,471.3	3,483.5	1,988.2	2/1/78					
Comps		3,984.7	3,982.7	3,928.3	3,928.5	4,112.9	1,913.2	2/1/78					
MONTREAL Portfolio		1,035.97	1,041.88	1,048.28	1,068.18	2,224.73	1,017.67	1,534.3	(2/1/78)				
* Indicates pre-close figure													
NEW YORK ACTIVE STOCKS													
		Stocks Traded	Closing Price	Change on Day	Stocks Traded	Closing Price	Change on Day						
Tuesday		5,658,000	35 1/4	-1	Barings Trust.....	2,459,200	459	-1					
ARC0 Divs		1,551,000	33 1/4	+2	I.C. Indst.	2,322,200	39 1/2	-1 1/2					
S. Coll. Edict.		1,699,000	31 1/4	+2	AT&T	2,643,700	34 1/2	-1 1/2					
Saltman		2,804,200	30 1/2	+2 1/2	Amer. Express	2,756,500	37 1/2	+2 1/2					
IBM		2,625,000	139 1/2	-2 1/2	Santa Fe	1,543,600	56 1/2	+1 1/2					
Pacific Telest.		2,453,000	32 1/4	-2 1/2									
LONDON - Most Active Stocks													
Wednesday, September 30, 1987													
		Stocks Traded	Closing Price	Change on Day	Stocks Traded	Closing Price	Change on Day			Stocks Traded	Closing Price	Change on Day	
Standard		24.5m	464	- 3	Gen Elec	18.8m	378	+ 4		Keweenaw Steel	64.35m	373	+
Titan Ferro		15.8m	271	+ 21	Bat Telecom	8.8m	283	+ 1 1/2		Sherrill	38.77m	2,430	+
Imco		14.8m	186	+ 3	Barrill	7.4m	338	+ 8		Hogson Nelson	34.72m	296	+
Acid-BIT		13.0m	222 1/2	- 1/2	Barrill Tr.	7.1m	182 1/2	- 1/2		Mitsubishi Heavy Ind	25.85m	873	-
Bath Sys		11.8m	287	- 3 1/2	Bat Gas	6.5m	173	- 3		Mitsubishi Gas	23.62m	763	-
TOKYO - Most Active Stocks													
Wednesday, September 30, 1987													
		Stocks Traded	Closing Price	Change on Day	Stocks Traded	Closing Price	Change on Day			Stocks Traded	Closing Price	Change on Day	
Nippon Steel		178.65m	124	+ 8	Kawasaki Steel	64.35m	373	+					
Sherrill		55.58m	717	+ 25	NEC	38.77m	2,430	+					
Sankyo Steel		55.25m	336	+ 3	Hogson Nelson	34.72m	296	+					
Toshiba		54.25m	817	+ 2	Mitsubishi Heavy Ind	25.85m	873	-					
Sherrill Ltd		48.55m	1,508	- 18	Mitsubishi Gas	23.62m	763	-					
Chicago Price Changes													
Chief price changes (in pence unless otherwise indicated)													
RISES:													
Abingworth		324	+ 12	Cussins Prop.	433	+ 8							
Adwest		327	+ 9	Eng. China Clays	586	+ 15							
Brown (

 **Frankfurt (069) 7598-101**
And ask Wilf Brüssel for details.

And ask Intercontinental S.r.L. for details.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 43

FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Dow drifts amid worries over interest rates

WALL STREET

TAKING their cue from a nervous bond market, Wall Street stock prices ended little changed in a choppy session yesterday, writes *Roderick Oram* in New York.

The fear of higher interest rates world wide kept investors out of the bond market leaving prices to drift for most of the day in quiet trading.

The Dow Jones industrial average closed up 5.71 points at 2,596.28 after trading through the session in a range some 10 points either side of the previous day's close.

Broader market indices followed suit with the Standard & Poor's 500 edging up 0.14 to 321.84 and the New York Stock Exchange composite index rising 0.18 to 180.24.

NYSE volume was 183.3m shares although concerns about rising interest rates left some investors on the sidelines.

Among the blue chips, General Motors was unchanged at \$83, AT&T slipped 5¢ to \$33.4, General Electric added 5¢ to \$61.2, American Express edged up 5¢ to \$35.7, Du Pont rose 5¢ to \$119.4 and Merck added 5¢ to \$26.6.

Santa Fe Southern, up 5¢ to \$6.94, was the most active NYSE stock with some 3.6m shares traded. Some investors feel that Olympia and York, the Toronto-based real estate and natural resources group, might use its recently acquired 0.18 per cent stake in the railroad and natural resources group to launch a takeover bid.

Computer stocks continued to be dragged down by the poor performance recently of IBM although it edged up 5¢ yesterday to \$150.4. Unisys gave up 5¢ to \$18.94, Digital Equipment lost 5¢ to \$18.94, and Cray Research fell 5¢ to \$9.2.

COMPAG gained 5¢ to \$71.1 after E. F. Hutton raised its earnings estimates for this year and next.

Stocks of securities houses continued to hold investors' interest. Bear Stearns, up 5¢ to \$20, announced it was selling a 20 per cent stake in itself for \$25 a share to a unit of Jardine Fleming of Hong Kong.

Salomon Inc. slipped 5¢ to \$36.4 after rising sharply earlier in the week when Mr Warren Buffett, a noted investor, became its largest shareholder and Mr Ronald Perleman, a leading corporate raider, said he would buy shares in Salomon.

Among other brokerage houses, Morgan Stanley rose 5¢ to \$80.7.

SOUTH AFRICA

THE STEADIER bullion price helped Johannesburg gold shares to hold their ground in quiet month-end trading.

Rising goldminers included Southgold, which added a further R2 to R20.6, and Leslie, up 5¢ to R8.85. Bellwether Vaal Reef, though, slipped R1 to R45.1. Mining financials followed the mixed trend,

with Gencor, 50 cents up at R75.75, continuing its gold run, but Anglo American off 25 cents at R87.75.

De Beers and Vanta Vanadium fell 25 cents each to R52.50 and R10, respectively, among other miners.

Industrial firms, with the sector index closing at a fresh high of 2,25, up 18.

BP to float stake in gold group

BY JAMES BUCHAN IN NEW YORK

BRITISH PETROLEUM, the UK oil company which is raising \$7.5bn (\$12.15bn) in a share issue this month, announced yesterday that it would also float a 30 per cent stake in its new US gold mining subsidiary as part of the reorganisation of its North American operations.

The move, which surprised financial analysts on both sides of the Atlantic, appears designed to establish a value for BP's little-known gold assets to smooth the way for the gigantic stock issue this month. Gold stocks are highly valued on Wall Street, and analysts said yesterday that the issue could value the whole of BP Gold at more than \$1bn.

BP, which in June finally gained 100 per cent control of its

US subsidiary, Standard Oil of Ohio, said yesterday that it had filed with the US Securities & Exchange Commission for the issue of 7.5m shares in a new subsidiary, BP Gold.

Half of the shares will be underwritten in North America by a group led by Salomon Bros, with N.M. Rothschild of the UK leading an international underwriting of the remainder.

The new subsidiary, which is expected to produce 320,000 ounces of gold next year, has been formed by combining BP's US gold interests with those of Standard. Its prime assets consist of the gold deposits associated with Standard's Bingham Canyon copper mine in Utah,

which is undergoing a \$400m modernisation.

In addition, BP Gold will own rights to three smaller US gold producing properties, three US development properties and Standard's rights to gold properties in Papua New Guinea, including a large and "contingent" gold deposit on Lihir Island.

Analysts said that the Utah property, responsible for most of current production, is dependent on high copper prices and would be worth much less than the present stock market value of about \$3,000 per annual production ounce, but the Papua New Guinea prospect could be the "most exciting gold prospect" outside South Africa for years, according to Mr Ron Sherr of Bear Stearns.

EUROPE

Frankfurt falls as dollar downturn subdues buying

A DOWNTURN on Wall Street and the softer dollar subdued most European markets yesterday. Trading was quiet and lacklustre as buyers and foreign investors waited for fresh leads.

Frankfurt picked up from earlier lows to close easier in quiet trading as investors stayed on the sidelines after a lower overnight close on Wall Street and because of the softer dollar. The Commerzbank index slipped 12.1 to 1,942.2.

Among weaker banking stocks, Deutsche bank shed DM4.20 to DM49.50. Dresdner was steady at DM36.00 and Commerzbank slipped DM2 to DM30.1.

Interest in the Continental tyre group was boosted by the issue of 1.2m new shares at DM30.20 to DM33.30.

In cars, VW shed DM3.50 to DM178.50. Daimler lost DM6 to DM106.60. BMW fell DM2 to DM73.50 and Porsche slipped DM3 to DM95.40 on news that the company expects business in the US to decline during 1987/88.

Public authority bonds were lifted by short-covering and retail demand and closed higher after a moderately active session. The Bundesbank index DM52.3m of paper after buying DM53.2m on Tuesday.

Amsterdam traded quietly lower as the easier dollar and a weak Wall Street opening curtailed buying. The ANP-CNS index shed 3 to 311.2.

International issues slipped with Royal Dutch off F1 at F1 267.50, Akzo down F1 1.10 at F1 175.90 and Unilever unchanged at F1 139.20.

Banks were down after rises the previous day, but insurers held steady.

Shipping firm Van Ommen was not traded after making a bid for Ceteo trading company.

Zurich succumbed to profit-taking after strong advances on Tuesday. A weaker Wall Street caused nerves among foreign investors but institutional buying helped shore up prices.

The Credit Suisse index shed 1.5 to 622.6 in moderate trade.

London

UK EQUITIES got off to a slow start following Wall Street's weakness overnight but prices were steady until a brief flurry of blue chip selling, prompted by the expiration of the September FT-SE 100 contract, tripped the market lower. Prices then steadied while London waited for Wall Street to open, closing a shade lower on the day in sluggish trade.

The FT-SE 100 index ended a net 2.3 down at 2,368.4, with the FT Ordinary Index 3.9 down at 1,853.7.

A speech by Mr Nigel Lawson, the UK Chancellor of the Exchequer, was well received in the gilt-edged sector. Bonds recovered early falls of 5/8 point or so to end a net 1/4 up on the day. Details, Page 40.

Banks were lower but recovered some ground in late trade.

Among chemicals, Ciba-Geigy shed Sfr100 to Sfr15.50. Engineering and foods were mixed with a lower bias.

Paris continued to be haunted by concerns about rising interest rates and stocks moved broadly lower for the fifth consecutive session. The CAC index fell 6.3 to 410.4 as a result of a mild sell-off.

Retailing and consumer goods were among the weakest with L'Oréal down FF214 at FF475.11 and RHV FF225 lower at FF475.

Brussels remained cautious as uncertainty over the coalition Government's handling of a linguistic dispute continued. The Brussels stock index dropped 11.88 to 1,128.58 despite selective interest from Japanese buyers.

Stockholm advanced across a broad front in heavy trading, buoyed by strong liquidity from portfolio managers on the last day of the third quarter.

All sectors moved higher on the day, with forestry companies and banks leading the way.

Oulu

Oulu turned mixed with investors somewhat nervous after recent sharp losses. The all-share index slipped 0.16 to 429.45 on low turnover.

Milan saw interest switch from the Fiat group to Montedison as speculation mounted regarding the possible sale of one of the group's subsidiaries. The Milan stock index (MIB) gained 6 to 889 in fair trade.

Flat, which posted higher sales and operating profits on Tuesday, advanced L25 to L11,625 but slipped back to L11,520 in post-close trading. Montedison climbed L70 to L2,265 while three Montedison companies - Snam, Montefiore and Rol - all boosted gains.

Madrid closed mixed after erratic gains and losses. The general index nudged up 1 to 4114, reflecting gains in utilities and banks which offset sharply lower steel issues.

ASIA

Recovery in bonds nudges Nikkei higher again

TOKYO

A LATE technical rally of bonds sparked buying towards the close of the session in Tokyo yesterday, lifting the Nikkei stock average above 28,000 for the first time in a month, writes *Shigeo Nishizaki* of Jiji Press.

The index inched up 12.88 points to 28,010.88, its 14th consecutive daily gain. Trading continued active, with 1,291,789 shares changing hands compared with Tuesday's 1,182,43m shares. Advances outnumbered declines by 538 to 387, with 115 issues unchanged.

The market got off to a weak start reflecting the overnight downturn on Wall Street and growing concern over high prices after recent strong gains. The Nikkei average surged 1,131 points in the five trading days up to Tuesday.

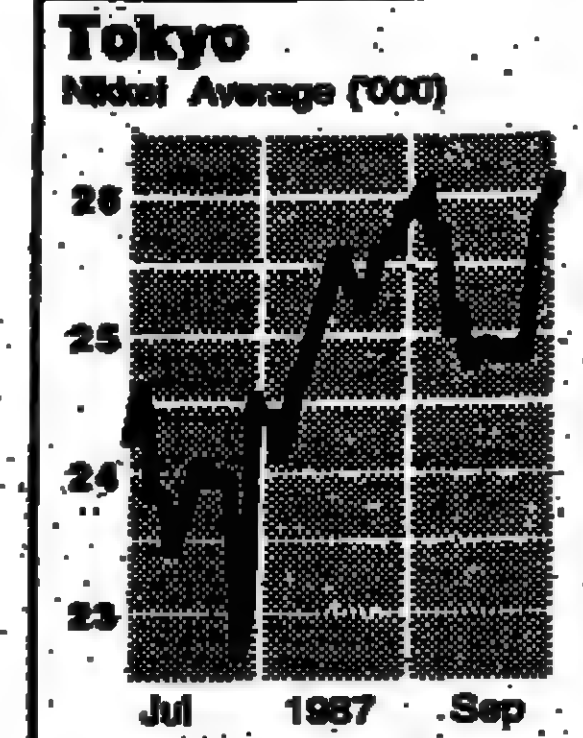
Buying by financial institutions and institutional investors, who closed their books yesterday with the aim of reporting higher earnings results for the year to September, also helped to lift Nikkei. A technical rebound of bonds also helped equities higher.

Large-capital stocks attracted the bulk of trade. Nippon Steel remained the most active stock, with 170,000 shares changing hands, and closed 10 higher at Y494 on late buying by dealers and institutions after opening 77 lower.

Suntomo Metal Industries, third highest with 55,28m shares, firmed Y3 to Y336. Kawasaki Steel, sixth most active with 44,35m shares, was up Y6 to Y338 and Nippon Kokan, eighth with 34,72m shares, rose Y3 to Y358.

But some funds shifted from steels to large chemicals, reflecting growing anxiety over recent gains in steels. Sumitomo, second highest with 55,58m shares, climbed Y35 to Y787 after hitting Y790 at one stage on heavy buying for quick profits. Ishihara Sangyo advanced Y21 to Y850. Mitsui Toatsu Chemicals rose Y10 to Y770 and Sumitomo Chemical was up Y9 at Y945.

Paper-pulpers were also sought in



HONG KONG

A RUSH OF overseas interest primed by strong domestic buying sent Hong Kong prices broadly higher to record levels. The Hang Seng index rose 84.16 to 1,948.64. Turnover was up to HK\$3.48m from Tuesday's HK\$3.12m.

Hongkong Land staggered in a strong property sector with a 55 cent rise to HK\$9.45. It benefited from market rumours that either Japanese or Chinese interests were poised to buy a stake in the group.

Other gainers included Mr Li Ka-shing's group of companies, which have been held back by their recent rights issues. Cheung Kong added 20 cents to HK\$15.30 and Hutchison Whampoa 30 cents to HK\$15.50. Hongkong Electric was 20 cents firmer at HK\$10.80.

AUSTRALIA

BUFFETED by the weaker gold price and erratic trade in the futures market, Sydney share prices continued to retreat in heavy trade. The All-Ordinaries index closed 15.0 lower at 2,247.5.

Gold's firmed worst in the sell-off, with Ramon giving up 68 cents to A\$16.10 and Consolidated Exploration 25 cents to A\$4.55. Eldorado dipped 20 cents to A\$7.50 and Newmont 10 cents to A\$3.70.

Takeover speculation still haunted CSR, which slid 3 cents to A\$4.75 in heavy trade.

SINGAPORE

CONTINUED profit-taking in the absence of any fresh market leads extended losses in Singapore. The Straits Times industrial index fell 13.28 to 1,398.28 in trade of 16.1m shares, down from Tuesday's 25.5m.

Plantation issues continued to slide, with blue chip Sime Darby giving up 14 cents to S\$8.40 in heavy trade. Consolidated Plantations fell 10 cents to S\$3.10, while Harrison was off 15 cents at S\$3.30.

Where will you be without gold if the greenback really turns red?



The United States dollar is the universal symbol of money. But still of value? The decline of the greenback over the past 18 months has been nothing less than spectacular. However, it has not really been surprising. Especially to the world leaders who felt the value of the dollar was too high - and said so.

Politicians are constantly talking up and down their currencies. Better than anyone else, they know that all currencies, even the so-called "strong" ones, in reality are merely pieces of paper. Their value is no more or less than what people think about them at any given moment. Much of this "value" is psychological, which is why

currencies can be talked up and down.

Not so gold. True, gold does sometimes surge and fall back. But for centuries, even millennia, the overall trend has always been up. And always will be.

Why? Because unlike paper investments, gold is a metal. A precious metal. Its value depends on no

nation, no economy. Its value is intrinsic, and therefore trustworthy. Moreover, gold is easy to store, easy to transport. And instantly recognized for the genuine treasure it is, virtually everywhere in the world. Today's gold price in strong currencies is still relatively low. Financial counselors recommend putting a sub-

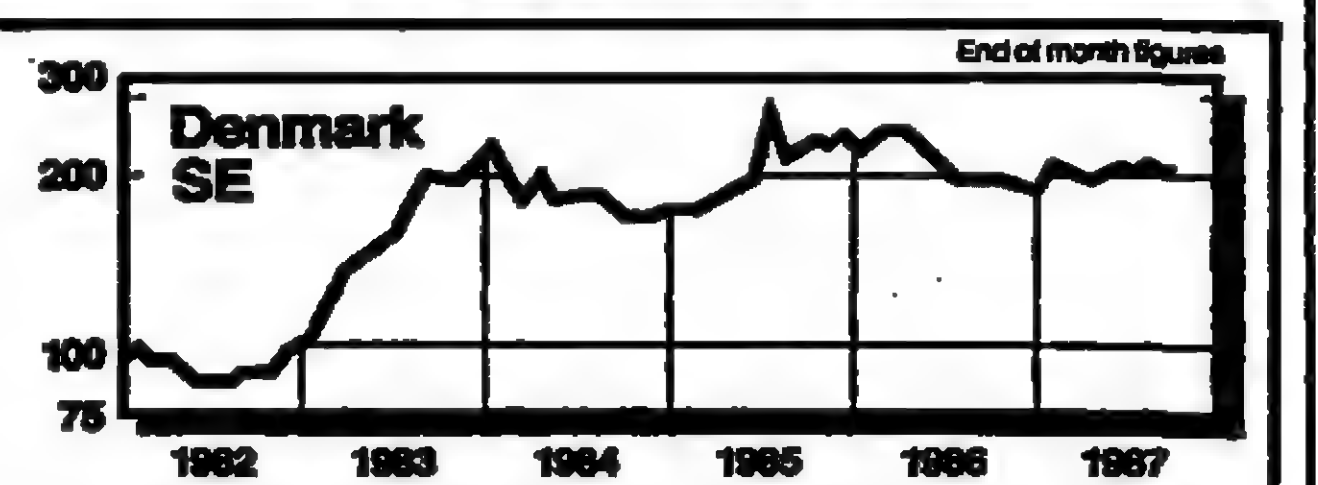
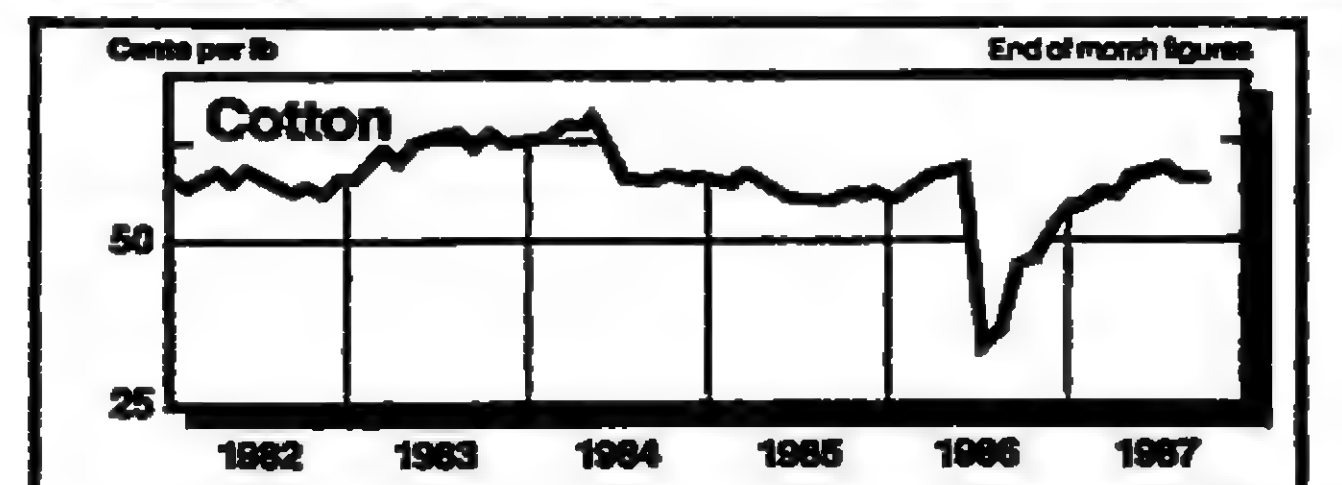
stantial part of investment assets into gold as insurance for the medium to long term.

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KEY MARKET MONITORS



STOCK MARKET INDICES			
	Sept 30	Prev	Year ago
NEW YORK			
DJ Industrials	2,596.28	2,580.52	1,797.58
DJ Transport	1,044.65	1,037.14	800.38
DJ Utilities	197.31	196.84	190.71
S&P Comp	321.13	321.88	231.32

LONDON FT			
	1987	1986	1985
Ind	1,953.7	1,849.8	1,251.7
SE 100	2,368.4	2,368.3	1,555.80
A All-shares	1,208.88	1,208.47	777.10
A 500	1,320.85	1,323.23	855.18
Gold mines	453.1	456.9	317.5
A Long gtl	9.85	9.18	9.08
World Act Ind	136.78	137.54	96.29

TOKYO			
	1987	1986	1985
Nikkei	28,010.88	25,980.0	17,822.9
Tokyo SE	2,136.61	2,139.15	1,517.28

AUSTRALIA			
	1987	1986	1985
All Ord	2,247.5	2,263.0	1,246.9
Mixt & Ind	1,400.9	1,420.0	827.3

AUSTRIA			
	1987	1986	1985
Credit Aldis	227.84	227.51	237.49

BELGIUM SE			
	1987	1986	1985
SE	5,128.50	5,140.40	3,801.54

CANADA			
	1987	1986	1985
Toronto	3,372.8	3,371.7	2,143.58
Met & Mng	3,904.8	3,909.7	2,979.3
Composite	1,935.97	1,941.41	1,500.50

DENMARK SE			
	1987	1986	1985
SE	2,368.4	2,368.3	1,555.80

FRANCE			
	1987	1986	1985
CAC Gen	410.40	418.70	375.5
Ind. Tend	105.80	107.80	91.07

WEST GERMANY			
	1987	1986	1985
FAZ-Aktien	530.60	542.80	658.70
Commerzbank	1,954.20	1,976.30	1,895.2

HONG KONG			
	1987	1986	1985
Hang Seng	1,948.64	1,948.64	1,082.44

ITALY			
	1987	1986	1985
Borsa Com	-	-	736.18

NETHERLANDS ANP CBS			
	1987	1986	1985
Can	na	na	276.4
Ind	na	na	275.3

NORWAY Oslo SE			
	1987	1986	1985
SE	562.26	570.88	-

SINGAPORE Straits Times			
	1987	1986	1985
SE	1,398.28	1,411.50	804.26

SOUTH AFRICA JSE			
	1987	1986	1985
Ind	2,270.0	1,845.0	-
Industrials	2,229.0	1,379.0	-

SPAIN Madrid SE			
	1987	1986	1985
SE	310.24	197.91	-

SWEDEN J & P			
	1987	1986	1985
SE	3,111.00	3,054.20	2,437.21

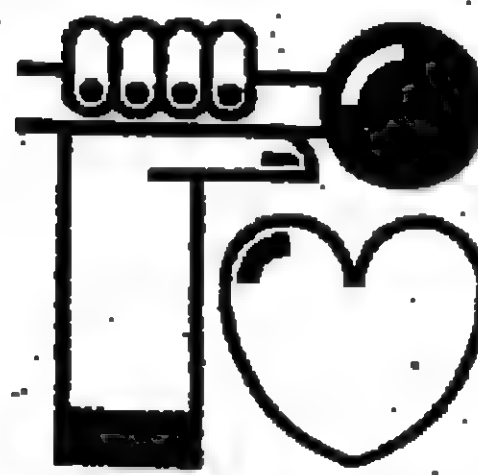
SWITZERLAND Swiss Bank Ind			
	1987	1986	1985
SE	718.40	729.60	542.4

COMMODITIES (London)			
	Sept 30	Prev	Year ago
Silver (spot fixing)	468.80p	464.40p	-
Copper (cash)	21,133.50	21,144.00	-
Coffee (New)	21,287.00	21,310.00	-
Oil (Brent Blend)	\$16.68	\$16.83	-

GOLD (\$/oz)			
	Sept 30	Prev	Year ago
London	\$488.25	\$490.25	\$450.25
Zurich	\$459.05	\$459.75	\$459.75
Paris (Hague)	\$459.58	\$459.54	\$459.54
Amsterdam	\$459.25	\$458.75	\$458.75
New York (Dec)	\$459.20	\$464.40	-

FINANCIAL FUTURES			
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SECTION III

FINANCIAL TIMES
SURVEY

The past 20 years have seen a series of breakthroughs. At the same time, demand for the drugs firms'

products has increased. Public concern means, however, long product development cycles, and restrictions and price setting from government. **Peter Marsh** reports

Breakthroughs and red tape

PROSPECTS for the world's drug industries on one view shine with unalloyed brightness or, on another, are filled with gloom.

Between them, the industries have annual revenues of some \$100bn, a figure which has been growing at 5-10 per cent a year over the past decade. The more optimistic assumption is that the industry is poised to benefit from a singular mixture of circumstances in which both supply of ideas for products and demand from potential consumers is at an all-time high.

These new ideas are related to a series of breakthroughs over the past two decades in scientific understanding of how the human body works. Scientists believe they are close to comprehending some previously unexplained mysteries related to, for example, the workings of the brain and the role of the human genetic code.

A series of new treatments and drug types are likely to flow from such discoveries. This trend will be further reinforced by a new range of scientific tools now at the disposal of the pharmaceutical companies. The tools, which are loosely grouped under the label of biotechnology, are concerned with unsplicing the threads of genetic mate-

rial responsible for much of the body's operation. They give researchers the opportunity to study and treat disease at the molecular level.

The high demand for the drug firms' products stems from the increasing desire by people in most parts of the world to lead at least moderately healthy lives, with corresponding rises in health-related expenditure. Tied to this is the growing number of old people in many of the world's richer countries, leading to requirements for new and more potent medicines.

There are many areas of therapy which drugs companies have hardly touched upon yet, which, assuming enough science can be harnessed at the problem, seem to hold huge potential, according to observers such as Mr Ian White from London-based stockbroker Greenwell Montagu.

Among these areas, says Mr White, are medications to alleviate conditions which are very common but largely untreatable by chemicals. These conditions include obesity, baldness and migraine.

A study of future prospects by Robert Fleming Securities, another London stockbroker, is equally bullish. The company sees high rates of growth over

the next five years in several key therapeutic areas. Yearly sales of drugs to treat cardiovascular problems, which currently total about \$13bn a year, are likely to grow by some 15 per cent a year.

Similarly high sales increases are foreseen in other areas such as drugs to treat diabetes, arthritis and disorders of the brain and nervous system. In anti-viral drugs, including medications to alleviate Aids, Robert Fleming is also forecasting much commercial activity.

There is also, however, the more pessimistic scenario. The drugs business operates under unusual conditions, and consequently, has restricted

room for manoeuvring into a bright and profitable future. The pharmaceuticals business is peculiar in the amount of government regulation with which it has to contend. Even the US and UK, for example, which in recent years have had a near-obsession with reducing the scope of government activities, show no sign of wanting to cut civil service interference in drug company activities.

This has come about because of increased public concern with ensuring that drugs are safe. Much of it happened in the aftermath of the thalidomide affair, and the worries are periodically fuelled by other well-publicised cases where

drugs on the market have been linked to highly undesirable side effects, even death. The current rumblings about Opren, an anti-arthritis drug made by Lilly, fall into this category.

Drug companies are subjected to extremely long and expensive product development cycles in which their products have to undergo searching scrutiny to ensure they are safe. Added to this can be the role of government as a customer.

The state, rather than the individual consumer, in many countries foots most of the bill, through prescription charges, for drug purchases. It has the power to set the prices for the drugs.

Governments, which in many industrialised nations are under increasing pressure to reduce their spending, can eat substantially into pharmaceutical profits by applying cash squeezes.

The increased problems of regulation mean that, taking into account all the products which fail to come through testing, a new drug costs a company, on average, some \$100m to bring on to the market. A pharmaceutical concern may have to screen 3,000 to 10,000 compounds to bring just one drug into production. This is because of the cumbersome trials process, as well as the intrinsic difficulties of looking for a

potentially useful product out of the infinite number of chemicals that it is possible to synthesise or extract.

The annual research and development budgets of the drugs majors such as Merck Sharp and Dohme of the US, Ciba-Geigy of Switzerland, and Britain's Glaxo, therefore, commonly run to hundreds of millions of dollars. Such firms frequently spend 10 per cent or so of their turnover on research and are among the world's top employers of scientists.

State departments which pay for drugs (such as Britain's Department of Health and Social Security which, through the National Health Service,

faces a yearly drugs bill of some £2bn) are increasingly enthusiastic to see cheaper, non-branded pharmaceuticals instead of branded products.

Non-branded, or generic products, can be made under licence after the patent life on the original medication has expired. A generics manufacturer can normally turn out its goods more cheaply because it does not have to foot the high R and D costs for the initial product development.

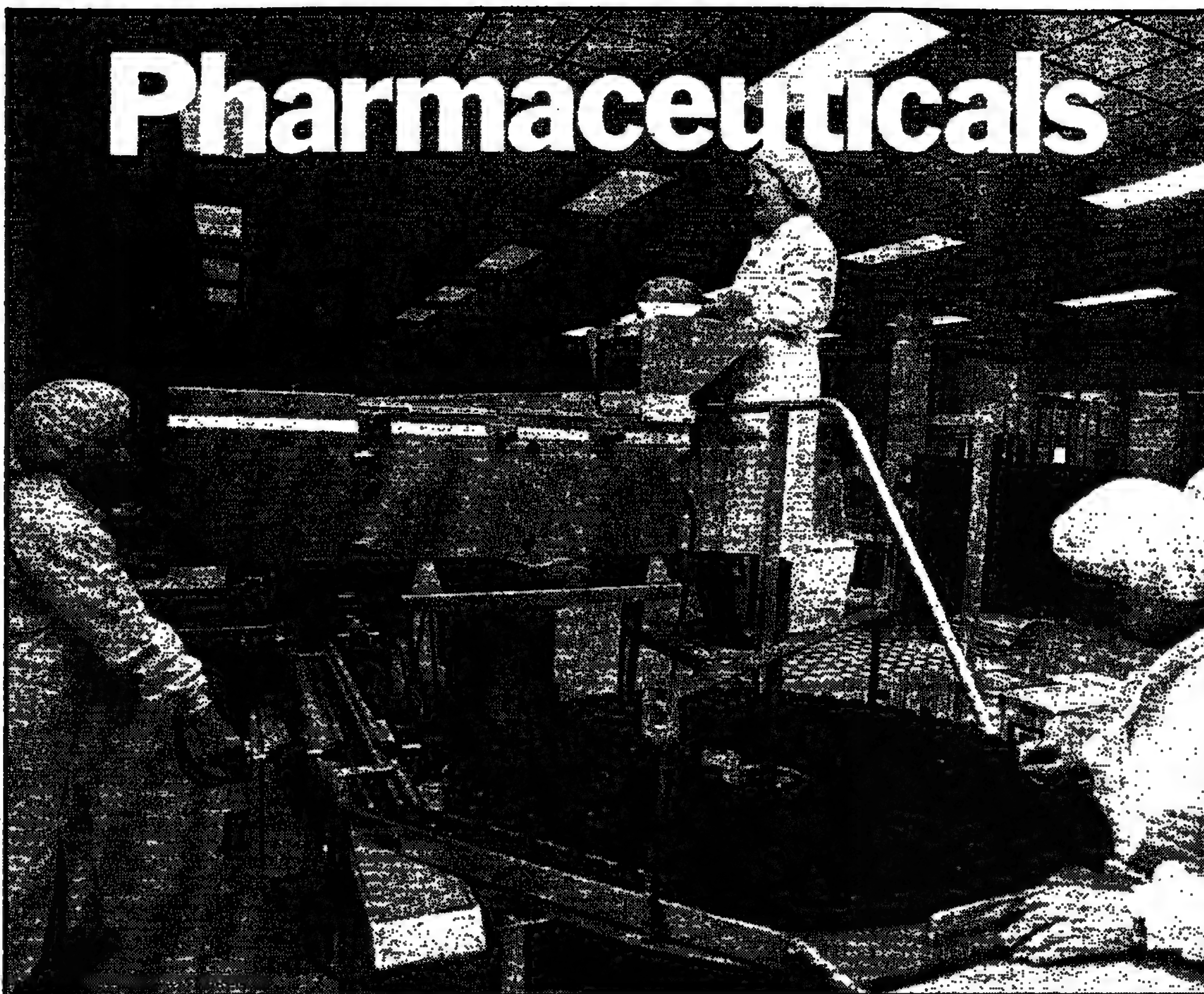
Overemphasis on generics substitution is unfair, say the drug companies. They say purchases of the cheaper substitutes will begin to eat into their sales if the proportion of generic drugs in countries' prescription bills becomes too high—in Britain it is about 15 per cent, while in the US it is 20 per cent. The companies are concerned that they will not be receiving sufficient compensation from governments for the huge efforts they make in the development.

Besides feeling that they do not get a fair deal from governments, drugs concerns worry that they are misunderstood by the public.

Earlier doubts about high pressure methods used to persuade physicians to prescribe certain drugs have been followed by controversy in recent years about use of animals in scientific experiments. The industry has countered this by pointing to the great benefits for humans which have followed the relatively small-scale use of animals.

The business has done more recently to tell the public about what it believes are the positive aspects of its activities, for example there have been advertisements in UK newspapers by the main trade body for the industry in Britain, the Association of British Pharmaceutical Industry.

Pharmaceuticals



Pharmaceutical tablet counting and packaging machine, Evans Medical

Pictures by Trevor Humphries

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Japan: Growing optimism but still some way to go
Equipment: Speeded by computer chemistry 6

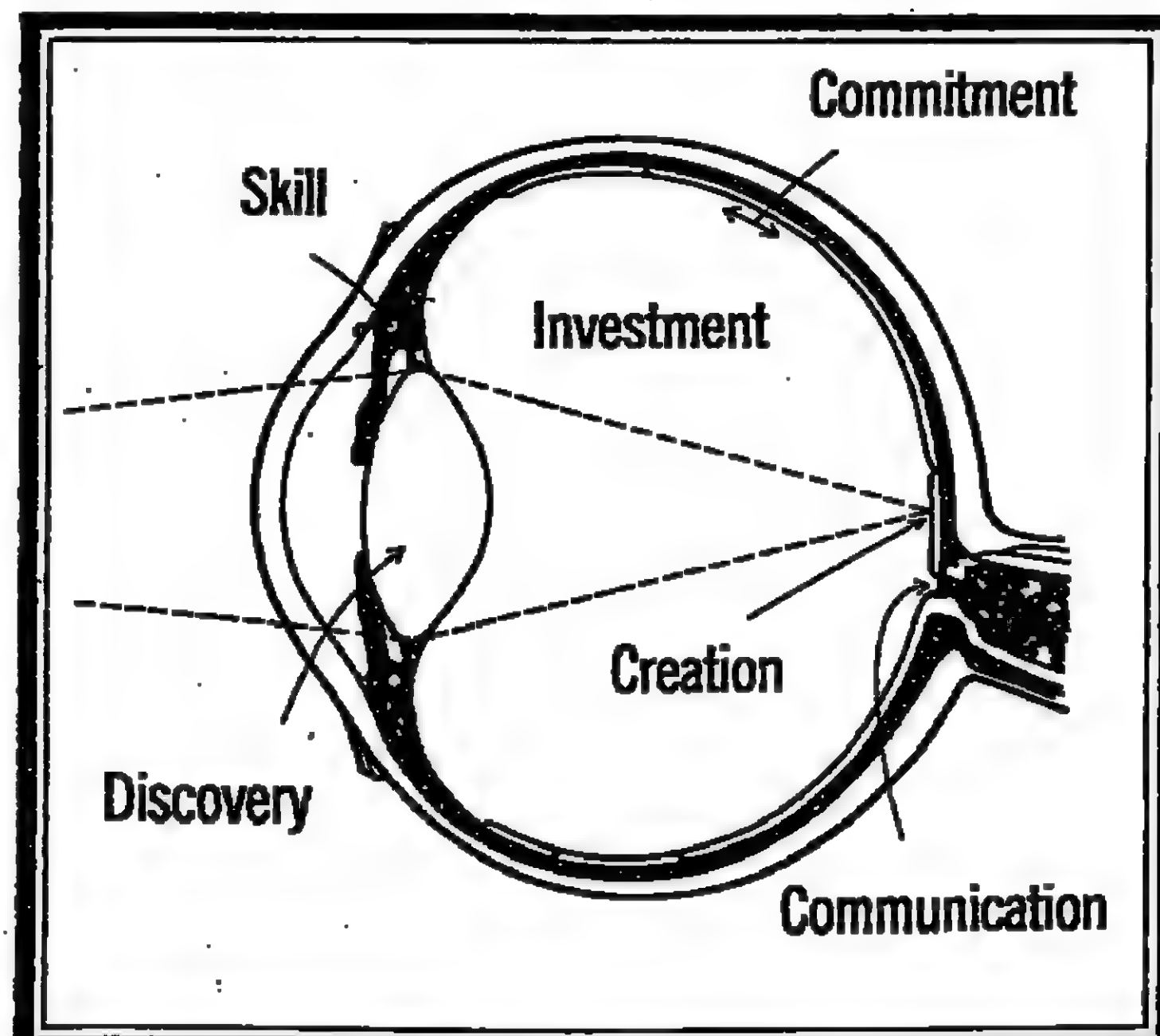
Looking into the future requires
a special kind of vision.

At Glaxo we have a clear view of where our future lies.

It is a future founded on a distinct corporate purpose: the discovery, development, manufacture and marketing of safe, effective medicines of the highest quality throughout the world.

The cornerstone of our strategy remains a commitment to the continuous expansion of our research and development activities to meet medical need.

Our current research programme is focussed on seven areas of disease: infection, the central



nervous and cardiovascular systems, immunology and cancer, and disorders of metabolism, the

respiratory system and the gastro-intestinal tract.

In each of these areas research targets and objectives have been established and, in many, significant new compounds are already in development.

Over the next five years we plan to more than double our research spending. That will mean many hundreds of additional researchers working not only in the United Kingdom, but also in the United States and Italy.

And if our research is even half as successful as we envisage, it will mean a healthier world for us all.

Glaxo
Glaxo Holdings p.l.c.

PHARMACEUTICALS 2

The industry has a remarkable record for innovation

Era of the second revolution

ALTHOUGH the pace of drug innovation has slowed, with barely 30 new chemical entities coming onto the market each year compared with almost 100 annually in the 1960s, the pharmaceutical industry can continue to take pride in its remarkable record of producing new types of medicines.

Moreover, after a relatively quiet patch in recent years, the dogged endeavours of the research laboratories now promise to usher in yet more new and valuable types of drugs—advanced in concept, chemically more complex than ever before, ingenious in the way they are targeted to specific parts of the body, superior in mechanism to medicines of the past.

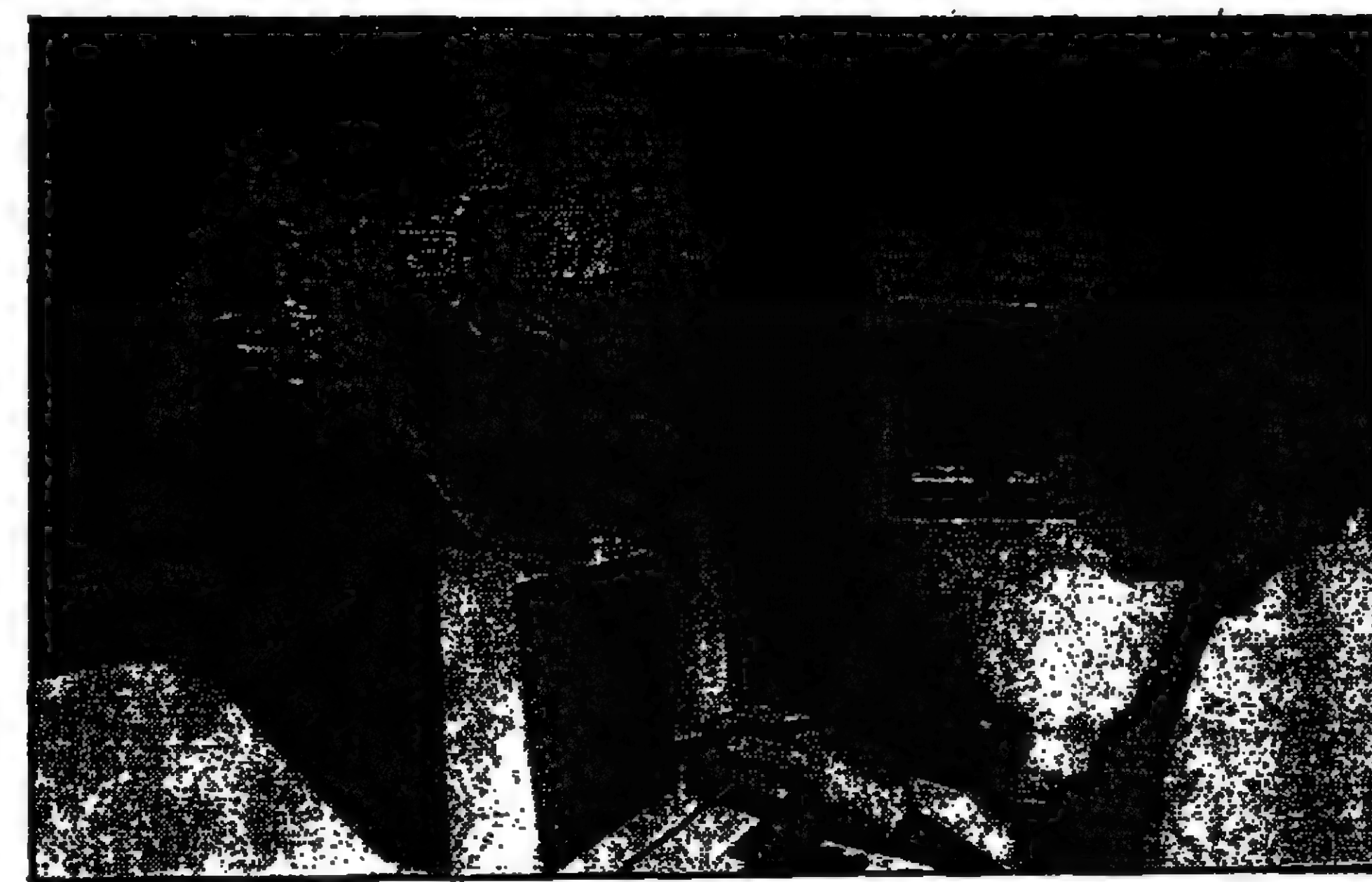
We are at the beginning of what has been termed "the second pharmacological revolution." The first, reflecting discoveries at the intercellular level, was distinguished by the development of anti-infective drugs. The second, says Nicholas Wells, of the Office of Health Economics, will be based on enhanced knowledge of intracellular chemistry. "Effective medicines will become available for a range of hitherto untreatable or inadequately controlled diseases," he says.

The Nobel Prize-winning work of Sir Robert Vane on prostaglandins has paved the way for new treatments of vascular disease. Prospects look bright for new anti-virals. In the fields of auto-immune disorders, there is the hope of controlling such conditions as insulin-dependent diabetes.

As the ways in which cancer cells promote their own survival become better understood, more cancers will become susceptible to chemotherapy. And genetic engineering with hormones, enzymes, proteins and components of the immune system gives scientists new ways to explore the biochemistry of many diseases.

One area with great potential concerns the 100 known "receptors" in the brain. The prospect here is of a whole range of drugs for the central nervous system and the many conditions associated with it.

Among those who have invested heavily in this field is Merck Sharp and Dohme, with its Neuroscience Research Centre at Terlings Park, Harlow. "Our biggest project, a most difficult but exciting area, concerns the possibility of drugs that can prevent, halt or reverse the loss of memory and other functions caused by senile dementia, particularly Alzheimer's Disease," says the Centre's director, Dr Leslie Iversen.



Beecham Biociences Research Centre, Surrey: testing for a potential new medicine

Work is also underway at Terlings Park on the protein-like chemical messengers known as peptides, particularly "Substance P," which transmits pain. In addition, a compound known only as MK 801, discovered a decade ago in the US and potentially usable in epilepsy, shows promise of helping to prevent some of the brain-damaging after-effects of a stroke.

Another range of drugs targeted at specific sites are new anti-depressants, such as Lilly Industries fluoxetine, now in clinical trials. These act on receptors of the neurotransmitter serotonin (5HT₂). 5HT₂ antagonists have also been developed for migraine and schizophrenia.

Understandably, because they are not charities, pharmaceutical innovators tend to concentrate on the fields which are commercially most attractive. Two years ago, for instance, ICI decided to reduce the number of research areas in which it

was working from eleven to six, "to maximise the chances of significant therapeutic advances." Glaxo has taken a similar decision, limiting its R and D scope to seven.

Heart drugs account for 13 per cent of the world's prescription medicines market, followed closely by anti-infection, antibiotic and antiviral products. Agents for central nervous system disorders and to counter arthritis are big sellers too, and ICI is also researching medicines for various forms of cancer and pulmonary conditions.

Glaxo, with its money-spinning anti-ulcer H₂ blocker Zantac (ranitidine), will continue research in the gastro-intestinal field.

Many new drugs for hypertension (high blood pressure) and other heart-related problems have come on the market or are well advanced in development. After beta-blockers and calcium antagonists have come the angiotensin converting enzyme (ACE) inhibitors captopril and enalapril, which block the chemical systems in the body that help to raise blood pressure. These do not have the adverse metabolic effects associated with many other anti-hypertensives.

There is still considerable mileage in ACE inhibitors, and as part of a licence swapping agreement with Merck, ICI will next year launch lisinopril in Britain. 1988 will also see the

advent of ranolazine, a cardiac stabiliser for the moderate early stages of heart failure, followed in 1989 by a new beta-blocker with "intrinsic sympathomimetic activity." This affords a high degree of tolerability to older patients.

Cholesterol-lowering agents are another important development in the heart field. Merck's lovastatin is an inhibitor of an enzyme involved in the synthesis of cholesterol, which is implicated in the development of heart disease. The Japanese firm Sanofi has a similar product under development.

Other drugs to counter heart attacks include Beecham's Enalapril (acylated streptokinase plasminogen complex) which works by dissolving the blood clot causing the attack, speedily restoring full blood supply to the heart muscle. This marks a major advance, as the timeous current treatment, using the enzyme streptokinase, is extremely tricky to use.

A number of companies are busy developing anti-viral agents, notably Wellcome (with AZT for Aids), Roche and ICI Japan's Odo Pharmaceuticals and ICI (in its worldwide cross-licensing agreement with Merck) are developing an inhibitor of aldose reductase, an enzyme which gives rise to such long-term complications of diabetes as damage to the eyes, nerves and kidneys. This should be on the market before 1990.

Several new products are aimed at conditions for which there is currently no satisfactory treatment, often because the side effects of existing medications are severe or because they are highly unpleasant, which lowers patient compliance.

Lovastatin is in this new class. Several companies are also well advanced in developing advanced anxiolytics which, unlike such predecessors as Valium, will not be addictive. Nor do they induce drowsiness or react badly with other medications or alcohol.

One important aspect of new drug types concerns not their chemical composition but their mode of action. Significant here has been the development of transdermal therapeutic systems, whereby a drug is released at a controlled rate into the bloodstream through the skin from a patch which looks like an ordinary adhesive plaster.

Among many advantages of this approach is that it minimises side effects because, unlike oral formulations, it bypasses the liver. Ciba-Geigy has been the force in marketing a patch for angina treatment, and has recently introduced a transdermal system which delivers the hormone insulin for conditions related to the female menopause.

In passing, it is worth noting the advent of a new class of drug—intended for those who are healthy. Japanese companies, for example, are investigating memory enhancers. Lilly's anti-depressant Prozac may help promote weight loss. And Upjohn has recently put a proprietary hair restorer, minoxidil, on the market.

In sum, there is a lot more in the drug development. In a survey commissioned by Bristol-Myers of 227 leading biomedical scientists, a majority predicted that by the turn of the century there would be a cure for cancer in two cancer cases out of three, elimination of coronary bypass operations thanks to new drug therapies, the virtual disappearance of psychiatric drugs as drugs take over in such fields as depression, anxiety states and psychosis, and an extension of life expectancy at birth to over 100 in both sexes.

However, no one foresees a cure for the common cold.

David Lockhart

Patents

Unwelcome thorn is soon to be removed

BEHIND the massive growth of the pharmaceutical business in the post-war years lies the key factor of patent protection. While in industries such as electronics and mechanical engineering patents are becoming less relevant to the commercial success of inventions, in pharmaceuticals patent lawyers are among the most valuable people in a company's workforce.

The difference in approach is explained by the special nature of the drug industry's output. In industries concerned with engineering products, the importance of a technical advance in, say, motor technology or microchip production would be considerably reduced if the company concerned were unable to link it to other vital technologies concerned with the product as a whole.

There would, furthermore, be little point in patenting the advance if the company failed to attend to the complexities of marketing the product. These include both an evaluation of the product and also its positioning in the market place in relation to competing goods.

In pharmaceuticals, however, the position is more clear-cut. A drug represents a single "stand-alone" product, that does not have to be associated with other technologies for it to be a commercial success.

Assuming the drug represents a real scientific advance, marking the product requires less energy, and probably less imagination, than is the case with comparable products in other industries. In addition, there is a lack of ambiguity about the chemical formula of a new drug that makes protecting the patent relatively easy.

For these reasons, the existence of strong patents is of fundamental importance to the drug business. A corollary is that the industry may overreact to anything that might diminish the effect of patents.

The effective life of patents has been eroded over the past 20 years because of increased development times in the industry, resulting from increased government regulation. In the early 1960s the time between the invention of a new therapy and its appearance on the market might have been no more than three or four years. Today

the comparable time is 10-12 years.

Given a patent life of 20 years (in Western Europe) from the invention of a product, a company has 10 years or less to derive sales revenue from the drug to pay for development.

Research-based pharmaceutical companies are continually aware of makers of generic drugs—medications made to the same chemical formula as a branded product—eroding their

profit margins by selling the rival products at lower prices after the patent life of the original item has expired.

In Britain, the position is complicated by the "licence of right" which applies to the opportunity, resulting from a change in Britain's patent law in 1977, for generic manufacturers to take out licences for the production of copies of branded drugs in the four years before the end of the patent term. The licence is a continual thorn in the side of the UK industry—the Government

plans to abolish it.

UK-based drug companies, which include many foreign-owned concerns as well as the big British groups such as ICI, Glaxo and Wellcome, have in recent years pressed for a complete reappraisal of patent legislation in Europe.

These companies would like to see extensions in the life of patents to compensate for the way the developments are delayed by regulatory issues. One possibility would be to set the term of a patent from the time a drug is marketed, rather than from when it is invented. The patent life could thus be set at an optimum level that would give companies extra protection.

This would bring the European patent position closer to what exists in the US, where patent life can be extended if drugs have taken a particularly long time to pass through regulatory hurdles.

Judging, however, by evidence which it gave earlier this year to the House of Lords science and technology committee, the UK industry does not feel particularly confident even of getting the subject aired in Parliament—let alone seeing the legislation changed. The Association of British Pharmaceutical Industries, a trade association for the drug companies, said that it "regrets that it does not... appear possible for it to stimulate an informed and constructive debate [in Parliament] on the issue of intellectual property protection related to medicine."

In another area of patents, the legal protection given to biotechnology products will become increasingly important. Issues relate to the ease with which it is possible to patent these products—either the item itself or its production using a man-made process. There is some support for the view that a company may be able to patent a product, even if it is based on a chemical entity that is found in nature and is thus hardly novel. If it is made in a different way or if it is especially pure.

Few patents of his kind have, however, been challenged in the courts. One of the first cases was the recent hearing in London in which Wellcome successfully challenged a patent granted to Genentech, the US biotechnology company, relating to techniques for turning out tissue plasminogen activator (tPA), a naturally occurring substance which can be used to dissolve blood clots and so treat the victims of heart attacks.

The judge in this case ruled that Genentech's patent was invalid and Wellcome would not have to pay royalties to the company if it wanted to make tPA by similar methods. The dispute is not over, however, as Genentech says it plans to appeal.

The Wellcome-Genentech battle is likely to be followed by other court actions as companies struggle over the rights to biotechnology-related products. According to observers such as Mr Peter Marsh, a pharmaceutical analyst at London stockbrokers Barings de Zoete Wedd, the way the courts interpret biotechnology patents is reducing the numbers of the way this technology influences the development of the pharmaceutical industry as a whole.

Peter Marsh

Development

Fine tuning picks winners

DRUGS companies are being forced to hone their development strategies to fit in with the increasing complexities both of designing new drugs and bringing them to the market place. In turn this has led to a more selective approach with companies deciding as early as possible in their development routines which products they think are going to be the winners and which ones will fall by the wayside.

Helping the industry is a sort of selective screening, which should, at least in theory, aid the task of coming up with new world-beating medications. Included in these advances is work in molecular biology, as well as better basic understanding of physiological disciplines such as immunology and neurology.

Assuming the pharmaceutical world's scientists can harness these tools with maximum efficiency, the job of reducing the industry's crippling long-development times can be made easier.

Typically, it takes 10-12 years and spending of some \$100-\$200m to bring a new formulation to the market place. Much of this time, after the initial discovery of the chemical entity, is taken up with various stages of increasingly rigorous trials on both animals and humans to test the drug's efficiency and to search for possibly damaging side-effects.

The pharmaceutical company also has to satisfy government departments, such as the Food and Drug Administration in the US and the Department of Health and Social Security in Britain, that the new medication is safe to use. This task can take between one and three years and requires a mountain of documents for scrutiny by government officials.

The total development cycle has increased considerably in recent years. This has been largely due to the requirement for a longer period of testing because of public concern about new drug safety, stoked by events such as the thalidomide tragedy.

A variety of problems can halt the development of a drug even when clinical trials are well advanced. Mr Laurie Petty, director of technical marketing at Wellcome, the UK pharmaceutical company, recalls one occasion in recent years when "we were due to start marketing a new drug on Monday and we pulled it out on the Saturday" due to the discovery of adverse side-effects.

"It's a high risk business," says Mr Petty. "Products can fall down at any time."

While highlighting such factors and also the effects of the much stiffer government regulations concerning safety, the drugs industry also often expounds concern about the periodic squeeze on its profits by the government health departments which are usually its main customers.

Reflecting views in the drug business, a recent report from IAL, a London-based consultancy, said that government-inspired restrictions on profits were "threatening the continuation of research and development and hence the introduction of new and valuable products... In all, a healthy balance must be achieved to permit the pharmaceutical majors to generate sufficient cash to support innovation and product development."

Much of this type of comment can be looked upon as mere self-serving—given that general levels of profitability in the pharmaceuticals industry appear fairly good—and so should be taken with a large pinch of salt.

Even so, the reactions by many companies to the perceived threat to profits have been real enough. To increase the chances of useful and money-earning products coming through the development cycle, they have attempted to concentrate more energies on what appear to be the winners, as a result reducing the numbers of products that are taken through clinical trials.

This basic thrust, according to Dr Peter Read, chairman of the health and agriculture division of the UK subsidiary of Hoechst, the West German chemical giant, adds up to a need for greater selectivity in product development.

"There is a general recognition that companies have to take decisions [about which drug projects to support] earlier in the development cycle. There has been a broad swing at Hoechst to narrowing our focus of activities. It means taking some tough decisions about shutting down at an early stage research projects which are showing no signs of success or which appear to be peripheral to the company's main activities."

This greater selectivity, according to Mr Ian White, a financial analyst at Greenway Morgan, a London stockbroking firm, is behind the reductions in the number of new formulations, called new chemical entities, coming through to the marketing stage each year.

Taking figures for the West German market, about 30 new formulations a year were introduced during the 1980s. By the late 1970s, that had fallen to an average of about 20 a year.

Mr White believes that this trend has more to do with companies' product development strategies than with, as is widely assumed, the difficulties of getting products through increasingly tough regulatory hurdles.

A range of scientific tools has helped this greater accent on selectivity. While 20 years ago drugs firms were forced to cast around for new chemical entities and then test their effect on human beings—a "scatter gun" approach which automatically meant more formulations entered the development pipeline—today scientific procedures are much more precise.

*Outline of the Pharmaceutical Industry in Europe, IAL, 14, Buckingham Palace Rd, London SW1W 0QP, £200.

P.M.

but women never die as a result of osteoporosis - do they?



About one in four women over the age of 60 suffer the effects of severe bone loss—osteoporosis. Fractures occur, particularly of the vertebrae, wrist and hip; one in two women over the age of 70 breaks a bone. More women die as a result of hip fractures than breast, womb and cervical cancer put together.

The annual cost of hospitalization in the UK for fractures of the hip alone is estimated to be in excess of £150 million.

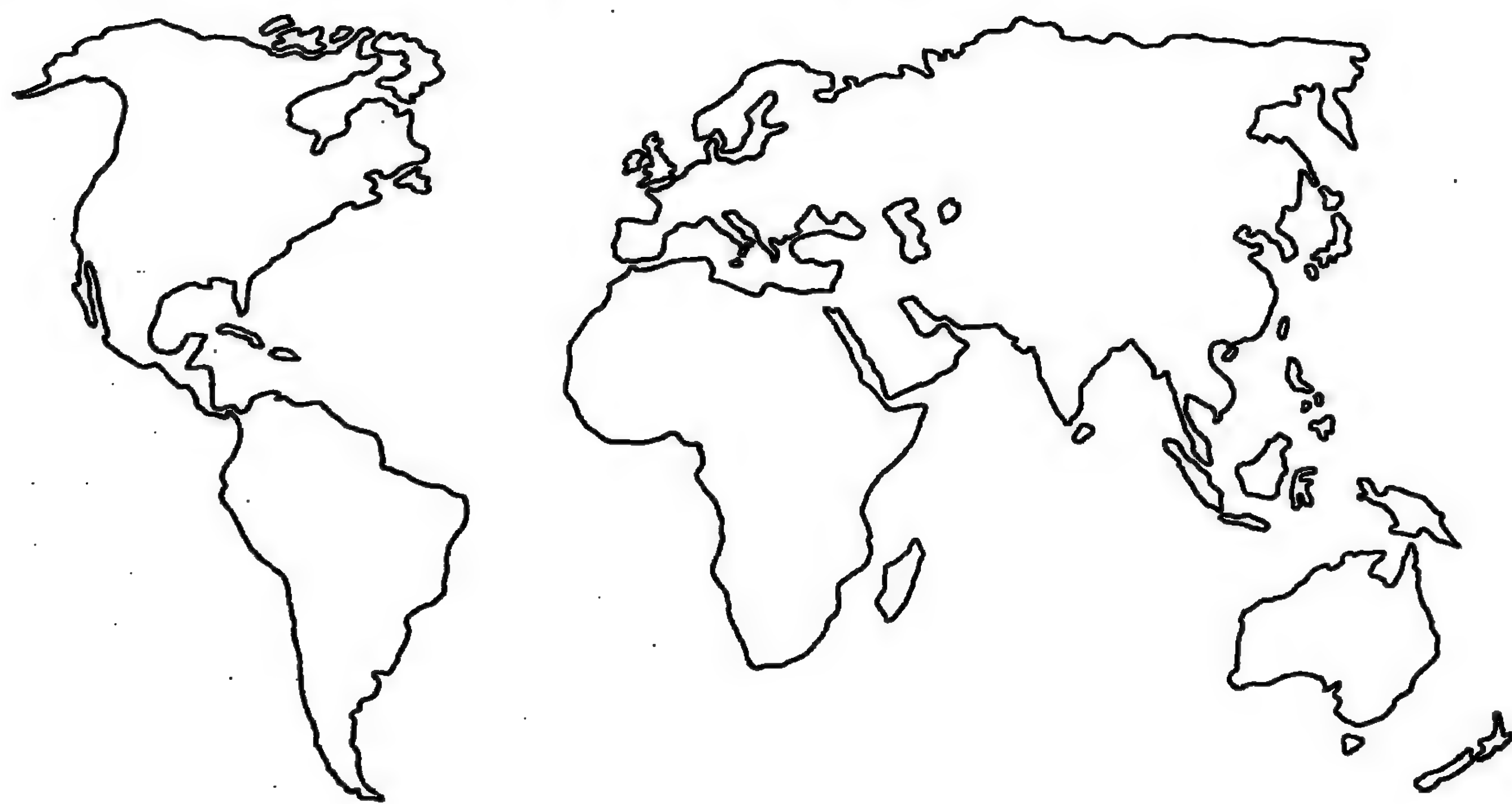
Intensive research in osteoporosis is needed, both into causes and possible treatments. Sandoz, with an enviable record of success in

immunology and endocrinology, is now fully committed to a massive programme aimed at relieving the suffering of the 1.7 million osteoporotics, mainly women, affected by this crippling, often fatal and costly disease.



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Those countries ahead of Britain in pharmaceutical research are shaded blue.



It's no accident that all three of the world's best-selling medicines were developed in the UK.

After all, one pound in every ten spent world-wide on pharmaceutical research is spent in the United Kingdom by British-based companies.

In fact, the industry devotes more of its earnings to

research and development than any other in this country.

And judging by our £850 million trade surplus in medicines, this certainly helps to keep Britain in the pink.

THE BRITISH PHARMACEUTICAL INDUSTRY.
HELPING TO KEEP BRITAIN HEALTHY.



PHARMACEUTICALS 4

Biotechnology

Future is bright

ASK THE average person how many medicine chests they have in their households and they would immediately think of their bathroom cabinets. Few would respond by pointing to their own bodies, a store of tens of thousands of naturally occurring substances with huge power to stifle disease.

The most important naturally occurring compounds are the proteins, highly complex organic chemicals comprising hundreds, if not thousands, of chains of linked amino acids. Proteins, of which there are thought to be about 50,000 in the human body, play a vital role in cell reactions which cause the body to grow and to fight off illness.

Unfortunately, knowledge of the intimate details of proteins—how they are synthesised and how they combine with other molecules in the body—is extremely limited. Modern biotechnology may improve matters. It is a family of procedures concerned with understanding how the behaviour of proteins and other organisms is governed by the body's genetic code—the sequence of chemicals in deoxyribonucleic acid (DNA) a vital constituent of every living cell.

These methods promise to produce techniques to determine which of the myriad of compounds secreted naturally in the human body can be used, perhaps in higher concentrations than occur naturally, to attack illnesses. From this may come processes to turn the chemicals in large enough quantities to be useful as drugs.

A second, probably more important, aspect to biotechnology concerns not the products which it may make available but the greater understanding that it promises to give to researchers working on conventional drugs—that is those based on chemicals not produced naturally.

"Biotechnology should be looked at as a toolkit for picking apart disease at a molecular level," says Mr Tom Kiley, vice president for corporate development at Genentech, a US company which was one of the first of the wave of biotechnology start-ups in the 1970s.

There is a lot of hope attached to biotechnology because much of it is so new. The techniques on which it is based were invented only in the past 15 years. Only about a dozen drugs have emerged from biotechnology methods are on

the market, though a lot more are in the pipeline. Yet analysts such as Mr David MacCallum, head of health-care research at Hambrecht and Quist, the US investment bank, believe the potential of the technology for the drugs industry is immense.

Mr MacCallum thinks that by 1995 half of all health-care products will be derived from biotechnology methods are on the market although many more are now in the pipeline

duct development will use biotechnology methods. The period from 1940-1980 in medicine will be looked upon as the age of the synthetic organic chemical," says Mr MacCallum. "From around 1991 or 1992 new medicines based on biotechnology will signal the start of a new era."

In modern biotechnology, much depends on finding out about the sequences of chemicals in DNA. These sequences, broken down into shorter lengths of material called genes, consist of arrangements of just four compounds known as nucleotide bases. One gene could contain several thousand such bases.

The arrangement of the bases in the genes is important in two ways. The sequence in an individual gene provides the "blueprint" of a particular protein. Second, it contains the necessary information required by the body's cellular mechanisms to turn out that protein—assuming the gene is "switched on" in the correct way.

The proteins have a variety of jobs. They can act as structural entities within cells or as catalysts for the production of other proteins. They can act as regulators of bodily functions (some hormones fall into this category) such as through causing blood to clot to prevent people bleeding to death after being wounded.

Another important role of certain proteins, called antibodies, is to destroy biological entities such as viruses which come from outside the body and can cause the destruction of cells. Much of modern biotechnology consists of ways of snipping apart lengths of DNA, using chemicals called restriction

enzymes, and then of determining the make-up of the genes so exposed. Researchers may then also be able to use similar methods, often classified under the general label of genetic engineering, to stitch together genes in such a way that they turn out proteins outside the human body, making available new drugs as a result.

Such, at any rate, is the reasoning of the big pharmaceutical companies and also of investors in small start-up biotechnologies, all of which have poured massive sums of cash into biotechnology over the past decade.

Among the big companies in this category are Merck, Lilly, Upjohn, Squibb, Syntex, SmithKline and French in the US, Britain's ICI, Wellcome and Glaxo and Ciba-Geigy, Hoffmann-La Roche and Sandoz in Switzerland. In the US alone, it is estimated that \$3bn has been invested in start-up biotechnology enterprises, of which some of the best known include Genentech, Biogen, Cetus, Centocor, Amgen and California Biotechnology.

Of the dozen or so biotechnology-derived drugs in the market place, hardly any are "blockbusters" in the sense that they offer radical advances in the cures for diseases.

Rather the products—which include human insulin, useful for diabetics; interferon, which may prove valuable in fighting cancer; and growth hormone, a therapeutic agent for people suffering from restricted growth—are largely materials that scientists have known about for years but which can be turned out to some degree more easily using biotechnology methods.

The developments which are now progressing up the research and development pipeline appear, however, highly promising. One of the drugs under development may be the interleukin family, a set of proteins which may have the ability to modify illnesses such as cancer or AIDS and on which, according to biotechnology directory by PBE Publications*, no fewer than 40 or so companies around the world are working.

*Healthcare Biotechnology Company Profiles, £90, PIP Publications, 18-20 Hill Rise, Richmond, Surrey, UK, TW9 0UA.

P.M.

Searching for the weapon to destroy the HIV virus

Aids is difficult to remedy

THE SEARCH for medications to treat Aids highlights the general difficulties of combating the effects of viruses. Of the hundreds of thousands of viruses capable of affecting the human body, physicians have detailed knowledge of relatively few. Medical science has yet to come up with a full explanation of how viruses attack cells, making the job of curing virus-born disease relatively difficult.

Aids is caused by a complicated virus called HIV, short for the human immunodeficiency virus. Like other viruses which cause diseases such as measles, smallpox, rabies and yellow fever, HIV is a tiny packet of genetic material surrounded by a protein envelope.

The reasons for the near-panic caused by Aids is that HIV is more damaging, and also harder to combat, than most other viruses. The virus is especially unpleasant because it attacks specific cells in the body called T-4 cells which are an active part of the body's immunological defence system.

Hence an attack by Aids can destroy the mechanisms inherent in the body for dealing with other infections. This is one reason why people affected by Aids often die from secondary medical conditions which are not normally fatal.

The HIV virus also seems to be particularly good at attacking brain cells. It may lie dormant for many years before its activity is triggered into action in a way which is still largely a mystery.

All viruses are parasites. They need a foreign cell to grow. They attack rather like an aircraft hijacker, by infiltrating a biological cell and forcing it to comply with their own requirements, which in this case is to turn out more viruses. This disrupts the body's natural mechanism for producing healthy cells and by this means growing and resisting disease.

In this mode of operation is quite different from the action of bacteria, the cause of other types of illnesses. Bacteria have a full range of metabolic machinery and are quite capable of existing on their own.

These organisms have no need to interfere with animal or plant cells by fusing with them. Rather, it is normally the by-products of bacterial decay which spark off a bacteria-carried disease.

Being relatively well formed organisms, bacteria are fairly easy to combat, using drugs

which interfere with their own reproduction systems. For a virus, there are far fewer points of attack. Drugs such as penicillins and other antibiotics which are good at killing off bacteria, are useless against viruses.

Another difficulty is the fact that viruses work by getting inherently mixed up with the body's growth processes. Anything that is directed at the virus once it is in the body will be almost certain to damage human cells as well. It is only in the past five years, as a result of research into highly specific modes of attack, that researchers have had any success in targeting strikes as virus-infected cells.

Most virus-born diseases which have succumbed to medical advances—smallpox for example—have been treated by vaccines, rather than by drugs which seek to combat the illness once it has started. Vaccines work by stimulating the production in the body of proteins called antibodies which strike at viruses before they can do damage.

In a process analogous to a lock and key mechanism, a spe-

cific antibody will normally strike only at a particular virus by "recognising" the protein structure of the virus's outer envelope.

Unfortunately for work related to Aids, the HIV virus is difficult to vaccinate against. Its outer coat of proteins seems periodically to undergo subtle change and so it is difficult to provide the antibodies which will focus on this external casing and thus destroy the virus.

A fortunate aspect to many viral diseases like colds and influenza is that, normally, they are not too serious. Thus if few medications have any effect in treating these ailments—as opposed to alleviating their symptoms—no one is too worried.

Aids, of course, is different. Virtually everyone who has so far contracted the disease has either died or will do so soon. The spread of Aids over the past few years has had a big effect in stimulating not only research into anti-Aids formulations but into virus-born disease in general.

Only a handful of anti-viral drugs are on the market. They

are used mainly to treat sexually transmitted ailments such as herpes and hepatitis. World sales of these drugs in 1986, according to Robert Fleming Securities, the London stockbroker, came to some \$250m, which, by pharmaceutical industry standards, is tiny. Due to the impact of Aids, and also to a better scientific understanding of virus-linked diseases generally, the stockbroker forecasts sales to increase by about 38 per cent a year to 1991, at which point total revenues would be \$1.1bn.

Wellcome, the UK drug company, is a key player in the anti-viral drug business. It launched the first drug, Zovirax, to have any significant success as an anti-viral agent. In 1986 Zovirax accounted for an estimated 60 per cent of total sales in this field.

Zovirax, which is used against ailments like herpes and shingles, works by blocking the activity of a key enzyme which catalyses the production of virus-infected cells. The drug is highly specific, affecting only those cells in which the virus is present and leaving unharmed

other, healthy cells. Wellcome has also developed Retrovir, the only drug so far to be licensed anywhere to treat Aids. This operates in a similar way to Zovirax, by blocking the effects of an enzyme called reverse transcriptase which plays an important part in the replication of the Aids virus once it has become rooted in a human cell.

Other companies which are working on other anti-Aids treatments, some of which use similar strategies to Retrovir, include Astra, which a product called Foscavir; Hoffman-La Roche, with didoxycytidine (DDC); and Newport Pharmaceuticals, with Inosiplex. Another company, ICN, also believes that a drug called Virazole which it markets for other viral infections may be useful as an anti-Aids agent.

Biotechnology-derived products, such as interleukin-3 and interferon, on which a number of companies including Genentech, Glaxo, Immunex and Cetus are working, may, it is thought, also offer some anti-Aids properties. P.M.

Diagnostics

D-I-Y tests on the way

ADVANCES in simple-to-use, chemical-based diagnostic techniques are likely to have a bigger impact on people's lives than almost any other aspect of the health-care industry.

It may soon be possible for people to walk into their local pharmacy and buy home kits to test for a variety of diseases. These are already being marketed for sexually transmitted ailments. The kits will work along similar lines to the ones now marketed which test whether a woman is pregnant or fertile.

In one aspect of this trend that has been seen in particular in the US, companies and insurance organisations are increasingly turning to kits of chemicals to test whether individuals are likely to develop Aids and other diseases that are triggered by genetic factors. Those tested would either be prospective employees or people wishing to take out a health insurance policy.

Chemicals-based diagnostics is distinct from diagnostics techniques centred on body measurements, X-ray scanning or nuclear magnetic resonance for example. The chemicals methods take samples of body fluids such as urine or blood and add to these reagents to detect specific substances which can indicate a medical condition. The presence of these substances is shown by an easily determined change, such as a colour change or an increase in a factor like acidity which can be measured by an instrument.

Chemicals diagnostics, also called in-vitro diagnostics, is related to pharmaceuticals development by the similarity of the techniques used in either activity. Many of the big names in drugs manufacturing are among the leaders in the diagnostics industry.

As in the mainstream drugs business, chemicals diagnostics is becoming important in diagnostics. With biotechnology methods, scientists can with great precision select the chemical characteristics of the substances in the reagent. These, in turn, can then be used to identify, with a high degree of sensitivity, chemicals in the body fluid.

As a result, diagnostic methods are becoming more precise and can be used to earmark a wider range of conditions. The techniques are an increasingly vital tool in hospitals and medical laboratories.

In one new area of the diagnostics business, companies are developing probes, reagents containing short strips of deoxyribonucleic acid or DNA. These strips bind to other DNA lengths in human cells to test whether an individual has a genetic defect that makes them susceptible to a specific illness such as cancer or heart disease.

The fastest moving segment of the market in chemical diagnostics methods—was worth a total of about \$6bn worldwide



Lab tests for diseases may lead to home kits

last year, the sum including both chemicals and monitoring instruments—comes under the heading "of immunoassays". These are procedures in which chemists aim to take advantage of the natural antigen-antibody reaction that takes place between certain "paired" compounds.

Immunoassay techniques account for world sales of about \$1bn a year. Much of this market, growing at 10-20 per cent a year, consists of sales of kits of chemicals which can be handled by non-scientists, even ordinary people in their homes.

The company with biggest worldwide sales in immunoassays (and in chemical diagnostics generally) is Abbott Laboratories of the US. Other leading companies in chemical diagnostics include SmithKline Beckman, Syntex, Du Pont and Eastman Kodak, also of the US, Boehringer Mannheim of West Germany, Sweden's Pharmacia and Wellcome and Amersham International in Britain.

The principle of immunoassays stems from a highly important aspect of nature, the body's biological defence mechanism.

In any person or animal, proteins called antibodies are stimulated by the body's immune system to fight off attacks by viruses which take on the role of the antigen. The antibodies mop up their antigen "pairs" by forming chemical bonds with them.

These reactions are highly specific. Only those antibodies with which an antigen is paired bind with it, in much the same way as only certain keys fit into a particular lock.

In the most common kind of immunoassay technique, chemicals add to a sample fluid a reagent containing specific antibodies. The latter could be monoclonal antibodies, pure mixtures of identical antibodies produced by biotechnology methods or, alternatively, they could be "polyclonal"—in which case they contain a variety of slightly different antibodies.

If the fluid contains a virus or some other substance to which the antibody is paired, an antibody-antigen complex is formed, the presence of which is indicated by a labelling method. In this, a chemical label, which can be easily detected, is attached to the complex as part of the chain of reactions initiated by the immunoassay procedure.

When immunoassays were first developed in the 1960s, the labelling was achieved using radioactive isotopes. Due to the difficulties of handling even mildly radioactive sources, this method immunoassays were confined to laboratories. No one other than skilled scientists could handle the techniques.

More recently, immunoassays have become far more ubiquitous, largely due to more "user friendly" labelling methods. One of the most common involves a set of enzyme reactions which are set in train

by the appearance of a specific antibody-antigen complex and which produces an easy-to-spot colour change.

Aids has given enzyme-based immunoassays a boost. Most blood banks in the developed world use immunoassay kits, the cost of which normally works out at a few dollars a test, to screen out Aids antibodies.

These Aids kits first came on to the market only in March 1985, with Abbott the first company into the field. It is still by far and away the leader. According to Robert Fleming Securities, the London stockbroker firm, world sales of Aids kits for blood banks came to only £20m in 1985, although the firm expects this figure to increase fivefold by 1990.

Strong growth in sales of these kits is also expected as a result of demand from other organisa-

tions such as insurance companies. In the US kits can also be bought over the counter from pharmacists.

Simple-to-use diagnostics kits of this kind have introduced more than an element of controversy. Some civil rights organisations, especially in the US, have expressed fears that employers could use these tests on a large scale to check for signs of ill health (or the possibility of ill health in the future) among current or would-be employees.

Results from the tests, whether accurate or not, could play a big part in decisions over recruitment. The fears are all the greater in the discussion about gene probes, a kind of test little used now but (assuming technology continues to bring down costs and increase reliability) likely to be widespread in the 1990s. P.M.

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Major participants 1985

Company	Diagnosics revenue	Market share
Abbott Labs	50	25
Boehringer Mannheim	50	25
SmithKline-Beckman	35	18
Du Pont	30	15
Wellcome (AMES)	25	13
Couper Technologies	25	13
Hoffmann-La Roche (Roche Diagnostics)	25	13
Beckman (Beckman)	17	9
Boehringer Mannheim (Boehr)	10	5
Eastman Kodak	10	5
Pharmacia	10	5
Syntex (Syntex)	10	5
Sub Total	328	165
Amersham	10	5
Other	234	121
Total worldwide market	550	280

Excludes scientific and analytical products.
Excludes Wellcome, Hoechst and others.
Source: Robert Fleming.

PHARMACEUTICALS 5

R and D costs are prohibitive for all but the biggest companies

Daunting investment needed

WITHOUT RESEARCH, the pharmaceutical industry, more than any other, is nowhere.

Too little research would render it financially stagnant, because competition is essentially by product rather than price. And, of course, patients depend on drug company research for new, better and safer medicines, as they have done now for several decades of remarkable breakthroughs by the laboratories. The menace of Aids alone highlights the vital importance of pharmaceutical R and D.

Yet a number of factors have conspired to raise the costs of this work to levels where it has become prohibitive for all but the biggest companies — the league which contains such giants as ICI, Glaxo, Wellcome, Merck Sharp and Dohme, and Ciba-Geigy.

A few have managed to keep the trend at bay by dint of individual flair — smaller companies such as that founded by the brilliant Belgian innovator Paul Janssen continue to achieve striking results. But when it comes to the invention, and then the marketing, of new drugs in the major therapeutic areas, the scale of investment required is daunting for all but the biggest.

In 1970, the British pharmaceutical industry put £22m into research and development. By 1980, this sum had risen tenfold. It has since almost doubled again.

Even when adjusted for inflation, such figures show a remarkable escalation. The amount the industry now spends on R and D is equivalent to almost one-third of NHS purchases, compared with less than one-tenth a generation ago.

The capital costs alone of recently-opened pharmaceutical research units in Britain such as MSD's Neuroscience Centre near Harlow, or Ciba-Geigy's Advanced Drug Delivery Research Unit at Horsham, run into millions — with little prospect of any return for years.

Glaxo recently completed a biological research building costing £15m, is at work on a pharmacy facility costing £44m and is planning a major R and D unit in the US.

Building costs of new laboratories have risen much faster than inflation because of the need for such increasingly sophisticated facilities as environmental control of animal houses, high performance fume cupboards and advanced computerised equipment.



But there is much more to it than capital outlay. Research in pharmaceutical companies differs from most research in universities or research institutes where it is usually concerned with fundamental scientific knowledge associated with the cause and mechanism of disease. In pharmaceutical companies, it concentrates on advancing scientific knowledge which assists the conception and development of chemical entities with which to treat diseases.

Such research produces, in any one project, hundreds or even thousands of new compounds. The only way to determine their properties is to conduct appropriate biological tests — on each one.

Research has become a victim of its own success

A typical case history, quoted earlier this year in a National Economic Development Office report on pharmaceutical R and D, was provided by the Swiss multinational Sanofi. Over a period of two to three years, it synthesised 10,000 compounds. Only seven ever reached the stage of being evaluated in man and, of these, only one, after 12 years, was marketed. The total R and D cost was some 90m Swiss francs.

In the case of Smith Kline and French's anti-ulcer chemical

cimetidine, marketed under the brand name Tagamet, the best-selling medicine of all time, the quest for an H₂ receptor antagonist was at one stage nearly abandoned, so hopeless did it seem.

Thus, in pharmaceutical research, resources have not been concentrated only on likely successes. Considerable time and corresponding amounts of money had to be allowed for a significant amount of research that was, while essential, unproductive.

"That approach is simply just not on anymore," says Dr Peter Doyle, technical director and deputy chairman of ICI Pharmaceuticals. "Studies must be much more structured and targeted, much more selective in what you test."

It is a far cry from the legendary (and possibly apocryphal) story of Fleming's Paddington window, leading to the discovery of penicillin. These days, chance finds like that are even less likely than they were.

There are several other factors which require research to be more "selective." For a start, concern about harmful side effects has led governments to tighten regulations for the testing and use of medicines.

This has contributed enormously to the development time, and therefore development costs, of new products. In 1970, the average interval between the discovery of a new chemical entity and marketing was six years or less; today it is 12 years or more.

What that means for research and development budgets is that more has to go on "D," leaving less for "R." In the case of ICI, for instance, which is planning to devote more than £2,000m to R and D over the next decade, the split a decade ago was 55-45, whereas today it is more like 70-30.

The proportion devoted to research, that is, has fallen by a third, although of course the spend has greatly increased. Likewise, Glaxo will be doubling its research budget to £350m annually by 1992, but development will take an even greater slice.

Then, the industry has become subject to Good Laboratory Practices regulations associated with the generation and documentation of pre-clinical data. Similar principles may be introduced for the conduct and recording of clinical trials.

The costs of equipping and staffing pharmaceutical R and

D departments have risen too. Most research-based companies estimate that, with on-costs included, each research scientist costs some £50,000 a year on average — less than in Switzerland and the US but a lot more than the less.

Finally, in a key respect, pharmaceutical research has become a victim of its own success. Because so many diseases have been vanquished or brought under control, research now focuses on the least understood and often extremely complex physico-chemical processes of the human mind and body.

Instead of looking for compounds and testing them, the main approach to drug discovery is "rational" — deciding what needs to be done therapeutically and then designing a compound that does it. That is what Sir James Black achieved with cimetidine, having already invented the first beta-blocker for heart disease.

This rational approach not only requires a deeper understanding of body and disease processes if it is to be productive, but calls for acts of faith on the part of boards of directors — a readiness to make huge investments knowing that 12 or more years later, if these fail to come up with the goods, they may have to be written off.

It comes to this. Companies are scrutinising research costs more critically than every before. But that does not mean cuts — far from it. More money is being put into research than ever before, too.

At the same time, there are powerful imperatives, both economic and scientific, which reduce the extent to which research and researchers can be "adventurous," imaginative, tangential and, therefore, potentially serendipitous — offering the prospect of the occasional unexpected breakthrough.

That has always been the very stuff of discovery and invention, in the pharmaceutical area no less than in scientific exploration generally, and no one wants to lose it. Companies are alive to these modern limitations.

Glaxo, for example, is deliberately seeking to offset them by undertaking research in several countries, to obtain the benefits of cultural diversity. ICI, while narrowing the focus of its research to certain therapeutic areas, encourages individual researchers within those areas to exercise their flair, to develop their own ideas.

David Loshak

Profile: Beecham

The search pays off



Dr Ralph Batchelor

IF ANYONE wanted confirmation of the fact that drugs development is both a long-term business, and one where serendipity plays a major part, they would find it in one aspect of the performance over the past decade of Beecham, the UK's fourth biggest drug company.

It relates to the development of Eminase, a drug due to appear on the market in the US and UK over the next couple of years, and which could turn out to be a big money maker for Beecham in what, for it, is a new area of therapy.

Beecham emerged as a pharmaceutical concern of note only in the 1960s, largely as a result of its discovery in 1969 of a new family of penicillins. This opened the floodgates to a series of developments in antibiotics, from which Beecham made its name in the drug world.

Today, antibiotics account for more than half of the company's annual pharmaceutical sales of some £1bn. In the early 1970s, Beecham decided antibiotics were look-

other areas of medicine that appeared promising. One was cardiovascular therapy, in particular techniques to deal with heart attacks by dissolving the blood clots which cause these by blocking the arteries.

Only now, however, are those decisions beginning to pay off. Beecham has a range of promising drugs nearing the end of the research pipelines which look as though they may be future winners.

One of them is Eminase, marketed now only in West Germany. Eminase is injected into a patient over a period of five minutes. Within 45 minutes, the company says, the clot should have dissolved, producing a quick and fairly simple method of dealing with heart attacks.

The drug has received a favourable reception. Eminase is "a breakthrough product," says Barbara Arzumanow, an analyst at Greenwell Montagu,

the London stockbrokers. According to a forecast by another stockbroker, Robert Fleming Securities, Eminase should achieve worldwide sales of \$250m a year within five years of launch.

Credit for the drug should sales proceed as well as expected, will probably go to the new management team installed at Beecham after the highly publicised ousting of Sir Robert Halstead as chairman in

November 1985. Sir Robert, and others deposed in this coup, might feel a little rueful, given that the crucial decisions behind the development were taken a long time ago.

Eminase also illustrates that much of drug development is based on chance discovery, born from giving scientists (at least in the early stages of the development cycle) a relatively free hand.

In the early 1970s, Dr Joseph Green, one of Beecham's scientists, who is now retired, was working on ways to improve the properties of enzymes, the proteins that catalyse reactions in the human body. He started looking at the behaviour of plasmin, an enzyme that is important in dissolving fibrous materials. Soon it became plain that the work could have an impact on breaking up the fibre in clots.

The work led on to studies into an enzyme called anisoylated plasminogen streptokinase activator. It was found that a synthesised chemical based on this naturally occurring material could work extremely quickly in attacking the fibrous materials — and out of this, some 10 years of exhaustive clinical trials later, came Eminase.

If there is any moral in the story, says Dr Ralph Batchelor, head of the Beecham unit which co-ordinates research and marketing work in pharmaceuticals, it is that drug companies' researchers "need to do unforced work. You have to let some of your best scientists play around."

Peter Marsh

Profile: Evans Medical

Investing in generics

of companies which, having taken out licences on off-patent products, make the medications overseas where manufacturing costs are lower and then make a quick killing by selling the products very cheaply to the health service.

One generics producer anxious to counter this image of Evans Medical, which is based in Horsham, and which with companies such as AFS, Cox (which is owned by Hoechst) and CP (part of Fisons) is one of Britain's biggest producers of generic drugs.

Until October last year, Evans was owned by Glaxo, Britain's

biggest pharmaceuticals concern. After Glaxo had decided to opt out of the generics side of the industry, it sold Evans for £27m to a group of managers backed by a consortium of banks.

In recent years, Evans has turned itself round from making losses and has grown steadily. In 1981 it was in the red with sales of £5.4m. In 1986, UK sales were £28m, with a further £4m in exports, and the company made a profit of nearly £6m. About half the sales are generic prescription-only drugs, with the rest accounted for by two other areas, over-the-counter products (which need no prescrip-

tion) and vaccines and related items like sterile fluids which are injected into the body.

Mr David Moffat, Evans's managing director, is concerned that some sections of the generics industry has a poor image and would like to see tougher Government-administered licensing controls to tighten up on companies that supply these types of products to the health service. He would like to see the manufacturing standards of all generics producers brought up to the levels of the big research-based multinationals.

As evidence of his own company's attitude towards manufacturing, Mr Moffat points to a £3.8m investment programme taking place in Evans's two main factories, in Horsham and Liverpool. The programme is just under half completed and should be finished in 1988. The Liverpool factory's quality standards, says Mr Moffat, have recently satisfied the criteria of the US Food and Drug Administration, which means it can prepare to export products to the US market.

P.M.

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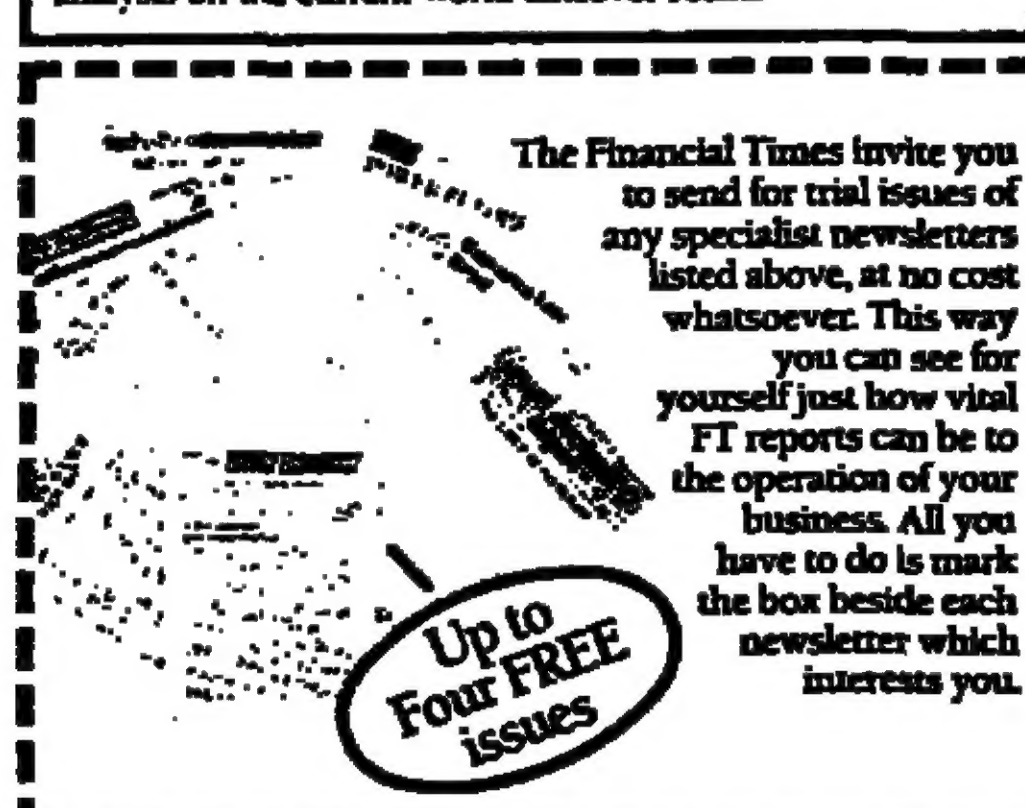
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For full details of the award and a copy of the entry form please contact:
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- How many other funds will he be managing?
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